

MARTINREA INTERNATIONAL INC.

REPORT TO SHAREHOLDERS FOR THE SECOND QUARTER ENDING JUNE 30, 2025

SECOND QUARTER REPORT

June 30, 2025

MESSAGE TO SHAREHOLDERS

The Company's second quarter Adjusted EBITDA was \$165.4 million and Adjusted Operating Income Margin increased year over year, coming in at 6.8%, as reflected in the attached materials. We had a very good quarter. Our Company continues to improve, driving our One Martinrea culture. Our financial position remains very strong and our future is bright.

We thank you for your ongoing support as we work hard to build our company and your company.

(Signed) "Rob Wildeboer"

Rob Wildeboer Executive Chairman



PRESS RELEASE

FOR IMMEDIATE RELEASE AUGUST 12, 2025

MARTINREA INTERNATIONAL INC. REPORTS SECOND QUARTER RESULTS AND DECLARES DIVIDEND

Toronto, Ontario – Martinrea International Inc. (TSX: MRE), a diversified and global automotive supplier engaged in the design, development and manufacturing of highly engineered, value-added Lightweight Structures and Propulsion Systems, today announced the release of its financial results for the second quarter ended June 30, 2025, and declared a quarterly cash dividend of \$0.05 per share.

SECOND-QUARTER HIGHLIGHTS

- Total sales of \$1,275.5 million, production sales of \$1,199.2 million.
- Diluted net earnings per share of \$0.52 and Adjusted Net Earnings per Share⁽¹⁾ of \$0.66.
- Adjusted EBITDA⁽¹⁾ of \$165.4 million, 13.0% of total sales.
- Adjusted Operating Income Margin⁽¹⁾ of 6.8%, up 50 basis points year over year, and 150 basis points over the first quarter of 2025.
- Free Cash Flow⁽¹⁾ (excluding principal payments of IFRS 16 lease liabilities) was \$72.0 million, up almost 40% year over year.
- Net Debt-to-Adjusted EBITDA⁽¹⁾ ratio, excluding the impact of IFRS 16, ended the second quarter at 1.50x, down from 1.64x in the first quarter of 2025 and at our target of 1.50x or better.
- New business awards of approximately \$40 million in annualized sales at mature volumes.
- Quarterly cash dividend of \$0.05 per share declared.

OVERVIEW

Pat D'Eramo, Chief Executive Officer, stated: "We are very pleased with our performance in the second quarter. Margins were notably higher compared to the first quarter, reflecting continued progress. Vehicle production volumes increased quarter over quarter, as inventories returned to a more normal level. We continue to execute well and are driving results through operating improvements and efficiencies, cost reductions, and ongoing investments in machine learning and other innovations that are enhancing productivity. On the trade front, USMCA-compliant auto parts are exempt from tariffs, which is positive for us and our industry. We have tariffs on some product that we get from our Tier 2 suppliers and from parts affected by steel and aluminum tariffs but, overall, our exposure is manageable. Given operational improvements, actions we are taking with our previously announced SG&A improvement program, and anticipated recoveries from customers, we expect to offset a substantial portion of the impact. As such, we are maintaining our 2025 outlook, which calls for total sales of \$4.8 to \$5.1 billion, Adjusted Operating Income Margin⁽¹⁾ of 5.3% to 5.8%, and Free Cash Flow⁽¹⁾ of \$125 to \$175 million."

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¹ The Company prepares its financial statements in accordance with IFRS Accounting Standards ("IFRS"). However, the Company considers certain non-IFRS financial measures as useful additional information in measuring the financial performance and condition of the Company. These measures, which the Company believes are widely used by investors, securities analysts and other interested parties in evaluating the Company's performance, do not have a standardized meaning prescribed by IFRS and therefore may not be comparable to similarly titled measures presented by other publicly traded companies, nor should they be construed as an alternative to financial measures determined in accordance with IFRS. Non-IFRS measures, included anywhere in this press release, include "Adjusted Net Income", "Adjusted Net Earnings per Share (on a basic and diluted basis)", "Adjusted Operating Income", "Adjusted EBITDA", "Free Cash Flow", "Free Cash-Flow (after IFRS 16 lease payments)" and "Net Debt". The relevant IFRS financial measure, as applicable, and a reconciliation of certain non-IFRS financial measures to measures determined in accordance with IFRS are contained in the Company's Management Discussion and Analysis for the three and six months ended June 30, 2025 and in this press release.

He continued: "I am pleased to announce that we have been awarded new business representing approximately \$40 million in annualized sales at mature volumes, consisting of \$18 million in Lightweight Structures with Stellantis and other customers, and \$22 million in our Flexible Manufacturing Group with Volkswagen's new Scout Motors division, and Volvo Truck. New business awards over the last four quarters total \$175 million in annualized sales at mature volumes."

Peter Cirulis, Chief Financial Officer, stated: "Overall, we are pleased with our financial performance in the second quarter and first half of 2025. We are in good shape operationally and doing well managing what is in our control. Sales for the second quarter, excluding tooling sales of \$76.3 million, were \$1,199.2 million. Adjusted Operating Income⁽¹⁾ was \$86.1 million, and Adjusted Operating Income Margin⁽¹⁾ of 6.8% was up 50 basis points year over year and 150 basis points over the first quarter of 2025. Free Cash Flow⁽¹⁾ (excluding principal payments of IFRS 16 lease liabilities) was \$72.0 million, up almost 40% year over year, mainly reflecting positive working capital flows. We are confident in our ability to meet our 2025 outlook, particularly on Free Cash Flow⁽¹⁾, which is likely to come in at the high end of the range or better, given opportunities we are seeing to reduce capital expenditures and optimize working capital. We said we would become a consistently solid Free Cash Flow⁽¹⁾ generator, and we are proving that to be the case.

Rob Wildeboer, Executive Chairman, stated: "We are pleased with our second quarter results, which demonstrate that we are exceptional operators. We invested in the business in the second quarter, and paid down debt, which brought our Net Debt-to-Adjusted EBITDA⁽¹⁾ ratio to our target of 1.50x or better. While we are encouraged by the latest developments on trade, particularly as it relates to tariff exemption for USMCA-compliant auto parts, we will wait to see how the tariff discussion and overall macro environment unfolds over the coming months before committing to further share buybacks. In the meantime, we are prioritizing balance sheet strength and debt repayment. On behalf of the executive management team, we would like to thank our people for their hard work and flexibility in these dynamic times, as well as our shareholders and other stakeholders for their ongoing support."

RESULTS OF OPERATIONS

All amounts in this press release are in Canadian dollars, unless otherwise stated; and all tabular amounts are in thousands of Canadian dollars, except earnings per share and number of shares.

Additional information about the Company, including the Company's Management Discussion and Analysis of Operating Results and Financial Position for the three and six months ended June 30, 2025 ("MD&A"), the Company's interim condensed consolidated financial statements for the three and six months ended June 30, 2025 (the "interim financial statements") and the Company's Annual Information Form for the year ended December 31, 2024 can be found on the Company's profile at www.sedarplus.ca.

OVERALL RESULTS

Results of operations may include certain items which have been separately disclosed, where appropriate, in order to provide a clear assessment of the underlying Company results. In addition to IFRS Accounting Standards ("IFRS") measures, management uses non-IFRS measures in the Company's disclosures that it believes provide the most appropriate basis on which to evaluate the Company's results.

The following tables set out certain highlights of the Company's performance for the three and six months ended June 30, 2025 and 2024. Refer to the Company's interim financial statements for the three and six months ended June 30, 2025 for a detailed account of the Company's performance for the periods presented in the tables below.

	Thre	e months ended	Thr	ee months ended		
		June 30, 2025		June 30, 2024	\$ Change	% Change
Sales	\$	1,275,535	\$	1,301,793	(26,258)	(2.0%)
Gross Margin		184,535		183,630	905	0.5%
Operating Income		72,338		76,208	(3,870)	(5.1%)
Net Income for the period		38,091		40,979	(2,888)	(7.0%)
Net Earnings per Share - Basic and Diluted	\$	0.52	\$	0.54	(0.02)	(3.7%)
Non-IFRS Measures*						_
Adjusted Operating Income	\$	86,104	\$	81,563	4,541	5.6%
% of Sales		6.8 %		6.3 %		
Adjusted EBITDA		165,386		166,139	(753)	(0.5%)
% of Sales		13.0 %		12.8 %		
Adjusted Net Income		47,755		44,383	3,372	7.6%
Adjusted Net Earnings per Share - Basic and Diluted	\$	0.66	\$	0.58	0.08	13.8%

	Six months ended June 30, 2025	Six months ended June 30, 2024	\$ Change	% Change
Sales	\$ 2,443,766	\$ 2,625,706	(181,940)	(6.9%)
Gross Margin	336,134	356,167	(20,033)	(5.6%)
Operating Income	117,443	149,140	(31,697)	(21.3%)
Net Income for the period	55,565	84,629	(29,064)	(34.3%)
Net Earnings per Share - Basic and Diluted	\$ 0.76	\$ 1.10	(0.34)	(30.9%)
Non-IFRS Measures*				
Adjusted Operating Income	\$ 148,046	\$ 160,750	(12,704)	(7.9%)
% of Sales	6.1 %	6.1 %		
Adjusted EBITDA	306,307	328,969	(22,662)	(6.9%)
% of Sales	12.5 %	12.5 %		
Adjusted Net Income	77,275	92,480	(15,205)	(16.4%)
Adjusted Net Earnings per Share - Basic and				
Diluted	\$ 1.06	\$ 1.20	(0.14)	(11.7%)

*Non-IFRS Measures

The Company prepares its interim financial statements in accordance with IFRS. However, the Company considers certain non-IFRS financial measures as useful additional information in measuring the financial performance and condition of the Company. These measures, which the Company believes are widely used by investors, securities analysts and other interested parties in evaluating the Company's performance, do not have a standardized meaning prescribed by IFRS and therefore may not be comparable to similarly titled measures presented by other publicly traded companies, nor should they be construed as an alternative to financial measures determined in accordance with IFRS. Non-IFRS measures include "Adjusted Net Income", "Adjusted Net Earnings per Share (on a basic and diluted basis)", "Adjusted Operating Income", "Adjusted EBITDA", "Free Cash Flow", "Free Cash Flow (after IFRS 16 lease payments)", and "Net Debt".

The following tables provide a reconciliation of IFRS "Net Income" to Non-IFRS "Adjusted Net Income", "Adjusted Operating Income" and "Adjusted EBITDA":

	 months ended June 30, 2025	Three	e months ended June 30, 2024
Net Income	\$ 38,091	\$	40,979
Adjustments, after tax*	9,664		3,404
Adjusted Net Income	\$ 47,755	\$	44,383

	_	onths ended une 30, 2025	•	Six months ended June 30, 2024
Net Income	\$	55,565	\$	84,629
Adjustments, after tax*		21,710		7,851
Adjusted Net Income	\$	77,275	\$	92,480

^{*}Adjustments are explained in the "Adjustments to Net Income" section of this Press Release

	Three	months ended June 30, 2025	Thre	e months ended June 30, 2024
Net Income	\$	38,091	\$	40,979
Income tax expense		15,204		16,531
Other finance expense (income)		1,745		(1,613)
Share of loss of equity investments		538		823
Finance expense		16,760		19,488
Adjustments, before tax*		13,766		5,355
Adjusted Operating Income	\$	86,104	\$	81,563
Depreciation of property, plant and equipment and right-of-use assets		77,182		80,867
Amortization of development costs		2,014		2,594
Loss on disposal of property, plant and equipment		86		1,115
Adjusted EBITDA	\$	165,386	\$	166,139

	Six months ended June 30, 2025	Six months ended June 30, 2024
Net Income	\$ 55,565	\$ 84,629
Income tax expense	23,119	30,449
Other finance expense (income)	3,976	(7,056)
Share of loss of equity investments	1,335	1,457
Finance expense	33,448	39,661
Adjustments, before tax*	30,603	11,610
Adjusted Operating Income	\$ 148,046	\$ 160,750
Depreciation of property, plant and equipment and right-of-use assets	154,317	161,904
Amortization of development costs	3,809	5,088
Loss on disposal of property, plant and equipment	135	1,227
Adjusted EBITDA	\$ 306,307	\$ 328,969

^{*}Adjustments are explained in the "Adjustments to Net Income" section of this Press Release

SALES Three months ended June 30, 2025 to three months ended June 30, 2024 comparison

	Three	months ended June 30, 2025	Th	ree months ended June 30, 2024	\$ Change	% Change
North America	\$	980,361	\$	984,579	(4,218)	(0.4%)
Europe		268,667		286,960	(18,293)	(6.4%)
Rest of the World		31,818		37,200	(5,382)	(14.5%)
Eliminations		(5,311)		(6,946)	1,635	23.5%
Total Sales	\$	1,275,535	\$	1,301,793	(26,258)	(2.0%)

The Company's consolidated sales for the second quarter of 2025 decreased by \$26.3 million or 2.0% to \$1,275.5 million as compared to \$1,301.8 million for the second quarter of 2024. The total decrease in sales was driven by year-over-year decreases across all operating segments.

Sales for the second quarter of 2025 in the Company's North America operating segment decreased by \$4.2 million or 0.4% to \$980.4 million from \$984.6 million for the second quarter of 2024. The decrease was due to lower year-over-year OEM production volumes on certain light vehicle platforms, including the Jeep Grand Cherokee and Wagoneer, the Ford Escape and Maverick, and Nissan Pathfinder and Rogue; and programs that ended production during or subsequent to the second quarter of 2024, specifically the Chevrolet Malibu, an aluminum engine block for Stellantis, and the Ford Edge. These negative factors were partially offset by an increase in tooling sales of \$48.3 million, which are typically dependent on the timing of tooling construction and final acceptance by the customer; higher year-over-year production volumes of certain platforms including the Ford Mustang Mach E, General Motors' Equinox/Terrain, General Motors' large pick-up truck and SUV platforms, Mercedes' electric vehicle platform (EVA2), a transmission for the ZF Group, and the Lucid Air; the launch and ramp up of new programs during or subsequent to the second quarter of 2024, including General Motors' new electric vehicle platforms (BEV3/BET), and the Toyota Tacoma; and the impact of foreign exchange on the translation of U.S. denominated production sales, which had a positive impact on overall sales for the second quarter of 2025 of \$25.7 million. Overall second quarter industry-wide OEM light vehicle production volumes in North America decreased by approximately 3% year-over-year.

Sales for the second quarter of 2025 in the Company's Europe operating segment decreased by \$18.3 million or 6.4% to \$268.7 million from \$287.0 million for the second quarter of 2024. The decrease was due to a decrease in tooling sales of \$9.7 million, which are typically dependent of the timing of tooling construction and final acceptance by the customer; lower year-over-year OEM production volumes on certain platforms, including aluminum engine blocks for Ford and Mercedes, the Mercedes' electric vehicle platform (EVA2), and Jaguar Land Rover; and programs that ended production during or subsequent to the second quarter of 2024, specifically the BMW Mini. These negative factors were partially offset by the launch and ramp up of new programs during or subsequent to the second quarter of 2024, including Volkswagen's new electric vehicle platform (PPE), and a transmission for Audi; higher year-over-year OEM production volumes on certain platforms, including a transmission for the ZF Group, and the Lucid Air; and the impact of foreign exchange on the translation of Euro denominated production sales, which had a positive impact on overall sales for the second quarter of 2025 of \$13.8 million. Overall second quarter industry-wide OEM light vehicle production volumes in Europe decreased by approximately 2% year-over-year.

Sales for the second quarter of 2025 in the Company's Rest of the World operating segment decreased by \$5.4 million or 14.5% to \$31.8 million from \$37.2 million in the second quarter of 2024. The decrease was largely driven by lower year-over-year production volumes with Jaguar Land Rover and BMW in China, and a decrease in tooling sales of \$1.5 million.

Overall tooling sales increased by \$38.2 million (including outside segment sales eliminations) to \$76.3 million for the second quarter of 2025 from \$38.1 million for the second quarter of 2024.

Six months ended June 30, 2025 to six months ended June 30, 2024 comparison

	S	ix months ended June 30, 2025	Six months ended June 30, 2024	\$ Change	% Change
North America	\$	1,865,421	\$ 1,948,522	(83,101)	(4.3%)
Europe		524,005	620,970	(96,965)	(15.6%)
Rest of the World		65,567	68,962	(3,395)	(4.9%)
Eliminations		(11,227)	(12,748)	1,521	11.9%
Total Sales	\$	2,443,766	\$ 2,625,706	(181,940)	(6.9%)

The Company's consolidated sales for the six months ended June 30, 2025 decreased by \$181.9 million or 6.9% to \$2,443.8 million as compared to \$2,625.7 million for the six months ended June 30, 2024. The total decrease in sales was driven by year-over-year decreases across all operating segments.

Sales for the six months ended June 30, 2025 in the Company's North America operating segment decreased by \$83.1 million or 4.3% to \$1,865.4 million from \$1,948.5 million for the six months ended June 30, 2024. The decrease was due generally to lower year-over-year OEM production volumes on certain light vehicle platforms, including the Jeep Grand Cherokee and Wagoneer, the Ford Escape and Maverick, Nissan Pathfinder and Rogue, General Motors' large pick-up truck and SUV

platforms, and Mercedes' electric vehicle platform (EVA2); and programs that ended production during or subsequent to the corresponding period of 2024, specifically the Chevrolet Malibu, the Ford Edge, and an aluminum engine block for Stellantis. These negative factors were partially offset by the impact of foreign exchange on the translation of U.S. denominated production sales, which had a positive impact on overall sales for the six months ended June 30, 2025 of \$71.0 million; the launch and ramp up of new programs, including General Motors' new electric vehicle platforms (BEV3/BET), and the Toyota Tacoma; higher year-over-year production volumes on certain platforms, including Ford Mustang Mach E, the Lucid Air, General Motors' Equinox/Terrain, and a transmission for the ZF Group; and an increase in tooling sales of \$58.3 million which are typically dependent on the timing of tooling construction and final acceptance by the customer. Overall industry-wide OEM light vehicle production volumes during the six months ended June 30, 2025 decreased in North America by approximately 4% year-over-year.

Sales for the six months ended June 30, 2025 in the Company's Europe operating segment decreased by \$97.0 million or 15.6% to \$524.0 million from \$621.0 million for the six months ended June 30, 2024. The decrease was due to lower year-over-year OEM production volumes on certain platforms, including aluminum engine blocks for Ford and Mercedes, the Mercedes' electric vehicle platform (EVA2), and Jaguar Land Rover; programs that ended production during or subsequent to the corresponding period of 2024, specifically the BMW Mini; and a decrease in tooling sales of \$41.9 million which are typically dependent on the timing of tooling construction and final acceptance by the customer. These negative factors were partially offset by the launch and ramp up of new programs, including Volkswagen's new electric vehicle platform (PPE), and a transmission for Audi; higher year-over-year production volumes of certain platforms including the Lucid Air, and a transmission for the ZF Group; and the impact of foreign exchange on the translation of Euro denominated production sales, which had a positive impact on overall sales for the six months ended June 30, 2025 of \$18.1 million. Overall industry-wide OEM light vehicle production volumes during the six months ended June 30, 2025 decreased in Europe by approximately 3% year-over-year.

Sales for the six months ended June 30, 2025 in the Company's Rest of the World operating segment decreased by \$3.4 million or 4.9% to \$65.6 million from \$69.0 million for the six months ended June 30, 2024. The decrease was largely driven by a decrease in tooling sales of \$2.6 million, and lower year-over-year production volumes with Jaguar Land Rover and Mercedes.

Overall tooling sales increased by \$14.4 million (including outside segment sales eliminations) to \$118.9 million for the six months ended June 30, 2025 from \$104.5 million for the six months ended June 30, 2024.

GROSS MARGIN

Three months ended June 30, 2025 to three months ended June 30, 2024 comparison

	Thre	e months ended June 30, 2025	Th	ree months ended June 30, 2024	\$ Change	% Change
Gross margin	\$	184,535	\$	183,630	905	0.5%
% of Sales		14.5 %		14.1 %		

The gross margin percentage for the second quarter of 2025 of 14.5% increased as a percentage of sales by 0.4% as compared to the gross margin percentage for the second quarter of 2024 of 14.1%. The increase in gross margin as a percentage of sales was generally due to productivity and efficiency improvements at certain operating facilities and other improvements; partially offset by an increase in tooling sales which typically earn low margin for the Company, and operational inefficiencies at certain other operating facilities.

Six months ended June 30, 2025 to six months ended June 30, 2024 comparison

	Si	x months ended June 30, 2025	Six months ended June 30, 2024	\$ Change	% Change
Gross margin	\$	336,134	\$ 356,167	(20,033)	(5.6%)
% of Sales		13.8%	13.6%		

The gross margin percentage for the six months ended June 30, 2025 of 13.8% increased as a percentage of sales by 0.2% as compared to the gross margin percentage for the six months ended June 30, 2024 of 13.6%. The increase in gross margin

as a percentage of sales was generally due to productivity and efficiency improvements at certain operating facilities and other improvements; partially offset by:

- overall lower production sales volume and corresponding contribution;
- an increase in tooling sales which typically earn low margin for the Company; and
- operational inefficiencies at certain other operating facilities.

Overall market related inflationary pressures on labour, material and energy costs, along with offsetting commercial settlements, were generally stable year-over-year.

ADJUSTMENTS TO NET INCOME

Adjusted Net Income excludes certain items as set out in the following tables and described in the notes thereto. Management uses Adjusted Net Income as a measurement of operating performance of the Company and believes that, in conjunction with IFRS measures, it provides useful information about the financial performance and condition of the Company.

TABLE A

Three months ended June 30, 2025 to three months ended June 30, 2024 comparison

	 nonths ended June 30, 2025	 months ended June 30, 2024	\$ Change
NET INCOME	\$ 38,091	\$ 40,979	\$ (2,888)
Adjustments:			
Restructuring costs (1)	13,766	5,355	8,411
ADJUSTMENTS, BEFORE TAX	\$ 13,766	\$ 5,355	\$ 8,411
Tax impact of adjustments	(4,102)	(1,951)	(2,151)
ADJUSTMENTS, AFTER TAX	\$ 9,664	\$ 3,404	\$ 6,260
ADJUSTED NET INCOME	\$ 47,755	\$ 44,383	\$ 3,372
Number of Shares Outstanding – Basic ('000)	72,788	76,060	
Adjusted Basic Net Earnings Per Share	\$ 0.66	\$ 0.58	
Number of Shares Outstanding – Diluted ('000)	72,788	76,062	
Adjusted Diluted Net Earnings Per Share	\$ 0.66	\$ 0.58	

TABLE B
Six months ended June 30, 2025 to six months ended June 30, 2024 comparison

	Six months ended June 30, 2025	Six months ended June 30, 2024	\$ Change
NET INCOME	\$ 55,565	\$ 84,629	\$ (29,064)
Adjustments:			
Restructuring costs (1)	30,603	11,610	18,993
ADJUSTMENTS, BEFORE TAX	\$ 30,603	\$ 11,610	\$ 18,993
Tax impact of adjustments	(8,893)	(3,759)	(5,134)
ADJUSTMENTS, AFTER TAX	\$ 21,710	\$ 7,851	\$ 13,859
ADJUSTED NET INCOME	\$ 77,275	\$ 92,480	\$ (15,205)
Number of Shares Outstanding – Basic ('000)	72,788	76,984	
Adjusted Basic Net Earnings Per Share	\$ 1.06	\$ 1.20	
Number of Shares Outstanding – Diluted ('000)	72,788	77,005	
Adjusted Diluted Net Earnings Per Share	\$ 1.06	\$ 1.20	

(1) Restructuring costs

Additions to the restructuring provision during the three and six months ended June 30, 2025 totalled \$13.8 million and \$30.6 million, respectively, and represent employee-related severance resulting from the rightsizing of certain operations in Germany, Canada, Mexico, and the United States.

Additions to the restructuring provision during the three and six months ended June 30, 2024 totalled \$5.4 million and \$11.6 million, respectively, and represent employee-related severance resulting from the rightsizing of certain operations in Germany, Mexico Canada, and the United States.

NET INCOME

Three months ended June 30, 2025 to three months ended June 30, 2024 comparison

	Three	months ended June 30, 2025	Thre	ee months ended June 30, 2024	\$ Change	% Change
Net Income	\$	38,091	\$	40,979	(2,888)	(7.0%)
Adjusted Net Income		47,755		44,383	3,372	7.6%
Net Earnings per Share						
Basic and Diluted	\$	0.52	\$	0.54		
Adjusted Net Earnings per Share						
Basic and Diluted	\$	0.66	\$	0.58		

Net Income, before adjustments, for the second quarter of 2025 decreased by \$2.9 million to \$38.1 million or \$0.52 per share, on a basic and diluted basis, from Net Income of \$41.0 million or \$0.54 per share, on a basic and diluted basis, for the second quarter of 2024. Excluding the adjustments explained in Table A under "Adjustments to Net Income", Adjusted Net Income for the second quarter of 2025 increased by \$3.4 million to \$47.8 million or \$0.66 per share, on a basic and diluted basis, from \$44.4 million or \$0.58 per share, on a basic and diluted basis, for the second quarter of 2024.

Adjusted Net Income for the second quarter of 2025, as compared to the second quarter of 2024, was positively impacted by the following:

- a year-over-year decrease in SG&A expense, as previously explained;
- a \$2.7 million year-over-year decrease in finance expense as a result of decreased debt levels and lower borrowing rates on the Company's revolving bank debt; and
- a lower effective tax rate (28.8% for the second guarter of 2025 compared to 29.4% for the second guarter of 2024).

These factors were partially offset by the following:

- a net foreign exchange loss of \$1.7 million for the second quarter of 2025 compared to a gain of \$1.9 million for the second quarter of 2024; and
- a \$1.2 million year-over-year increase in research and development costs driven generally by increased new product and process development activity.

Six months ended June 30, 2025 to six months ended June 30, 2024 comparison

	Six	months ended June 30, 2025	Six months ended June 30, 2024	\$ Change	% Change
Net Income	\$	55,565	\$ 84,629	(29,064)	(34.3%)
Adjusted Net Income		77,275	92,480	(15,205)	(16.4%)
Net Earnings per Share					
Basic and Diluted	\$	0.76	\$ 1.10		
Adjusted Net Earnings per Share					
Basic and Diluted	\$	1.06	\$ 1.20		

Net Income, before adjustments, for the six months ended June 30, 2025 decreased by \$29.1 million to \$55.6 million or \$0.76 per share, on a basic and diluted basis, from Net Income of \$84.6 million or \$1.10 per share, on a basic and diluted basis, for the six months ended June 30, 2024. Excluding the adjustments explained in Table B under "Adjustments to Net Income", Adjusted Net Income for the six months ended June 30, 2025 decreased by \$15.2 million to \$77.3 million or \$1.06 per share on a basic and diluted basis, from \$92.5 million or \$1.20 per share on a basic and diluted basis, for the six months ended June 30, 2024.

Adjusted Net Income for the six months ended June 30, 2025, as compared to the six months ended June 30, 2024, was negatively impacted by the following:

- lower gross margin from lower year-over-year sales volume;
- a net foreign exchange loss of \$3.9 million for the six months ended June 30, 2025 compared to a gain of \$6.8 million for the six months ended June 30, 2024; and
- a higher effective tax rate (29.3% for the six months ended June 30, 2025 compared to 27.0% for the six months ended June 30, 2024).

These factors were partially offset by the following:

- a year-over-year decrease in SG&A expense, as previously explained; and
- a \$6.2 million year-over-year decrease in finance expense as a result of decreased debt levels and lower borrowing rates on the Company's revolving bank debt.

DIVIDEND

A cash dividend of \$0.05 per share has been declared by the Board of Directors payable to shareholders of record on September 30, 2025, on or about October 15, 2025.

ABOUT MARTINREA

Martinrea International Inc. is a leader in the development and production of quality metal parts, assemblies and modules, fluid management systems, and complex aluminum products focused primarily on the automotive sector. Martinrea currently operates in 56 locations in Canada, the United States, Mexico, Brazil, Germany, Slovakia, Spain, China, South Africa, and Japan. Martinrea's vision is making lives better by being the best supplier we can be in the products we make and the services we provide. For more information on Martinrea, please visit www.martinrea.com. Follow Martinrea on X and Facebook.

CONFERENCE CALL DETAILS

A conference call to discuss the financial results will be held on Tuesday, August 12, 2025 at 5:30 p.m. Eastern Time. To participate, please dial 416-641-6104 (Toronto area) or 800-952-5114 (toll free Canada and US) and enter participant code 8079440#. Please call 10 minutes prior to the start of the conference call.

The conference call will also be webcast live in listen-only mode and archived for twelve months. The webcast and accompanying presentation can be accessed at: https://www.martinrea.com/investor-relations/events-presentations/.

There will also be a rebroadcast of the call available by dialing 905-694-9451 or toll free 800-408-3053 (Conference ID -2150717#). The rebroadcast will be available until September 12, 2025 at 5:00 p.m.

If you have any teleconferencing questions, please call Ganesh lyer at 416-749-0314.

FORWARD-LOOKING INFORMATION

Special Note Regarding Forward-Looking Statements

This Press Release and the documents incorporated by reference therein contains forward-looking statements within the meaning of applicable Canadian securities laws including those related to the Company's expectations as to, or its views or beliefs in or on, the impact of, or duration of, or factors affecting, or expected response to or growth of, improvements in, expansion of and/or guidance or outlook (including for 2025) as to future results, revenue, sales, margin, gross margin, earnings, and earnings per share, adjusted earnings per share, free cash flow, volumes, adjusted net earnings per share, operating income margins, operating margins, adjusted operating income margins, leverage ratios, net debt to adjusted EBITDA⁽¹⁾, debt repayment, Adjusted EBITDA⁽¹⁾, capex levels, working capital levels, cash tax levels, progress on commercial negotiations, the growth of the Company and pursuit of, and belief in, its strategies, the strength, recovery and growth of the automotive industry and continuing challenges, the impact of and/or uncertainty of tariffs and trade issues in the Company's business and its industry, as well as other forward-looking statements. The words "continue", "expect", "anticipate", "estimate", "may", "will", "should", "views", "intend", "believe", "plan" and similar expressions are intended to identify forward-looking statements. Forward-looking statements are based on estimates and assumptions made by the Company in light of its experience and its perception of historical trends, current conditions and expected future developments, as well as other factors that the Company believes are appropriate in the circumstances, such as expected sales and industry production estimates, current foreign exchange rates, timing of product launches and operational improvement during the period, and current Board approved budgets. Many factors could cause the Company's actual results, performance or achievements to differ materially from those expressed or implied by the forward-looking statements, including, without limitation, the following factors, some of which are discussed in detail in the Company's AIF and MD&A for the year ended December 31, 2024 and other public filings which can be found on the Company's profile at www.sedarplus.ca:

- North American and Global Economic and Political Conditions (including war) and Consumer Confidence
- Automotive Industry Risks
- Trade Restrictions or Disputes
- Changes in Laws and Governmental Regulations
- Dependence Upon Key Customers
- Pandemics and Epidemics, Force Majeure Events, Natural Disasters, Terrorist Activities, Political and Civil Unrest or War, and Other Outbreaks
- Russia and Ukraine War and Middle East Tensions
- Inflationary Pressures
- Regional Energy Shortages
- Customer Consolidation and Cooperation
- Emergence of Potentially Disruptive EV OEMs

- Outsourcing and Insourcing Trends
- Financial Viability of Suppliers and Key Suppliers and Supply Disruptions (Material Availability or Disruption)
- Semiconductor Chip Shortages and Price Increases
- Competition
- Customer Pricing Pressures, Contractual Arrangements, Cost and Risk Absorption and Purchase Orders
- Potential Volatility of Share Prices
- Fluctuations in Operating Results
- Material and Commodity Prices and Volatility
- Scrap Steel/Aluminum Price Volatility
- Quote/Pricing Assumptions
- Launch Costs, Operational Costs and Issues and Cost Structure
- Potential Rationalization Costs, Turnaround Costs and Impairment Charges
- Product Warranty, Repair/Replacement Costs, Recall, Product Liability and Liability Risk
- Product Development and Technological Change (Including Artificial Intelligence and Electrification)
- A Shift Away from Technologies in Which the Company is Investing
- Dependence Upon Key Personnel
- Limited Financial Resources/Uncertainty of Future Financing/Banking
- Cybersecurity Threats
- Acquisitions
- Joint Ventures
- Private or Public Equity Investments in Technology Companies
- Potential Tax Exposures
- Labour Relations Matters
- Sustainability (ESG) Regulation, Including Environmental Regulation and Climate Change and Human Rights and Supply Chain Issues
- Litigation and Regulatory Compliance and Investigations
- · Risks of Conducting Business in Foreign Countries, Including China, Brazil, Mexico and Other Growing Markets
- Currency Risk
- Internal Controls Over Financial Reporting and Disclosure Controls and Procedures
- Loss of Use of Key Manufacturing Facilities
- Intellectual Property
- Availability of Consumer Credit or Cost of Borrowing
- Evolving Business Risk Profile
- Competition with Low-Cost Countries
- The Company's Ability to Shift its Manufacturing Footprint to Take Advantage of Opportunities in Growing Markets
- Change in the Company's Mix of Earnings Between Jurisdictions with Lower Tax Rates and Those with Higher Tax Rates
- Pension Plans and Other Post-Employment Benefits
- Dividends
- Lease Obligations

These factors should be considered carefully, and readers should not place undue reliance on the Company's forward-looking statements. The Company has no intention and undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

The common shares of Martinrea trade on The Toronto Stock Exchange under the symbol "MRE".

For further information, please contact:

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Tel: 416-749-0314 Fax: 289-982-3001

MANAGEMENT DISCUSSION AND ANALYSIS

OF OPERATING RESULTS AND FINANCIAL POSITION

For the three and six months ended June 30, 2025

The following management discussion and analysis ("MD&A") was prepared as of August 12, 2025 and should be read in conjunction with the Company's unaudited interim condensed consolidated financial statements for the three and six months ended June 30, 2025 ("interim financial statements") as well as the Company's audited consolidated financial statements and MD&A for the year ended December 31, 2024 together with the notes thereto. All amounts in this MD&A are in Canadian dollars, unless otherwise stated; and all tabular amounts are in thousands of Canadian dollars, except earnings per share and number of shares. Additional information about the Company, including the Company's Annual Information Form ("AIF") dated March 6, 2025 for the year ended December 31, 2024, can be found at www.sedarplus.ca.

OVERVIEW

Martinrea International Inc. (TSX: MRE) ("Martinrea" or the "Company") is a diversified and global automotive supplier engaged in the design, development and manufacturing of highly engineered, value-added Lightweight Structures and Propulsion Systems. Martinrea currently employs over 17,000 skilled and motivated people in 56 locations (including sales and engineering centres) in Canada, the United States, Mexico, Brazil, Germany, Spain, South Africa, Slovakia, China, and Japan.

Martinrea's vision is to make people's lives better by being the best supplier we can be in the products we make and the services we provide. The Company's mission is to make people's lives better by: delivering outstanding quality products and services to our customers; providing meaningful opportunity, job satisfaction, and job security for our people; providing superior long-term investment returns to our stakeholders; and being positive contributors to our communities.

OVERALL RESULTS

Results of operations may include certain items which have been separately disclosed, where appropriate, in order to provide a clear assessment of the underlying Company results. In addition to IFRS Accounting Standards ("IFRS") measures, management uses non-IFRS measures in the Company's disclosures that it believes provide the most appropriate basis on which to evaluate the Company's results.

The following tables set out certain highlights of the Company's performance for the three and six months ended June 30, 2025 and 2024. Refer to the Company's interim financial statements for the three and six months ended June 30, 2025 for a detailed account of the Company's performance for the periods presented in the tables below.

	Thr	ee months ended June 30, 2025	Thr	ee months ended June 30, 2024	\$ Change	% Change
Sales	\$	1,275,535	\$	1,301,793	(26,258)	(2.0%)
Gross Margin		184,535		183,630	905	0.5%
Operating Income		72,338		76,208	(3,870)	(5.1%)
Net Income for the period		38,091		40,979	(2,888)	(7.0%)
Net Earnings per Share - Basic and Diluted	\$	0.52	\$	0.54	(0.02)	(3.7%)
Non-IFRS Measures*						
Adjusted Operating Income	\$	86,104	\$	81,563	4,541	5.6%
% of Sales		6.8 %		6.3 %		
Adjusted EBITDA		165,386		166,139	(753)	(0.5%)
% of Sales		13.0 %		12.8 %		
Adjusted Net Income		47,755		44,383	3,372	7.6%
Adjusted Net Earnings per Share - Basic and Diluted	\$	0.66	\$	0.58	0.08	13.8%

	Six months ended June 30, 2025	Six months ended June 30, 2024	\$ Change	% Change
Sales	\$ 2,443,766	\$ 2,625,706	(181,940)	(6.9%)
Gross Margin	336,134	356,167	(20,033)	(5.6%)
Operating Income	117,443	149,140	(31,697)	(21.3%)
Net Income for the period	55,565	84,629	(29,064)	(34.3%)
Net Earnings per Share - Basic and Diluted	\$ 0.76	\$ 1.10	(0.34)	(30.9%)
Non-IFRS Measures*				
Adjusted Operating Income	\$ 148,046	\$ 160,750	(12,704)	(7.9%)
% of Sales	6.1 %	6.1 %		
Adjusted EBITDA	306,307	328,969	(22,662)	(6.9%)
% of Sales	12.5 %	12.5 %		
Adjusted Net Income	77,275	92,480	(15,205)	(16.4%)
Adjusted Net Earnings per Share - Basic and Diluted	\$ 1.06	\$ 1.20	(0.14)	(11.7%)

*Non-IFRS Measures

The Company prepares its interim financial statements in accordance with IFRS. However, the Company considers certain non-IFRS financial measures as useful additional information in measuring the financial performance and condition of the Company. These measures, which the Company believes are widely used by investors, securities analysts and other interested parties in evaluating the Company's performance, do not have a standardized meaning prescribed by IFRS and therefore may not be comparable to similarly titled measures presented by other publicly traded companies, nor should they be construed as an alternative to financial measures determined in accordance with IFRS. Non-IFRS measures include "Adjusted Net Income", "Adjusted Net Earnings per Share (on a basic and diluted basis)", "Adjusted Operating Income", "Adjusted EBITDA", "Free Cash Flow", "Free Cash Flow (after IFRS 16 lease payments)", and "Net Debt".

The following tables provide a reconciliation of IFRS "Net Income" to Non-IFRS "Adjusted Net Income", "Adjusted Operating Income" and "Adjusted EBITDA":

	Three	months ended June 30, 2025	Thre	ee months ended June 30, 2024
Net Income	\$	38,091	\$	40,979
Adjustments, after tax*		9,664		3,404
Adjusted Net Income	\$	47,755	\$	44,383

	Si	x months ended June 30, 2025	Six months ended June 30, 2024
Net Income	\$	55,565	\$ 84,629
Adjustments, after tax*		21,710	7,851
Adjusted Net Income	\$	77,275	\$ 92,480

^{*}Adjustments are explained in the "Adjustments to Net Income" section of this MD&A

	Thre	e months ended June 30, 2025	Thre	ee months ended June 30, 2024
Net Income	\$	38,091	\$	40,979
Income tax expense		15,204		16,531
Other finance expense (income)		1,745		(1,613)
Share of loss of equity investments		538		823
Finance expense		16,760		19,488
Adjustments, before tax*		13,766		5,355
Adjusted Operating Income	\$	86,104	\$	81,563
Depreciation of property, plant and equipment and right-of-use assets		77,182		80,867
Amortization of development costs		2,014		2,594
Loss on disposal of property, plant and equipment		86		1,115
Adjusted EBITDA	\$	165,386	\$	166,139

	Six months ended June 30, 2025	Six months ended June 30, 2024
Net Income	\$ 55,565	\$ 84,629
Income tax expense	23,119	30,449
Other finance expense (income)	3,976	(7,056)
Share of loss of equity investments	1,335	1,457
Finance expense	33,448	39,661
Adjustments, before tax*	30,603	11,610
Adjusted Operating Income	\$ 148,046	\$ 160,750
Depreciation of property, plant and equipment and right-of-use assets	154,317	161,904
Amortization of development costs	3,809	5,088
Loss on disposal of property, plant and equipment	135	1,227
Adjusted EBITDA	\$ 306,307	\$ 328,969

^{*}Adjustments are explained in the "Adjustments to Net Income" section of this MD&A

SALES

Three months ended June 30, 2025 to three months ended June 30, 2024 comparison

	Thre	e months ended	Thr	ee months ended		
		June 30, 2025		June 30, 2024	\$ Change	% Change
North America	\$	980,361	\$	984,579	(4,218)	(0.4%)
Europe		268,667		286,960	(18,293)	(6.4%)
Rest of the World		31,818		37,200	(5,382)	(14.5%)
Eliminations		(5,311)		(6,946)	1,635	23.5%
Total Sales	\$	1,275,535	\$	1,301,793	(26,258)	(2.0%)

The Company's consolidated sales for the second quarter of 2025 decreased by \$26.3 million or 2.0% to \$1,275.5 million as compared to \$1,301.8 million for the second quarter of 2024. The total decrease in sales was driven by year-over-year decreases across all operating segments.

Sales for the second quarter of 2025 in the Company's North America operating segment decreased by \$4.2 million or 0.4% to \$980.4 million from \$984.6 million for the second quarter of 2024. The decrease was due to lower year-over-year OEM production volumes on certain light vehicle platforms, including the Jeep Grand Cherokee and Wagoneer, the Ford Escape and Maverick, and Nissan Pathfinder and Rogue; and programs that ended production during or subsequent to the second quarter of 2024, specifically the Chevrolet Malibu, an aluminum engine block for Stellantis, and the Ford Edge. These negative factors were partially offset by an increase in tooling sales of \$48.3 million, which are typically dependent on the timing of tooling construction and final acceptance by the customer; higher year-over-year production volumes of certain platforms including the Ford Mustang Mach E, General Motors' Equinox/Terrain, General Motors' large pick-up truck and SUV platforms, Mercedes' electric vehicle platform (EVA2), a transmission for the ZF Group, and the Lucid Air; the launch and ramp up of new programs during or subsequent to the second quarter of 2024, including General Motors' new electric vehicle platforms (BEV3/BET), and the Toyota Tacoma; and the impact of foreign exchange on the translation of U.S. denominated production sales, which had a positive impact on overall sales for the second quarter of 2025 of \$25.7 million. Overall second quarter industry-wide OEM light vehicle production volumes in North America decreased by approximately 3% year-over-year.

Sales for the second quarter of 2025 in the Company's Europe operating segment decreased by \$18.3 million or 6.4% to \$268.7 million from \$287.0 million for the second quarter of 2024. The decrease was due to a decrease in tooling sales of \$9.7 million, which are typically dependent of the timing of tooling construction and final acceptance by the customer; lower year-over-year OEM production volumes on certain platforms, including aluminum engine blocks for Ford and Mercedes, the Mercedes' electric vehicle platform (EVA2), and Jaguar Land Rover; and programs that ended production during or subsequent to the second quarter of 2024, specifically the BMW Mini. These negative factors were partially offset by the launch and ramp up of new programs during or subsequent to the second quarter of 2024, including Volkswagen's new electric vehicle platform (PPE), and a transmission for Audi; higher year-over-year OEM production volumes on certain platforms, including a transmission for the ZF Group, and the Lucid Air; and the impact of foreign

exchange on the translation of Euro denominated production sales, which had a positive impact on overall sales for the second quarter of 2025 of \$13.8 million. Overall second quarter industry-wide OEM light vehicle production volumes in Europe decreased by approximately 2% year-over-year.

Sales for the second quarter of 2025 in the Company's Rest of the World operating segment decreased by \$5.4 million or 14.5% to \$31.8 million from \$37.2 million in the second quarter of 2024. The decrease was largely driven by lower year-over-year production volumes with Jaguar Land Rover and BMW in China, and a decrease in tooling sales of \$1.5 million.

Overall tooling sales increased by \$38.2 million (including outside segment sales eliminations) to \$76.3 million for the second quarter of 2025 from \$38.1 million for the second quarter of 2024.

Six months ended June 30, 2025 to six months ended June 30, 2024 comparison

	Six months ended June 30, 2025	Six months ended June 30, 2024	\$ Change	% Change
North America	\$ 1,865,421	\$ 1,948,522	(83,101)	(4.3%)
Europe	524,005	620,970	(96,965)	(15.6%)
Rest of the World	65,567	68,962	(3,395)	(4.9%)
Eliminations	(11,227)	(12,748)	1,521	11.9%
Total Sales	\$ 2,443,766	\$ 2,625,706	(181,940)	(6.9%)

The Company's consolidated sales for the six months ended June 30, 2025 decreased by \$181.9 million or 6.9% to \$2,443.8 million as compared to \$2,625.7 million for the six months ended June 30, 2024. The total decrease in sales was driven by year-over-year decreases across all operating segments.

Sales for the six months ended June 30, 2025 in the Company's North America operating segment decreased by \$83.1 million or 4.3% to \$1,865.4 million from \$1,948.5 million for the six months ended June 30, 2024. The decrease was due generally to lower year-over-year OEM production volumes on certain light vehicle platforms, including the Jeep Grand Cherokee and Wagoneer, the Ford Escape and Maverick, Nissan Pathfinder and Rogue, General Motors' large pick-up truck and SUV platforms, and Mercedes' electric vehicle platform (EVA2); and programs that ended production during or subsequent to the corresponding period of 2024, specifically the Chevrolet Malibu, the Ford Edge, and an aluminum engine block for Stellantis. These negative factors were partially offset by the impact of foreign exchange on the translation of U.S. denominated production sales, which had a positive impact on overall sales for the six months ended June 30, 2025 of \$71.0 million; the launch and ramp up of new programs, including General Motors' new electric vehicle platforms (BEV3/BET), and the Toyota Tacoma; higher year-over-year production volumes on certain platforms, including Ford Mustang Mach E, the Lucid Air, General Motors' Equinox/Terrain, and a transmission for the ZF Group; and an increase in tooling sales of \$58.3 million which are typically dependent on the timing of tooling construction and final acceptance by the customer. Overall industry-wide OEM light vehicle production volumes during the six months ended June 30, 2025 decreased in North America by approximately 4% year-over-year.

Sales for the six months ended June 30, 2025 in the Company's Europe operating segment decreased by \$97.0 million or 15.6% to \$524.0 million from \$621.0 million for the six months ended June 30, 2024. The decrease was due to lower year-over-year OEM production volumes on certain platforms, including aluminum engine blocks for Ford and Mercedes, the Mercedes' electric vehicle platform (EVA2), and Jaguar Land Rover; programs that ended production during or subsequent to the corresponding period of 2024, specifically the BMW Mini; and a decrease in tooling sales of \$41.9 million which are typically dependent on the timing of tooling construction and final acceptance by the customer. These negative factors were partially offset by the launch and ramp up of new programs, including Volkswagen's new electric vehicle platform (PPE), and a transmission for Audi; higher year-over-year production volumes of certain platforms including the Lucid Air, and a transmission for the ZF Group; and the impact of foreign exchange on the translation of Euro denominated production sales, which had a positive impact on overall sales for the six months ended June 30, 2025 of \$18.1 million. Overall industry-wide OEM light vehicle production volumes during the six months ended June 30, 2025 decreased in Europe by approximately 3% year-over-year.

Sales for the six months ended June 30, 2025 in the Company's Rest of the World operating segment decreased by \$3.4 million or 4.9% to \$65.6 million from \$69.0 million for the six months ended June 30, 2024. The decrease was largely driven by a decrease in tooling sales of \$2.6 million, and lower year-over-year production volumes with Jaguar Land Rover and Mercedes.

Overall tooling sales increased by \$14.4 million (including outside segment sales eliminations) to \$118.9 million for the six months ended June 30, 2025 from \$104.5 million for the six months ended June 30, 2024.

GROSS MARGIN

Three months ended June 30, 2025 to three months ended June 30, 2024 comparison

	Three	months ended June 30, 2025	Thr	ree months ended June 30, 2024	\$ Change	% Change
Gross margin	\$	184,535	\$	183,630	905	0.5%
% of Sales		14.5 %		14.1 %		

The gross margin percentage for the second quarter of 2025 of 14.5% increased as a percentage of sales by 0.4% as compared to the gross margin percentage for the second quarter of 2024 of 14.1%. The increase in gross margin as a percentage of sales was generally due to productivity and efficiency improvements at certain operating facilities and other improvements; partially offset by an increase in tooling sales which typically earn low margin for the Company, and operational inefficiencies at certain other operating facilities.

Six months ended June 30, 2025 to six months ended June 30, 2024 comparison

	Si	x months ended June 30, 2025	Six months ended June 30, 2024	\$ Change	% Change
Gross margin	\$	336,134	\$ 356,167	(20,033)	(5.6%)
% of Sales		13.8%	13.6%		

The gross margin percentage for the six months ended June 30, 2025 of 13.8% increased as a percentage of sales by 0.2% as compared to the gross margin percentage for the six months ended June 30, 2024 of 13.6%. The increase in gross margin as a percentage of sales was generally due to productivity and efficiency improvements at certain operating facilities and other improvements; partially offset by:

- overall lower production sales volume and corresponding contribution;
- · an increase in tooling sales which typically earn low margin for the Company; and
- · operational inefficiencies at certain other operating facilities.

Overall market related inflationary pressures on labour, material and energy costs, along with offsetting commercial settlements, were generally stable year-over-year.

SELLING, GENERAL & ADMINISTRATIVE ("SG&A")

Three months ended June 30, 2025 to three months ended June 30, 2024 comparison

	Thre	e months ended June 30, 2025	Thr	ee months ended June 30, 2024	\$ Change	% Change
Selling, general & administrative	\$	83,091	\$	86,557	(3,466)	(4.0%)
% of Sales		6.5 %		6.6 %		

SG&A expense for the second quarter of 2025 decreased by \$3.5 million to \$83.1 million as compared to SG&A expense for the second quarter of 2024 of \$86.6 million. The decrease in SG&A expense can largely be attributed to overall lower employee levels and related costs as compared to the second quarter of 2024 and a decrease in travel costs; partially offset by an increase in equity-based compensation expense related to deferred, restricted, and performance share units.

SG&A expense as a percentage of sales decreased slightly to 6.5% for the second quarter of 2025 compared to 6.6% for the second quarter of 2024.

Six months ended June 30, 2025 to six months ended June 30, 2024 comparison

	Si	x months ended June 30, 2025	Six months ended June 30, 2024	\$ Change	% Change
Selling, general & administrative	\$	158,366	\$ 164,748	(6,382)	(3.9%)
% of Sales		6.5%	6.3%		

SG&A expense for the six months ended June 30, 2025 decreased by \$6.4 million to \$158.4 million as compared to SG&A expense for the six months ended June 30, 2024 of \$164.7 million. The decrease in SG&A expense can largely be attributed to overall lower employee levels and related costs as compared to the corresponding period of 2024, a decrease in equity-based compensation expense related to deferred, restricted, and performance share units, and a decrease in travel costs.

SG&A expense as a percentage of sales increased to 6.5% for the six months ended June 30, 2025 compared to 6.3% for the six months ended June 30, 2024 primarily as a result of lower year-over-year sales.

<u>DEPRECIATION OF PROPERTY, PLANT AND EQUIPMENT ("PP&E"), RIGHT-OF-USE ASSETS AND AMORTIZATION OF INTANGIBLE ASSETS</u>

Three months ended June 30, 2025 to three months ended June 30, 2024 comparison

	Three months ended June 30, 2025	Three months ended June 30, 2024	\$ Change	% Change
Depreciation of PP&E and right-of-use assets (production)	\$ 73,329	\$ 76,680	(3,351)	(4.4%)
Depreciation of PP&E and right-of-use assets (non-production)	3,853	4,187	(334)	(8.0%)
Amortization of development costs	2,014	2,594	(580)	(22.4%)
Total depreciation and amortization	\$ 79,196	\$ 83,461	(4,265)	(5.1%)

Total depreciation and amortization expense for the second quarter of 2025 decreased by \$4.3 million to \$79.2 million as compared to \$83.5 million for the second quarter of 2024. The decrease in depreciation and amortization expense was due to impairment charges recorded during the fourth quarter of 2024, partially offset by additional depreciation on PP&E assets relating to new and replacement business that commenced during or subsequent to the second quarter of 2024.

A significant portion of the Company's recent investments relates to various new programs that commenced during or subsequent to the second quarter of 2024 and new and replacement programs scheduled to launch over the next two to three years in all of the Company's various product offerings.

Total depreciation and amortization expense as a percentage of sales decreased year-over-over to 6.2% for the second quarter of 2025 from 6.4% for the second quarter of 2024 due mainly to the reasons noted.

Six months ended June 30, 2025 to six months ended June 30, 2024 comparison

	Si	x months ended June 30, 2025	Six	x months ended June 30, 2024	\$ Change	% Change
Depreciation of PP&E and right-of-use assets (production)	\$	146,692	\$	153,647	(6,955)	(4.5%)
Depreciation of PP&E and right-of-use assets (non-production)		7,625		8,257	(632)	(7.7%)
Amortization of development costs		3,809		5,088	(1,279)	(25.1%)
Total depreciation and amortization	\$	158,126	\$	166,992	(8,866)	(5.3%)

Total depreciation and amortization expense for the six months ended June 30, 2025 decreased by \$8.9 million to \$158.1 million as compared to \$167.0 million for the six months ended June 30, 2024. The decrease in depreciation and amortization expense was due

to impairment charges recorded during the fourth quarter of 2024, partially offset by additional depreciation on PP&E assets relating to new and replacement business that commenced during or subsequent to the six months ended June 30, 2024.

Total depreciation and amortization expense as a percentage of sales increased year-over-year to 6.5% for the six months ended June 30, 2025 from 6.4% for the six months ended June 30, 2024 due mainly to lower overall sales volume.

ADJUSTMENTS TO NET INCOME

Adjusted Net Income excludes certain items as set out in the following tables and described in the notes thereto. Management uses Adjusted Net Income as a measurement of operating performance of the Company and believes that, in conjunction with IFRS measures, it provides useful information about the financial performance and condition of the Company.

TABLE A

Three months ended June 30, 2025 to three months ended June 30, 2024 comparison

	 months ended June 30, 2025	Three	months ended June 30, 2024	\$ Change	
NET INCOME	\$ 38,091	\$	40,979	\$ (2,888)	
Adjustments:					
Restructuring costs (1)	13,766		5,355	8,411	
ADJUSTMENTS, BEFORE TAX	\$ 13,766	\$	5,355	\$ 8,411	
Tax impact of adjustments	(4,102)		(1,951)	(2,151)	
ADJUSTMENTS, AFTER TAX	\$ 9,664	\$	3,404	\$ 6,260	
ADJUSTED NET INCOME	\$ 47,755	\$	44,383	\$ 3,372	
Number of Shares Outstanding – Basic ('000)	72,788		76,060		
Adjusted Basic Net Earnings Per Share	\$ 0.66	\$	0.58		
Number of Shares Outstanding – Diluted ('000)	72,788		76,062		
Adjusted Diluted Net Earnings Per Share	\$ 0.66	\$	0.58		

TABLE B
Six months ended June 30, 2025 to six months ended June 30, 2024 comparison

	Six months ended June 30, 2025	Six months ended June 30, 2024	\$ Change
NET INCOME	\$ 55,565	\$ 84,629	\$ (29,064)
Adjustments:			
Restructuring costs (1)	30,603	11,610	18,993
ADJUSTMENTS, BEFORE TAX	\$ 30,603	\$ 11,610	\$ 18,993
Tax impact of adjustments	(8,893)	(3,759)	(5,134)
ADJUSTMENTS, AFTER TAX	\$ 21,710	\$ 7,851	\$ 13,859
ADJUSTED NET INCOME	\$ 77,275	\$ 92,480	\$ (15,205
Number of Shares Outstanding – Basic ('000)	72,788	76,984	
Adjusted Basic Net Earnings Per Share	\$ 1.06	\$ 1.20	
Number of Shares Outstanding – Diluted ('000)	72,788	77,005	
Adjusted Diluted Net Earnings Per Share	\$ 1.06	\$ 1.20	

(1) Restructuring costs

Additions to the restructuring provision during the three and six months ended June 30, 2025 totalled \$13.8 million and \$30.6 million, respectively, and represent employee-related severance resulting from the rightsizing of certain operations in Germany, Canada, Mexico, and the United States.

Additions to the restructuring provision during the three and six months ended June 30, 2024 totalled \$5.4 million and \$11.6 million, respectively, and represent employee-related severance resulting from the rightsizing of certain operations in Germany, Mexico Canada, and the United States.

NET INCOME

Three months ended June 30, 2025 to three months ended June 30, 2024 comparison

	Three	months ended June 30, 2025	Thre	ee months ended June 30, 2024	\$ Change	% Change
Net Income	\$	38,091	\$	40,979	(2,888)	(7.0%)
Adjusted Net Income		47,755		44,383	3,372	7.6%
Net Earnings per Share						
Basic and Diluted	\$	0.52	\$	0.54		
Adjusted Net Earnings per Share						
Basic and Diluted	\$	0.66	\$	0.58		

Net Income, before adjustments, for the second quarter of 2025 decreased by \$2.9 million to \$38.1 million or \$0.52 per share, on a basic and diluted basis, from Net Income of \$41.0 million or \$0.54 per share, on a basic and diluted basis, for the second quarter of 2024. Excluding the adjustments explained in Table A under "Adjustments to Net Income", Adjusted Net Income for the second quarter of 2025 increased by \$3.4 million to \$47.8 million or \$0.66 per share, on a basic and diluted basis, from \$44.4 million or \$0.58 per share, on a basic and diluted basis, for the second quarter of 2024.

Adjusted Net Income for the second quarter of 2025, as compared to the second quarter of 2024, was positively impacted by the following:

• a year-over-year decrease in SG&A expense, as previously explained;

- a \$2.7 million year-over-year decrease in finance expense as a result of decreased debt levels and lower borrowing rates on the Company's revolving bank debt; and
- a lower effective tax rate (28.8% for the second quarter of 2025 compared to 29.4% for the second quarter of 2024).

These factors were partially offset by the following:

- a net foreign exchange loss of \$1.7 million for the second quarter of 2025 compared to a gain of \$1.9 million for the second quarter of 2024; and
- a \$1.2 million year-over-year increase in research and development costs driven generally by increased new product and process development activity.

Six months ended June 30, 2025 to six months ended June 30, 2024 comparison

	Six	months ended June 30, 2025	Six months ended June 30, 2024	\$ Change	% Change
Net Income	\$	55,565	\$ 84,629	(29,064)	(34.3%)
Adjusted Net Income		77,275	92,480	(15,205)	(16.4%)
Net Earnings per Share					
Basic and Diluted	\$	0.76	\$ 1.10		
Adjusted Net Earnings per Share					
Basic and Diluted	\$	1.06	\$ 1.20		

Net Income, before adjustments, for the six months ended June 30, 2025 decreased by \$29.1 million to \$55.6 million or \$0.76 per share, on a basic and diluted basis, from Net Income of \$84.6 million or \$1.10 per share, on a basic and diluted basis, for the six months ended June 30, 2024. Excluding the adjustments explained in Table B under "Adjustments to Net Income", Adjusted Net Income for the six months ended June 30, 2025 decreased by \$15.2 million to \$77.3 million or \$1.06 per share on a basic and diluted basis, from \$92.5 million or \$1.20 per share on a basic and diluted basis, for the six months ended June 30, 2024.

Adjusted Net Income for the six months ended June 30, 2025, as compared to the six months ended June 30, 2024, was negatively impacted by the following:

- lower gross margin from lower year-over-year sales volume;
- a net foreign exchange loss of \$3.9 million for the six months ended June 30, 2025 compared to a gain of \$6.8 million for the six months ended June 30, 2024; and
- a higher effective tax rate (29.3% for the six months ended June 30, 2025 compared to 27.0% for the six months ended June 30, 2024).

These factors were partially offset by the following:

- a year-over-year decrease in SG&A expense, as previously explained; and
- a \$6.2 million year-over-year decrease in finance expense as a result of decreased debt levels and lower borrowing rates on the Company's revolving bank debt.

ADDITIONS TO PROPERTY, PLANT AND EQUIPMENT

Three months ended June 30, 2025 to three months ended June 30, 2024 comparison

	Thre	e months ended June 30, 2025	Three months ended June 30, 2024	\$ Change	% Change
Additions to PP&E	\$	48,487	\$ 60,048	(11,561)	(19.3%)

Additions to PP&E decreased by \$11.6 million to \$48.5 million or 3.8% of sales for the second quarter of 2025 as compared to \$60.0 million or 4.6% of sales in the second quarter of 2024.

Six months ended June 30, 2025 to six months ended June 30, 2024 comparison

	Si	x months ended June 30, 2025	Six months ended June 30, 2024		% Change
Additions to PP&E	\$	82,734	\$ 99,220	(16,486)	(16.6%)

Additions to PP&E decreased by \$16.5 million to \$82.7 million or 3.4% of sales for the six months ended June 30, 2025 compared to \$99.2 million or 3.8% of sales for the six months ended June 30, 2024.

General timing of expenditures makes quarterly additions to PP&E quite volatile by nature. Capital additions for the six months ended June 30, 2025 and 2024 include new program capital and incremental investments required in equipment related to customer-driven engineering changes on new program launches. The Company continues to make investments in the business including in various sales and margin growth projects and in new and replacement business in all its various product offerings, while continuing to apply a measured and prudent approach to capital investment.

SEGMENT ANALYSIS

The Company defines its operating segments as components of its business where separate financial information is available and routinely evaluated by the Company's chief operating decision maker, which is the Chief Executive Officer. Given the differences between the regions in which the Company operates, Martinrea's operations are segmented and aggregated on a geographic basis among North America, Europe and the Rest of the World. The Company measures segment operating performance based on operating income (loss).

Three months ended June 30, 2025 to three months ended June 30, 2024 comparison

		SAI	ES			OPERATIN	G II	NCOME*
	Three	months ended June 30, 2025	Thre	ee months ended June 30, 2024	Thi	ree months ended June 30, 2025	Tł	ree months ended June 30, 2024
North America	\$	980,361	\$	984,579	\$	82,979	\$	69,152
Europe		268,667		286,960		1,757		10,304
Rest of the World		31,818		37,200		1,368		2,107
Eliminations		(5,311)		(6,946)		-		-
Adjusted Operating Income					\$	86,104	\$	81,563
Adjustments*		-		-		(13,766)		(5,355)
Total	\$	1,275,535	\$	1,301,793	\$	72,338	\$	76,208

^{*}Operating Income for the operating segments has been adjusted for certain items as explained in Table A under "Adjustments to Net Income". Of the \$13.8 million adjustment for the second quarter of 2025, \$2.1 million was recognized in North America and \$11.7 million in Europe. Of the \$5.4 million adjustment for the second quarter of 2024, \$2.0 million was recognized in North America and \$3.4 million in Europe.

North America

Adjusted Operating Income in North America increased by \$13.8 million to \$83.0 million or 8.5% of sales for the second guarter of 2025 from \$69.2 million or 7.0% of sales for the second quarter of 2024. The increase in Adjusted Operating Income as a percentage of sales was generally due to productivity and efficiency improvements at certain operating facilities and other improvements; and higher yearover-year favourable commercial settlements. These positive factors were partially offset by the negative impact on margins from lower year-over-year production sales; an increase in tooling sales, which typically earn low margin for the Company; and operational inefficiencies at certain other operating facilities.

Europe

Adjusted Operating Income in Europe decreased by \$8.5 million to \$1.8 million or 0.7% of sales for the second quarter of 2025 from \$10.3 million or 3.6% of sales for the second quarter of 2024. The decrease in Adjusted Operating Income was generally due to lower favourable commercial settlements, and the negative impact on margins from lower year-over-year production sales; partially offset by a decrease in tooling sales, and productivity and efficiency improvements at certain operating facilities and other improvements.

Rest of the World

Adjusted Operating Income in the Rest of the World decreased by \$0.7 million to \$1.4 million or 4.3% of sales for the second guarter of 2025 from \$2.1 million or 5.7% of sales for the second quarter of 2024 due to the negative impact on margins from lower year-over-year production sales, and lower favourable commercial settlements.

Six months ended June 30, 2025 to six months ended June 30, 2024 comparison

		SAI	LES	3	OPERATING INCOME (LOSS)*				
	S	ix months ended June 30, 2025		Six months ended June 30, 2024	Six months ended June 30, 2025		Six months ended June 30, 2024		
North America	\$	1,865,421	\$	1,948,522	\$ 144,643	\$	136,303		
Europe		524,005		620,970	20		24,982		
Rest of the World		65,567		68,962	3,383		(535)		
Eliminations		(11,227)		(12,748)	-		-		
Adjusted Operating Income					\$ 148,046	\$	160,750		
Adjustments*		-		-	(30,603)		(11,610)		
Total	\$	2,443,766	\$	2,625,706	\$ 117,443	\$	149,140		

^{*}Operating Income (Loss) for the operating segments has been adjusted for certain items as explained in Table B under "Adjustments to Net Income". Of the \$30.6 million adjustment for the six months ended June 30, 2025, \$6.1 million was recognized in North America and \$24.5 million in Europe. Of the \$11.6 million adjustment for the six months ended June 30, 2024, \$6.6 million was recognized in North America and \$5.0 million in Europe.

North America

Adjusted Operating Income in North America increased by \$8.3 million to \$144.6 million or 7.8% of sales for the six months ended June 30, 2025 from \$136.3 million or 7.0% of sales for the six months ended June 30, 2024. The increase in Adjusted Operating Income as a percentage of sales was generally due to productivity and efficiency improvements at certain operating facilities and other improvements; and higher year-over-year favourable commercial settlements. These positive factors were partially offset by the negative impact on margins from lower year-over-year production sales; an increase in tooling sales, which typically earn low margin for the Company; and operational inefficiencies at certain other operating facilities.

Europe

Adjusted Operating Income in Europe decreased by \$25.0 million to essentially breakeven for the six months ended June 30, 2025 from \$25.0 million or 4.0% of sales for the six months ended June 30, 2024, due to the negative impact on margins from lower year-overyear production sales, lower tooling sales, and lower favourable commercial settlements.

Rest of the World

Adjusted Operating Income (Loss) in the Rest of the World increased by \$3.9 million to an income of \$3.4 million or 5.2% of sales for the six months ended June 30, 2025 from a loss of \$0.5 million or (0.8)% of sales for the six months ended June 30, 2024, due to a decrease in tooling sales, higher year-over-year favourable commercial settlements, and costs related to the ramp-up of new business with BMW which negatively impacted prior year operating income; partially offset by the negative impact on margins from lower yearover-year production sales.

SUMMARY OF QUARTERLY RESULTS

(unaudited)

	20	25		20)24		20	23
	Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3
Sales	\$1,275,535	\$1,168,231	\$1,150,928	\$1,237,493	\$1,301,793	\$1,323,913	\$1,296,121	\$1,378,938
Gross Margin	184,535	151,599	129,040	163,350	183,630	172,537	153,228	181,194
Operating Income (Loss)	72,338	45,105	(90,411)	65,879	76,208	72,932	28,486	83,015
Adjusted Operating Income	86,104	61,942	40,069	65,879	81,563	79,187	56,647	83,015
Net Income (Loss) for the period	38,091	17,474	(133,332)	14,157	40,979	43,650	1,850	53,744
Adjusted Net Income (Loss)	47,755	29,520	(15,596)	14,157	44,383	48,097	29,251	53,744
Basic and Diluted Net Earnings (Loss) per Share	0.52	0.24	(1.82)	0.19	0.54	0.56	0.02	0.68
Adjusted Basic and Diluted Net Earnings (Loss) per Share	0.66	0.41	(0.21)	0.19	0.58	0.62	0.37	0.68

LIQUIDITY AND CAPITAL RESOURCES

On February 23, 2024, the Company's banking facility was amended to extend its maturity and enhance certain provisions of the facility. The primary terms of the amended banking facility, with now a syndicate of ten banks (down from eleven), include the following:

- an unaltered unsecured credit structure, with a \$100 million increase in total borrowing capacity;
- unchanged financial covenants, including a maximum net debt to trailing twelve months EBITDA ratio of 3.0x (excluding the impact of IFRS 16, Leases);
- a new non-amortizing term loan of \$250 million at variable interest rates;
- available revolving credit lines of \$350 million (down from \$500 million) and US \$520 million (similar to the previous facility);
- available asset based financing capacity of \$300 million, similar to the previous facility;
- accordion feature which provides the Company with the ability to increase the revolving credit facility by up to US \$300 million, similar to the previous facility;
- pricing terms at market rates including transitioning the interest rate benchmark of the Canadian revolving credit line from Bankers' Acceptance ("BA") to the Canadian Overnight Repo Rate Average ("CORRA");
- a maturity date extended to February 2027 (from April 2025); and
- no mandatory principal repayment provisions for the revolving credit lines, including the new non-amortizing term loan, similar to the previous facility.

On March 27, 2024, Martinrea entered into an accounts receivable program agreement to sell up to \$100 million in trade receivables without recourse and on an uncommitted basis, subject to predetermined limits for certain customers. Under the agreement, the receivables are sold on a fully serviced basis, so that the Company continues to administer the collection of such receivables. As at June 30, 2025, \$40.2 million (US \$29.3 million) (December 31, 2024 - \$33.0 million or US \$22.9 million) of receivables were sold under the program, of which \$11.2 million (US \$8.2 million) (December 31, 2024 - \$9.2 million or US \$6.4 million) was held back from the sale proceeds, to be settled when the funds are received from the customers, in accordance with the provisions of the program, with the net proceeds being used primarily to support the Company's supply base.

As at June 30, 2025, the Company had drawn US \$346 million (December 31, 2024 - US \$386 million) on the U.S. revolving credit line, \$185 million (December 31, 2024 - \$160 million) on the Canadian revolving credit line, and \$250 million (December 31, 2024 - \$250 million) on the Canadian non-amortizing term loan. As at June 30, 2025, the Company had total liquidity of \$557 million, including cash and cash equivalents and availability under the Company's banking facility. In addition, the Company's credit facility includes a \$300 million allowance for asset based financing that the Company can use for additional financing, of which approximately \$254 million was available as at June 30, 2025. At June 30, 2025, the weighted average effective interest rate of the banking facility was 5.5%

(December 31, 2024 - 5.9%). The facility requires the maintenance of certain financial ratios with which the Company was in compliance as at June 30, 2025.

On March 4, 2025, the Company finalized a five-year equipment loan in the amount of \$35.0 million, repayable in monthly installments commencing in 2025 at a fixed annual interest rate of 4.79%.

On May 8, 2025, the Company finalized an eleven-year equipment loan with total borrowing capacity of €0.9 million (\$1.4 million), repayable in bi-annual installments commencing in 2028 at a fixed annual interest rate of 2.41%.

The principal sources of liquidity available for the Company's future cash requirements are expected to be cash flow from operations, cash and cash equivalents, borrowings from its revolving credit lines, and asset based financing. Management believes that the Company's overall liquidity and operating cash flow will be sufficient to meet the Company's anticipated cash requirements for capital expenditures, working capital, debt obligations and other commitments. The Company's ability to fund its anticipated cash requirements, and to comply with financial covenants under the Company's banking facility, depend on the Company's future operating performance and cash flows and many factors outside of its control, including the cost of material, energy and other input costs, the state of the overall automotive industry and financial and economic conditions, including the impact of supply chain disruptions, and other factors.

Debt leverage ratios:

Excluding the impact of IFRS 16:	June 30, 2025	March 31, 2025	D	ecember 31, 2024	S	eptember 30, 2024	June 30, 2024
Long-term debt	\$ 952,381	\$ 1,013,485	\$	981,414	\$	997,353	\$ 1,033,586
Less: Cash and cash equivalents	(160,030)	(148,548)		(167,951)		(177,267)	(181,438)
Net Debt	\$ 792,351	\$ 864,937	\$	813,463	\$	820,086	\$ 852,148
Trailing 12-month Adjusted EBITDA	\$ 526,652	\$ 527,971	\$	551,503	\$	560,648	\$ 571,185
Net Debt to Adjusted EBITDA ratio	1.50x	1.64x		1.47x		1.46x	1.49x

	June 30,	March 31,	D	ecember 31,	Se	ptember 30,	June 30,
Including the impact of IFRS 16:	2025	2025		2024		2024	2024
Long-term debt	\$ 952,381	\$ 1,013,485	\$	981,414	\$	997,353	\$ 1,033,586
Lease liabilities	225,382	241,920		243,411		244,410	252,211
	1,177,763	1,255,405		1,224,825		1,241,763	1,285,797
Less: Cash and cash equivalents	(160,030)	(148,548)		(167,951)		(177,267)	(181,438)
Net Debt	\$ 1,017,733	\$ 1,106,857	\$	1,056,874	\$	1,064,496	\$ 1,104,359
Trailing 12-month Adjusted EBITDA	\$ 592,096	\$ 592,849	\$	614,758	\$	623,178	\$ 632,531
Net Debt to Adjusted EBITDA ratio	1.72x	1.87x		1.72x		1.71x	1.75x

The following table provides a reconciliation of Trailing 12-month Adjusted EBITDA including the impact of IFRS 16 to Trailing 12-month Adjusted EBITDA excluding the impact of IFRS 16.

	June 30, 2025	March 31, 2025	D	ecember 31, 2024	Se	eptember 30, 2024	June 30, 2024
Trailing 12-month Adjusted EBITDA - including the impact of IFRS 16	\$ 592,096	\$ 592,849	\$	614,758	\$	623,178	\$ 632,531
Principal payments of lease liabilities	(54,706)	(54,105)		(52,330)		(51,324)	(50,073)
Interest on lease liabilities	(10,738)	(10,773)		(10,925)		(11,206)	(11,273)
Trailing 12-month Adjusted EBITDA - excluding the impact of IFRS 16	\$ 526,652	\$ 527,971	\$	551,503	\$	560,648	\$ 571,185

The Company's Net Debt (excluding the impact of IFRS 16) decreased by \$72.6 million during the second guarter of 2025 to \$792.4 million from \$864.9 million at the end of the first quarter of 2025 due largely to positive Free Cash Flow (after IFRS 16 lease payments) generated during the guarter and foreign exchange translation; partially offset by cash restructuring costs of \$7.4 million, and \$3.6 million in dividends paid during the guarter. As a result, the Company's Net Debt to Adjusted EBITDA ratio (excluding the impact of IFRS 16) decreased to 1.50x from 1.64x at the end of the first quarter of 2025.

The Company was in compliance with its debt covenants as at June 30, 2025. The Company's debt covenants are based on leverage ratios excluding the impact of IFRS 16.

Dividends

In the second guarter of 2013, Martinrea's Board of Directors (the "Board") approved, for the first time, a dividend to be paid to all holders of Martinrea common shares. Annual dividends were \$0.12 per share, paid in four quarterly payments of \$0.03 per share. The first quarterly dividend payment of \$0.03 per share was paid on July 11, 2013; with successive quarterly dividends paid thereafter.

In 2018, in view of the Company's financial performance, and its future outlook and cash needs at the time, the Board decided to increase the annual dividends by 50% to \$0.18 per share, to be paid in four guarterly payments of \$0.045 per share, commencing with the release of the first guarter results of 2018. The first such increased dividend was paid on July 15, 2018.

On March 5, 2020, in view of the Company's financial performance, and its future outlook and cash needs at that time, the Board decided to increase the annual dividends by another 11% to \$0.20 per share, to be paid in four quarterly payments of \$0.05 per share commencing at the beginning of 2020. The first such increased quarterly dividend was paid on April 14, 2020, and continues to this date. The Company maintained its dividend throughout the COVID-19 pandemic, semiconductor chip shortage, and other supply chain disruptions. The Board will assess future dividend payment levels from time to time, in light of market conditions, the current supply chain situation, the Company's financial performance and anticipated needs at that time.

Cash flow

	Thre	e months ended	Three	e months ended		
		June 30, 2025		June 30, 2024	\$ Change	% Change
Cash provided by operations before changes in non- cash working capital items	\$	155,080	\$	170,223	(15,143)	(8.9%)
Change in non-cash working capital items	•	24,510	·	(15,534)	40,044	257.8%
		179,590		154,689	24,901	16.1%
Interest paid		(18,511)		(22,789)	4,278	18.8%
Income taxes paid		(28,580)		(23,566)	(5,014)	(21.3%)
Cash provided by operating activities		132,499		108,334	24,165	22.3%
Cash used in financing activities		(54,260)		(44,396)	(9,864)	(22.2%)
Cash used in investing activities		(63,887)		(54,482)	(9,405)	(17.3%)
Effect of foreign exchange rate changes on cash and cash equivalents		(2,870)		(1,712)	(1,158)	(67.6%)
Increase in cash and cash equivalents	\$	11,482	\$	7,744	3,738	48.3%

Cash provided by operating activities during the second quarter of 2025 was \$132.5 million, compared to \$108.3 million in the corresponding period of 2024. The components for the second quarter of 2025 primarily include the following:

- cash provided by operations before changes in non-cash working capital items of \$155.1 million;
- working capital items source of cash of \$24.5 million comprised of an increase in trade, other payables and provisions of \$45.0 million, and a decrease in inventories of \$36.8 million; partially offset by an increase in trade and other receivables of \$50.8 million, and an increase in prepaid expenses and deposits of \$6.5 million;

- income taxes paid of \$28.6 million; and
- interest paid of \$18.5 million.

Cash used in financing activities during the second quarter of 2025 was \$54.3 million, compared to \$44.4 million in the corresponding period of 2024. The components for the second quarter of 2025 primarily include the following:

- a \$36.6 million net decrease in long-term debt;
- principal payments of lease liabilities of \$14.0 million; and
- \$3.6 million in dividends paid.

Cash used in investing activities during the second quarter of 2025 was \$63.9 million, compared to \$54.5 million in the corresponding period of 2024. The components for the second quarter of 2025 primarily include the following:

- cash additions to PP&E of \$59.4 million; and
- capitalized development costs relating to upcoming new program launches of \$4.9 million.

Taking into account the opening cash balance of \$148.5 million at the beginning of the second guarter of 2025, and the activities described above, the cash and cash equivalents balance at June 30, 2025 was \$160.0 million.

	Six months ended June 30, 2025	Six months ended June 30, 2024	\$ Change	% Change
Cash provided by operations before changes in non-				
cash working capital items	\$ 273,586	\$ 331,299	(57,713)	(17.4%)
Change in non-cash working capital items	(21,590)	(91,760)	70,170	76.5%
	251,996	239,539	12,457	5.2%
Interest paid	(36,628)	(43,467)	6,839	15.7%
Income taxes paid	(54,453)	(48,684)	(5,769)	(11.8%)
Cash provided by operating activities	160,915	147,388	13,527	9.2%
Cash used in financing activities	(36,631)	(29,783)	(6,848)	(23.0%)
Cash used in investing activities	(128,800)	(120,952)	(7,848)	(6.5%)
Effect of foreign exchange rate changes on cash and cash equivalents	(3,405)	(2,019)	(1,386)	(68.6%)
Decrease in cash and cash equivalents	\$ (7,921)	(5,366)	(2,555)	(47.6%)

Cash provided by operating activities during the six months ended June 30, 2025 was \$160.9 million, compared to \$147.4 million in the corresponding period of 2024. The components for the six months ended June 30, 2025 primarily include the following:

- cash provided by operations before changes in non-cash working capital items of \$273.6 million;
- working capital use of cash of \$21.6 million comprised of an increase in trade and other receivables of \$166.4 million, and an increase in prepaid expenses and deposits of \$2.7 million; partially offset by an increase in trade, other payables and provisions of \$122.8, and a decrease in inventories of \$24.7 million;
- income taxes paid of \$54.5 million; and
- interest paid of \$36.6 million.

Cash used in financing activities during the six months ended June 30, 2025 was \$36.6 million, compared to \$29.8 million in the corresponding period of 2024. The components for the six months ended June 30, 2025 primarily include the following:

- principal payments of lease liabilities of \$28.1 million;
- \$7.3 million in dividends paid; and
- a \$1.2 million net decrease in long-term debt.

Cash used in investing activities during the six months ended June 30, 2025 was \$128.8 million, compared to \$121.0 million in the corresponding period of 2024. The components for the six months ended June 30, 2025 primarily include the following:

- cash additions to PP&E of \$121.6 million; and
- capitalized development costs relating to upcoming new program launches of \$6.6 million.

Taking into account the opening cash balance of \$168.0 million at the beginning of 2025, and the activities described above, the cash and cash equivalents balance at June 30, 2025 was \$160.0 million.

Free Cash Flow

	Thre	ee months ended	Thre	e months ended	
		June 30, 2025		June 30, 2024	\$ Change
Adjusted EBITDA	\$	165,386	\$	166,139	(753)
Add (deduct):					
Change in non-cash working capital items		24,510		(15,534)	40,044
Remove impact of restructuring provision		(7,143)		1,917	(9,060)
Purchase of property, plant and equipment (excluding capitalized interest)		(59,374)		(52,594)	(6,780)
Cash proceeds on disposal of property, plant and equipment		614		211	403
Capitalized development costs		(4,937)		(2,099)	(2,838)
Interest paid		(18,511)		(22,789)	4,278
Income taxes paid		(28,580)		(23,566)	(5,014)
Free Cash Flow		71,965		51,685	20,280
Principal payments of IFRS 16 lease liabilities		(14,033)		(13,432)	(601)
Free Cash Flow (after IFRS 16 lease payments)	\$	57,932	\$	38,253	19,679

Free cash flow for the second quarter of 2025 increased year-over-year due largely to a positive year-over-year change in non-cash working capital items, net of the change in the restructuring provision which is included in working capital, and lower interest paid on long-term debt; partially offset by an increase in cash purchases of property, plant and equipment, higher income taxes paid, and an increase in capitalized development costs.

Tooling-related working capital accounts, including inventory, trade and other receivables, and trade and other payables on a net basis, amounted to \$3.3 million as at June 30, 2025, an increase from (\$4.7) million as at March 31, 2025 and a decrease from \$21.6 million as at June 30, 2024.

Reconciliation of IFRS "Cash provided by operating activities" to Non-IFRS "Free Cash Flow", and "Free Cash Flow (after IFRS 16 lease payments)" for the three months ended June 30, 2025 and 2024:

	Three	months ended	Thr	ee months ended
		June 30, 2025		June 30, 2024
Cash provided by operating activities	\$	132,499	\$	108,334
Add (deduct):				
Purchase of property, plant and equipment (excluding capitalized interest)		(59,374)		(52,594)
Cash proceeds on disposal of property, plant and equipment		614		211
Capitalized development costs		(4,937)		(2,099)
Restructuring costs		13,766		5,355
Remove impact of restructuring provision		(7,143)		1,917
Unrealized gain (loss) on foreign exchange contracts		222		(4,265)
Deferred and restricted share units expense		(5,213)		(3,552)
Stock options expense		(177)		(42)
Pension and other post-employment benefits expense		(612)		(567)
Contributions made to pension and other post-retirement benefits		575		600
Net unrealized foreign exchange loss (gain) and other expense (income)		1,745		(1,613)
Free Cash Flow		71,965		51,685
Principal payments of IFRS 16 lease liabilities		(14,033)		(13,432)
Free Cash Flow (after IFRS 16 lease payments)	\$	57,932	\$	38,253

	Six months ended	Six months ended	
	June 30, 2025	June 30, 2024	\$ Change
Adjusted EBITDA	\$ 306,307	\$ 328,969	(22,662)
Add (deduct):			
Change in non-cash working capital items	(21,590)	(91,760)	70,170
Remove impact of restructuring provision	(19,551)	18,096	(37,647)
Purchase of property, plant and equipment (excluding capitalized interest)	(121,604)	(110,867)	(10,737)
Cash proceeds on disposal of property, plant and equipment	650	1,189	(539)
Capitalized development costs	(6,597)	(3,144)	(3,453)
Interest paid	(36,628)	(43,467)	6,839
Income taxes paid	(54,453)	(48,684)	(5,769)
Free Cash Flow	46,534	50,332	(3,798)
Principal payments of IFRS 16 lease liabilities	(28,132)	(25,756)	(2,376)
Free Cash Flow (after IFRS 16 lease payments)	\$ 18,402	\$ 24,576	(6,174)

Free cash flow for the six months ended June 30, 2025 decreased year-over-year due largely to lower Adjusted EBITDA, an increase in cash purchases of property, plant and equipment, higher income taxes paid, and an increase in capitalized development costs; partially offset by a decrease in cash used in non-cash working capital, net of the change in the restructuring provision which is included in working capital, and lower interest paid on long-term debt.

Reconciliation of IFRS "Cash provided by operating activities" to Non-IFRS "Free Cash Flow", and "Free Cash Flow (after IFRS 16 lease payments)" for the six months ended June 30, 2025 and 2024:

	Six months ended June 30, 2025	Six months ended June 30, 2024
Cash provided by operating activities	\$ 160,915	\$ 147,388
Add (deduct):		
Purchase of property, plant and equipment (excluding capitalized interest)	(121,604)	(110,867)
Cash proceeds on disposal of property, plant and equipment	650	1,189
Capitalized development costs	(6,597)	(3,144)
Restructuring costs	30,603	11,610
Remove impact of restructuring provision	(19,551)	18,096
Unrealized gain (loss) on foreign exchange contracts	674	(3,469)
Deferred and restricted share units expense	(2,127)	(3,368)
Stock options expense	(354)	(84)
Pension and other post-employment benefits expense	(1,215)	(1,131)
Contributions made to pension and other post-retirement benefits	1,164	1,168
Net unrealized foreign exchange loss (gain) and other expense (income)	3,976	(7,056)
Free Cash Flow	46,534	50,332
Principal payments of IFRS 16 lease liabilities	(28,132)	(25,756)
Free Cash Flow (after IFRS 16 lease payments)	\$ 18,402	\$ 24,576

RISKS AND UNCERTAINTIES AND TRENDS

The reader is referred to the detailed discussion on "Automotive Industry Highlights and Trends" and "Risk Factors" as outlined in the AIF available through SEDAR+ at www.sedarplus.ca which are incorporated herein by reference. The disclosure in this MD&A and, in particular under "Recent Developments" supplements those risk factors described in the AIF.

RECENT DEVELOPMENTS

Trade restrictions or disputes

The global growth of the automotive industry has been aided by the free movement of goods, services, people and capital through bilateral and regional trade agreements, particularly in North America and Europe. The introduction of measures which impede free trade, including new or increased tariffs and other trade barriers, could have a material adverse effect on the Company's operations and profitability, and the automotive industry. The imposition of tariffs and countervailing restrictions and/or retaliatory tariffs between the United States and Canada and Mexico, and with other countries, such as China, is a fluid and rapidly evolving situation. Current international trade disputes or trade wars could, among other things, reduce demand for and production of vehicles including impeding our ability to sell products to customers located in the United States, disrupt global supply chains including the Company's ability to procure inputs and equipment for its operations, distort commodity pricing, impact the profitability of the Company or its suppliers and/or customers and their financial stability, impair the ability of automotive suppliers and vehicle manufacturers to make efficient long-term investment decisions, create volatility in relative foreign exchange rates, and contribute to stock market volatility or result in a shutdown of the automotive industry.

In addition, one of the most material risks stemming from trade disruptions is the potential shutdown of vehicle production, either at our own facilities or at OEM assembly plants. The automotive industry relies heavily on just-in-time delivery systems and tightly synchronized supply chains. Any delay or blockage in the movement of goods - whether due to tariffs, regulatory inspections, border slowdowns, or retaliatory trade actions - can result in halted production lines, missed delivery windows, and increased operating costs. A prolonged disruption could lead to cascading effects throughout the supply chain, including inventory shortages, contractual penalties, and strained relationships with OEM customers.

The Company's products may also be subject to tariffs that do not apply to automotive suppliers based in other countries which could result in changes to our customer base and disrupt our usual sales process. Any disruption to current trade practices could have a material impact on the Company's ability to market its products and procure inputs for its operations.

Supply chain issues

While the Company has experienced a recovery in overall production volumes and an improvement in the stability of production, supply chain disruptions could continue to have a negative impact on the automotive supply chain and OEM light vehicle production globally especially in the recent tariff environment. Although much improved, certain OEM customers continue to take action in response to these supply chain disruptions, including, unplanned shutdowns of production lines and/or plants, reductions in their vehicle production plans, and changes to their product mix. In addition to having to address its own Tier 2 and 3 supply chain issues, which can result in the incurrence of premium costs at times, such OEM responses have resulted in a number of consequences for Tier 1 suppliers like Martinrea, including lower sales, production inefficiencies due to production lines being stopped/restarted unexpectedly based on OEMs' production priorities, and premium costs to expedite shipments.

Any of the foregoing could have an adverse effect on the Company's business and results of operations.

Significant industry trends, the Company's business strategy and all other major risks the Company faces are discussed further in "Description of the Business and Trends" and "Risk Factors" in the Company's AIF available through SEDAR+ at www.sedarplus.ca.

DISCLOSURE OF OUTSTANDING SHARE DATA

As at August 12, 2025, the Company had 72,787,848 common shares outstanding. The Company's common shares constitute its only class of voting securities. As at August 12, 2025, options to acquire 1,995,000 common shares were outstanding.

On April 29, 2024, the Company renewed the NCIB receiving approval from the TSX to acquire for cancellation up to an additional 6,435,000 common shares of the Company. The renewed bid commenced on May 2, 2024 and spans a 12-month period.

During 2024, the Company purchased for cancellation an aggregate of 5,378,592 common shares for an aggregate purchase price of \$62.5 million resulting in a reduction to capital stock of \$44.4 million and a decrease to retained earnings of \$18.1 million. The shares were purchased and cancelled directly under the NCIB.

On May 23, 2025, the Company renewed the NCIB receiving approval from the TSX to acquire for cancellation up to an additional 7,110,571 common shares of the Company. The renewed bid commenced on May 27, 2025 and spans a 12-month period. As at June 30, 2025, no common shares were purchased and cancelled under the NCIB.

CONTRACTUAL OBLIGATIONS AND OFF-BALANCE SHEET FINANCING

During the six months ended June 30, 2025, there has been no material change in the table of contractual obligations specified in the Company's MD&A for the fiscal year ended December 31, 2024.

Guarantees

The Company has negotiated tool financing facilities that provide direct financing for specific programs. The tool financing program involves a third party that provides tooling suppliers with financing subject to a Company guarantee. Payments from the third party to the tooling supplier are approved by the Company prior to the funds being advanced. The amounts loaned to tooling suppliers through this financing arrangement do not appear on the Company's balance sheet unless the sale on the corresponding tooling project has been recognized, at which point a tooling trade payable on the project is recorded. At June 30, 2025, the amount of the off-balance sheet program financing was \$11.3 million (December 31, 2024 - \$9.9 million) representing the maximum amount of undiscounted future payments the Company could be required to make under the guarantee. The Company would be required to perform under the guarantee in cases where a tooling supplier could not meet its obligation to the third party. Since the amount advanced to the tooling supplier is required to be repaid generally when the Company receives reimbursement from the final customer, and at this point the Company will in turn repay the tooling supplier, the Company views the likelihood of a tooling supplier default as remote. Moreover, if such an instance were to occur, the Company would obtain the tool inventory as collateral. The term of the guarantee will vary from program to program, but typically ranges up to twenty-four months.

Financial Instruments

The Company's foreign exchange risk management includes the use of foreign currency forward contracts to fix the exchange rates on certain foreign currency exposures. It is the Company's policy to not utilize financial instruments for trading or speculative purposes.

At June 30, 2025, the Company had committed to the following foreign exchange contracts:

Foreign exchange forward contracts not accounted for as hedges and fair valued through profit or loss

		W	/eighted average	
	Amount of U.S.	(exchange rate of	Maximum period in
Currency	dollars		U.S. dollars	months
Buy Mexican Peso	\$ 15,386	\$	19.4985	1

The aggregate value of these forward contracts as at June 30, 2025 was a pre-tax gain of \$0.7 million and was recorded in trade and other receivables (December 31, 2024 - pre-tax gain of \$2.3 million recorded in trade and other receivables).

INVESTMENTS

	June 30, 2025	December 31, 202
Investment in common shares of NanoXplore Inc.	\$ 50,000	\$ 51,46
Investment in shares of AlumaPower Corporation.	4,036	4,03
Investment in shares of Equispheres Inc.	9,030	9,03
Other	2,099	85
	\$ 65,165	\$ 65,37

As at June 30, 2025, the Company held a 22.5%, 13.0%, and 6.8% equity interest (on a non-diluted basis) in NanoXplore Inc. ("NanoXplore"), AlumaPower Corporation ("AlumaPower"), and Equispheres Inc. ("Equispheres"), respectively. NanoXplore is a publicly listed company on the Toronto Stock Exchange trading under the ticker symbol GRA. It is a manufacturer and supplier of high-volume graphene powder for use in transportation and industrial markets providing customers with standard and custom graphene-enhanced plastic and composite products. NanoXplore is also a silicon-graphene-enhanced Li-ion battery manufacturer for the electric vehicle and grid storage markets. AlumaPower is a private company developing aluminum air battery technology for a variety of end markets, including automotive. Equispheres is a private company developing technologies for the production and use of advanced materials in additive manufacturing.

The Company applies equity accounting to its equity investment in NanoXplore based on their most recently available financial statements, adjusted for any significant transactions that occur thereafter and up to the Company's reporting date, which represents a reasonable estimate of the change in the Company's interest. The shares in AlumaPower and Equispheres are classified as fair value through other comprehensive income. Accordingly, the shares are recorded at their fair value at the end of each reporting period, with the change in fair value recorded in other comprehensive income (loss).

Movement in equity-accounted investments is summarized as follows:

	Investment in common shares of NanoXplore	
Net as of December 31, 2023	\$	54,384
Share of loss for the period		(2,904)
Share of other comprehensive loss for the period		(18)
Net as of December 31, 2024	\$	51,462
Share of loss for the period		(1,335)
Share of other comprehensive loss for the period		(127)
Net as of June 30, 2025	\$	50,000

As at June 30, 2025, the market value of the shares held in NanoXplore by the Company was \$92.7 million.

DISCLOSURE CONTROLS AND PROCEDURES AND INTERNAL CONTROLS OVER FINANCIAL REPORTING

There have been no changes in the Company's internal controls over financial reporting during the most recent interim period that have materially affected, or are reasonably likely to materially affect, the Company's internal controls over financial reporting.

FORWARD-LOOKING INFORMATION

Special Note Regarding Forward-Looking Statements

This MD&A and the documents incorporated by reference therein contains forward-looking statements within the meaning of applicable Canadian securities laws, including, but not limited to, statements related to the outlook and growth of the automotive industry, the future investments in leading edge technology, opportunities to increase sales, expand the customer base and growth of the Company and pursuit of and belief in its strategies, the impact and duration of supply chain issues, global trade and tariff issues, and other statements under Recent Developments, including potential impact on the business, the Company's ability to be a consistent Free Cash Flow generator, the execution of the Company's strategy. The words "continue", "expect", "anticipate", "estimate", "may", "will", "should", "views", "intend", "believe", "plan" and similar expressions are intended to identify forward-looking statements. Forward-looking statements are based on estimates and assumptions made by the Company in light of its experience and its perception of historical trends, current conditions and expected future developments, as well as other factors that the Company believes are appropriate in the circumstances, such as expected sales and industry production estimates, current foreign exchange rates, timing of product launches and operational improvement during the period, and current Board approved budgets. Many factors could cause the Company's actual results, performance or achievements to differ materially from those expressed or implied by the forward-looking statements, including, without limitation, the following factors, which are discussed in greater detail in the Company's AIF and MD&A for the year ended December 31, 2024 and other public filings which can be found at www.sedarplus.ca:

- North American and Global Economic and Political Conditions (including war) and Consumer Confidence
- Automotive Industry Risks
- Trade Restrictions or Disputes
- Changes in Laws and Governmental Regulations
- Dependence Upon Key Customers
- Pandemics and Epidemics, Force Majeure Events, Natural Disasters, Terrorist Activities, Political and Civil Unrest or War, and Other Outbreaks
- Russia and Ukraine War and Middle East Tensions
- Inflationary Pressures
- Regional Energy Shortages
- **Customer Consolidation and Cooperation**
- Emergence of Potentially Disruptive EV OEMs
- Outsourcing and Insourcing Trends
- Financial Viability of Suppliers and Key Suppliers and Supply Disruptions (Material Availability or Disruption)
- Semiconductor Chip Shortages and Price Increases
- Competition
- Customer Pricing Pressures, Contractual Arrangements, Cost and Risk Absorption and Purchase Orders
- Potential Volatility of Share Prices
- Fluctuations in Operating Results
- Material and Commodity Prices and Volatility
- Scrap Steel/Aluminum Price Volatility
- **Quote/Pricing Assumptions**
- Launch Costs, Operational Costs and Issues and Cost Structure
- Potential Rationalization Costs, Turnaround Costs and Impairment Charges
- Product Warranty, Repair/Replacement Costs, Recall, Product Liability and Liability Risk
- Product Development and Technological Change (Including Artificial Intelligence and Electrification)
- A Shift Away from Technologies in Which the Company is Investing
- Dependence Upon Key Personnel

- Limited Financial Resources/Uncertainty of Future Financing/Banking
- Cybersecurity Threats
- Acquisitions
- Joint Ventures
- Private or Public Equity Investments in Technology Companies
- Potential Tax Exposures
- **Labour Relations Matters**
- Sustainability (ESG) Regulation, Including Environmental Regulation and Climate Change and Human Rights and Supply Chain Issues
- Litigation and Regulatory Compliance and Investigations
- Risks of Conducting Business in Foreign Countries, Including China, Brazil, Mexico and Other Growing Markets
- Internal Controls Over Financial Reporting and Disclosure Controls and Procedures
- Loss of Use of Key Manufacturing Facilities
- Intellectual Property
- Availability of Consumer Credit or Cost of Borrowing
- **Evolving Business Risk Profile**
- Competition with Low Cost Countries
- The Company's Ability to Shift its Manufacturing Footprint to Take Advantage of Opportunities in Growing Markets
- Change in the Company's Mix of Earnings Between Jurisdictions with Lower Tax Rates and Those with Higher Tax Rates
- Pension Plans and Other Post-Employment Benefits
- Dividends
- Lease Obligations

These factors should be considered carefully, and readers should not place undue reliance on the Company's forward-looking statements. The Company has no intention and undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.



MARTINREA INTERNATIONAL INC. INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE THREE AND SIX MONTHS ENDED JUNE 30, 2025

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Interim Condensed Consolidated Balance Sheets

(in thousands of Canadian dollars) (unaudited)

	Note	June 30, 2025	December 31, 2024
ASSETS			
Cash and cash equivalents		\$ 160,030	\$ 167,951
Trade and other receivables	2	765,424	613,505
Inventories	3	474,994	508,231
Prepaid expenses and deposits		35,628	33,599
Income taxes recoverable		17,221	12,784
TOTAL CURRENT ASSETS		1,453,297	1,336,070
Property, plant and equipment	4	1,855,017	1,949,004
Right-of-use assets	5	200,776	215,802
Deferred tax assets		210,435	199,512
Intangible assets		39,062	37,535
Investments	6	65,165	65,378
Pension assets		18,599	17,493
TOTAL NON-CURRENT ASSETS		2,389,054	2,484,724
TOTAL ASSETS		\$ 3,842,351	\$ 3,820,794
LIABILITIES			
Trade and other payables		\$ 1,078,395	\$ 1,024,716
Provisions	7	27,632	6,862
Income taxes payable		10,387	25,332
Current portion of long-term debt	8	14,869	10,445
Current portion of lease liabilities	9	54,673	54,235
TOTAL CURRENT LIABILITIES		1,185,956	1,121,590
Long-term debt	8	937,512	970,969
Lease liabilities	9	170,709	189,176
Pension and other post-retirement benefits		40,368	40,384
Deferred tax liabilities		34,843	31,653
TOTAL NON-CURRENT LIABILITIES		1,183,432	1,232,182
TOTAL LIABILITIES		2,369,388	2,353,772
EQUITY			
Capital stock	11	601,188	601,188
Contributed surplus		46,406	46,052
Accumulated other comprehensive income		167,216	210,821
Retained earnings		658,153	608,961
TOTAL EQUITY		1,472,963	1,467,022
TOTAL LIABILITIES AND EQUITY		\$ 3,842,351	\$ 3,820,794

Contingencies (note 16)

See accompanying notes to the interim condensed consolidated financial statements.

On behalf of the Board:

"Robert Wildeboer"	Director
"Terry Lyons"	Director

Interim Condensed Consolidated Statements of Operations (in thousands of Canadian dollars, except per share amounts) (unaudited)

	Note	-	hree months ended June 30, 2025	-	hree months ended une 30, 2024	Six Months ended June 30, 2025	J	Six Months ended une 30, 2024
SALES		\$	1,275,535	\$	1,301,793	\$ 2,443,766	\$	2,625,706
Cost of sales (excluding depreciation of property, plant and equipment and right-of-use assets)			(1,017,671)		(1,041,483)	(1,960,940)		(2,115,892)
Depreciation of property, plant and equipment and right-of-use assets (production)			(73,329)		(76,680)	(146,692)		(153,647)
Total cost of sales			(1,091,000)		(1,118,163)	(2,107,632)		(2,269,539)
GROSS MARGIN			184,535		183,630	336,134		356,167
Research and development costs			(11,401)		(10,208)	(21,962)		(21,185)
Selling, general and administrative			(83,091)		(86,557)	(158,366)		(164,748)
Depreciation of property, plant and equipment and right-of-use assets (non-production)			(3,853)		(4,187)	(7,625)		(8,257)
Loss on disposal of property, plant and equipment			(86)		(1,115)	(135)		(1,227)
Restructuring costs	7		(13,766)		(5,355)	(30,603)		(11,610)
OPERATING INCOME			72,338		76,208	117,443		149,140
Share of loss of equity investments	6		(538)		(823)	(1,335)		(1,457)
Finance expense	13		(16,760)		(19,488)	(33,448)		(39,661)
Other finance income (expense)	13		(10,700)		1,613	(33,446)		7,056
INCOME BEFORE INCOME TAXES	13		53,295		57,510	78,684		115,078
					,	,		,
Income tax expense	10		(15,204)		(16,531)	(23,119)		(30,449)
NET INCOME FOR THE PERIOD		\$	38,091	\$	40,979	\$ 55,565	\$	84,629
				_			_	
Basic earnings per share	12	\$	0.52	•	0.54	•	•	1.10
Diluted earnings per share	12	\$	0.52	\$	0.54	\$ 0.76	\$	1.10

Interim Condensed Consolidated Statements of Comprehensive Income

(in thousands of Canadian dollars) (unaudited)

		ree months ended ine 30, 2025	-	Three months ended June 30, 2024	_	Six Months ended June 30, 2025		Six Months ended June 30, 2024
NET INCOME FOR THE PERIOD	\$	38.091	\$	40.979	\$	55,565	\$	84,629
Other comprehensive income (loss), net of tax:	Ψ	00,001	Ψ	10,070	Ψ	00,000	Ψ	01,020
Items that may be reclassified to net income								
Foreign currency translation differences for foreign operations		(43,989)		14,287		(43,494)		45,678
Items that will not be reclassified to net income								
Share of other comprehensive income (loss) of equity investments (note 6)		37		(27)		(111)		(39)
Remeasurement of defined benefit plans		285		(108)		906		(1,136)
Other comprehensive income (loss), net of tax		(43,667)		14,152		(42,699)		44,503
TOTAL COMPREHENSIVE INCOME (LOSS) FOR THE PERIOD	\$	(5,576)	\$	55,131	\$	12,866	\$	129,132

Interim Condensed Consolidated Statements of Changes in Equity

(in thousands of Canadian dollars) (unaudited)

			Accumulated		
	Capital stock	Contributed surplus	other comprehensive income	Retained earnings	Total equity
BALANCE AT DECEMBER 31, 2023	\$ 645,256 \$	45,903	\$ 95,753	\$ 678,269 \$	1,465,181
Net income for the period	-	-	-	84,629	84,629
Compensation expense related to stock options	-	84	-	-	84
Dividends (\$0.10 per share)	-	-	-	(7,582)	(7,582)
Exercise of employee stock options	350	(80)	-	-	270
Repurchase of common shares (note 11)	(27,684)	-	-	(12,700)	(40,384)
Other comprehensive income (loss) net of tax					
Remeasurement of defined benefit plans	-	-	-	(1,136)	(1,136)
Foreign currency translation differences	-	-	45,678	-	45,678
Share of other comprehensive loss of equity investments	-	-	(39)	-	(39)
BALANCE AT JUNE 30, 2024	617,922	45,907	141,392	741,480	1,546,701
Net loss for the period	-	-	-	(119,175)	(119,175)
Compensation expense related to stock options	-	145	-	-	145
Dividends (\$0.10 per share)	-	-	-	(7,339)	(7,339)
Exercise of employee stock options	-	-	-	-	-
Repurchase of common shares (note 11)	(16,734)	-	-	(5,379)	(22,113)
Other comprehensive income (loss) net of tax					
Remeasurement of defined benefit plans	-	-	-	(626)	(626)
Foreign currency translation differences	-	-	69,406	-	69,406
Share of other comprehensive income of equity investments	-	-	23	-	23
BALANCE AT DECEMBER 31, 2024	601,188	46,052	210,821	608,961	1,467,022
Net income for the period	-	-	-	55,565	55,565
Compensation expense related to stock options	-	354	-	-	354
Dividends (\$0.10 per share)	-	-	-	(7,279)	(7,279)
Other comprehensive income (loss) net of tax					
Remeasurement of defined benefit plans	-	-	-	906	906
Foreign currency translation differences	-	-	(43,494)	-	(43,494)
Share of other comprehensive loss of equity investments	<u>-</u>		(111)		(111)
BALANCE AT JUNE 30, 2025	\$ 601,188 \$	46,406	\$ 167,216	\$ 658,153 \$	1,472,963

Interim Condensed Consolidated Statements of Cash Flows

(in thousands of Canadian dollars) (unaudited)

	Thr	ee months ended	Three months ended	Six Months ended	Six Months ended
	Jui	enaea ne 30, 2025	ended June 30, 2024	June 30, 2025	June 30, 2024
CASH PROVIDED BY (USED IN):			•	•	•
OPERATING ACTIVITIES:					
Net income for the period	\$	38,091	\$ 40,979	\$ 55,565	\$ 84,629
Adjustments for:					
Depreciation of property, plant and equipment and right-of-use assets		77,182	80,867	154,317	161,904
Amortization of development costs		2,014	2,594	3,809	5,088
Unrealized loss (gain) on foreign exchange forward contracts		(222)	4,265	(674)	3,469
Finance expense		16,760	19,488	33,448	39,661
Income tax expense		15,204	16,531	23,119	30,449
Loss on disposal of property, plant and equipment		86	1,115	135	1,227
Deferred and restricted share units expense		5,213	3,552	2,127	3,368
Stock options expense		177	42	354	84
Share of loss of equity investments		538	823	1,335	1,457
Pension and other post-retirement benefits expense		612	567	1,215	1,131
Contributions made to pension and other post-retirement benefits		(575)	(600)	(1,164)	(1,168)
		155,080	170,223	273,586	331,299
Changes in non-cash working capital items:					
Trade and other receivables		(50,757)	33,376	(166,439)	(84,836)
Inventories		36,812	(14,869)	24,722	3,738
Prepaid expenses and deposits		(6,525)	(1,046)	(2,686)	937
Trade, other payables and provisions		44,980	(32,995)	122,813	(11,599)
		179,590	154,689	251,996	239,539
Interest paid		(18,511)	(22,789)	(36,628)	(43,467)
Income taxes paid		(28,580)	(23,566)	(54,453)	(48,684)
NET CASH PROVIDED BY OPERATING ACTIVITIES	\$	132,499	\$ 108,334	\$ 160,915	\$ 147,388
FINANCING ACTIVITIES:					
Increase (decrease) in long-term debt (net of deferred financing fees)		(31,886)	(1,523)	6,628	47,941
Equipment loan repayments		(4,701)	(1,860)	(7,848)	(4,570)
Principal payments of lease liabilities		(14,033)	(13,432)	(28,132)	(25,756)
Dividends paid		(3,640)	(3,839)	(7,279)	(7,746)
Exercise of employee stock options		-	270	-	270
Repurchase of common shares		_	(24,012)	_	(39,922)
NET CASH USED IN FINANCING ACTIVITIES	\$	(54,260)	\$ (44,396)	\$ (36,631)	
INVESTING ACTIVITIES:					
Purchase of property, plant and equipment (excluding capitalized interest)*		(59,374)	(52,594)	(121,604)	(110,867)
Capitalized development costs		(4,937)	(2,099)	(6,597)	(3,144)
Increase in investments		(190)	(2,033)	(1,249)	(8,130)
Proceeds on disposal of property, plant and equipment		614	211	(1,249)	1,189
NET CASH USED IN INVESTING ACTIVITIES	\$	(63,887)			
Effect of foreign exchange rate changes on cash and cash equivalents	Ψ	(2,870)	(1,712)	(3,405)	(2,019)
		, ,	, ,	, ,	
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		11,482	7,744	(7,921)	(5,366)
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD		148,548	173,694	167,951	186,804
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$	160,030	\$ 181,438	\$ 160,030	\$ 181,438

^{*}As at June 30, 2025, \$35,663 (December 31, 2024 - \$78,547) of purchases of property, plant and equipment remain unpaid and are recorded in trade and other payables.

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

Martinrea International Inc. ("Martinrea" or the "Company") was formed by the amalgamation under the Ontario Business Corporations Act of several predecessor Corporations by articles of amalgamation dated May 1, 1998. The Company is a diversified and global automotive supplier engaged in the design, development and manufacturing of highly engineered, value-added Lightweight Structures and Propulsion Systems.

1. BASIS OF PREPARATION

(a) Statement of compliance

These interim condensed consolidated financial statements have been prepared in accordance with International Accounting Standard 34, 'Interim Financial Reporting' ("IAS" 34) as issued by the International Accounting Standards Board ("IASB"), and on a basis consistent with the accounting policies disclosed in the Company's annual audited consolidated financial statements for the year ended December 31, 2024.

(b) Basis of presentation

These interim condensed consolidated financial statements include the accounts of Martinrea International Inc. and its subsidiaries. The notes presented in these interim condensed consolidated financial statements include in general only significant changes and transactions occurring since the Company's last year end, and are not fully inclusive of all disclosures required by IFRS Accounting Standards for annual financial statements. These interim condensed consolidated financial statements should be read in conjunction with the Company's annual audited consolidated financial statements, including the notes thereto, for the year ended December 31, 2024.

(c) Presentation currency

These interim condensed consolidated financial statements are presented in Canadian dollars, which is the Company's presentation currency. All financial information presented in Canadian dollars has been rounded to the nearest thousand, except per share amounts and where otherwise indicated.

(d) Recently issued accounting standards

The IASB issued the following new standards:

IFRS 18, Presentation and Disclosure in Financial Statements

On April 9, 2024, the IASB issued IFRS 18, Presentation and Disclosure in Financial Statements (replacement to IAS 1). The new accounting standard introduces three sets of new requirements to improve companies' reporting of financial performance and give investors a better basis for analyzing and comparing companies:

- improved comparability in the statement of profit or loss by introducing three defined categories for income and expenses (operating, investing and financing) and requiring companies to provide new defined subtotals, including operating profit;
- enhanced transparency of management-defined performance measures by requiring companies to disclose explanations of those company-specific measures that are related to the income statement; and
- enhanced guidance on how companies group information in the financial statements, including guidance on whether information is
 included in the primary financial statements or is further disaggregated in the notes.

The new standard is effective for annual periods beginning on or after January 1, 2027. The Company is currently assessing the impact of the new standard on the consolidated financial statements.

Amendments to IFRS 9 and IFRS 7, Classification and Measurements of Financial Instruments

On May 30, 2024, the IASB issued Amendments to the Classification and Measurement of Financial Instruments (Amendments to IFRS 9 and IFRS 7). The amendments include:

- clarifying the requirements for the timing of recognition and derecognition of some financial assets and liabilities, with a new
 exception for some financial liabilities settled through an electronic cash transfer system;
- clarifying and adding further guidance for assessing whether a financial asset meets the solely payments of principal and interest criterion;
- adding new disclosures for certain instruments with contractual terms that can change cash flows (such as some instruments with features linked to the achievement of environment, social and governance targets); and
- updating the disclosures for equity instruments designated at fair value through other comprehensive income.

The amendments are effective for annual periods beginning on or after January 1, 2026. The adoption of amendments to IFRS 9 and IFRS 7 is not expected to have a material impact on the consolidated financial statements.

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

2. TRADE AND OTHER RECEIVABLES

	June 30, 2025	December 31, 2024
Trade receivables	\$ 692,158	\$ 571,073
Other receivables	72,592	40,146
Foreign exchange forward contracts not accounted for as hedges (note 15(d))	674	2,286
	\$ 765,424	\$ 613,505

The Company's exposures to credit and currency risks, and impairment losses related to trade and other receivables, are disclosed in note 15.

On March 27, 2024, Martinrea entered into an accounts receivable program agreement to sell up to \$100,000 in trade receivables without recourse and on an uncommitted basis, subject to predetermined limits for certain customers. Under the agreement, the receivables are sold on a fully serviced basis, so that the Company continues to administer the collection of such receivables. The Company derecognizes the trade receivables sold under the program when it transfers substantially all the risks and rewards of ownership of the receivables. As at June 30, 2025, \$40,171 (US \$29,346) (December 31, 2024 - \$32,986 or US \$22,888) of receivables were sold under the program, of which \$11,248 (US \$8,217) (December 31, 2024 - \$9,236 or US \$6,409) was held back from the sale proceeds, to be settled when the funds are received from the customers, in accordance with the provisions of the program, with the net proceeds being used primarily to support the Company's supply base.

3. INVENTORIES

	June 30, 2025	December 31, 2024
Raw materials	\$ 243,713	\$ 256,154
Work in progress	68,386	64,982
Finished goods	43,399	51,128
Tooling work in progress and other inventory	119,496	135,967
	\$ 474,994	\$ 508,231

4. PROPERTY, PLANT AND EQUIPMENT

		June	e 30, 2025			De	cember 31, 2024	
	Cost	ar	cumulated mortization and mpairment losses	Net book value		Cost	Accumulated amortization and impairment losses	Net book value
Land and buildings	\$ 268,463 \$	\$	(61,928) \$	206,535	\$	261,870 \$	(61,976) \$	199,894
Leasehold improvements	95,914		(70,229)	25,685		94,528	(67,164)	27,364
Manufacturing equipment	3,509,005		(2,123,516)	1,385,489		3,592,179	(2,139,284)	1,452,895
Tooling and fixtures	40,710		(33,987)	6,723		40,572	(34,197)	6,375
Other assets	105,596		(76,106)	29,490		102,361	(72,663)	29,698
Construction in progress	201,095		-	201,095		232,778	-	232,778
	\$ 4,220,783 \$	\$	(2,365,766) \$	1,855,017	\$	4,324,288 \$	(2,375,284) \$	1,949,004

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

Movement in property, plant and equipment is summarized as follows:

								uction		
	Land and buildings	Leasehold improvements	M	anufacturing equipment	Tooling and fixtures		Other assets	pro	in ogress	Total
Net as of December 31, 2023	\$ 193,125	\$ 27,157	\$	1,379,979	\$ 4,325	\$	28,756	\$ 3	10,429 \$	1,943,771
Additions	84	-		4,729	-		1,403	2	85,343	291,559
Disposals	(1,198)	-		(4,973)	(5))	(155)		(563)	(6,894)
Depreciation	(7,485)	(4,546)		(262,220)	(1,434))	(8,390)		-	(284,075)
Impairment	(5,476)	(647)		(88,101)	(2,507))	(5,705)	(14,581)	(117,017)
Transfers from construction in progress	5,166	4,091		331,138	5,541		12,203	(3	58,139)	-
Foreign currency translation adjustment	15,678	1,309		92,343	455		1,586		10,289	121,660
Net as of December 31, 2024	\$ 199,894	\$ 27,364	\$	1,452,895	\$ 6,375	\$	29,698	\$ 2	32,778 \$	1,949,004
Additions	125	-		279	339		406		81,585	82,734
Disposals	-	-		(734)	(4))	(47)		-	(785)
Depreciation	(3,715)	(2,405)		(117,981)	(918))	(3,532)		-	(128,551)
Transfers from construction in progress	18,184	1,031		83,956	1,085		3,212	(1	07,468)	-
Foreign currency translation adjustment	(7,953)	(305)		(32,926)	(154))	(247)		(5,800)	(47,385)
Net as of June 30, 2025	\$ 206,535	\$ 25,685	\$	1,385,489	\$ 6,723	\$	29,490	\$ 2	01,095 \$	1,855,017

RIGHT-OF-USE ASSETS

		J	une 30, 2025		Dec	ember 31, 2024	
	Cost		Accumulated amortization and impairment losses	Net book value	Cost	Accumulated amortization and impairment losses	Net book value
Leased buildings	\$ 341,296	\$	(198,652) \$	142,644	\$ 344,345 \$	(192,304) \$	152,041
Leased manufacturing equipment	129,420		(72,780)	56,640	126,163	(63,660)	62,503
Leased other assets	5,952		(4,460)	1,492	5,767	(4,509)	1,258
	\$ 476,668	\$	(275,892) \$	200,776	\$ 476,275 \$	(260,473) \$	215,802

Movement in right-of-use assets is summarized as follows:

	Leased buildings	Leased manufacturing equipment	Leased other assets	Total
Net as of December 31, 2023	\$ 174,831	\$ 62,177 \$	1,544	\$ 238,552
Additions	2,804	12,457	744	16,005
Lease modifications	5,808	-	-	5,808
Depreciation	(34,806)	(15,713)	(885)	(51,404)
Impairment	(6,346)	(28)	(218)	(6,592)
Foreign currency translation adjustment	9,750	3,610	73	13,433
Net as of December 31, 2024	\$ 152,041	\$ 62,503 \$	1,258	\$ 215,802
Additions	-	2,307	476	2,783
Lease modifications	10,764	69	19	10,852
Depreciation	(16,711)	(8,753)	(302)	(25,766)
Foreign currency translation adjustment	(3,450)	514	41	(2,895)
Net as of June 30, 2025	\$ 142,644	\$ 56,640 \$	1,492	\$ 200,776

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

6. INVESTMENTS

	June 30, 2025	December 31, 2024
Investment in common shares of NanoXplore Inc.	\$ 50,000	\$ 51,462
Investment in shares of AlumaPower Corporation.	4,036	4,036
Investment in shares of Equispheres Inc.	9,030	9,030
Other	2,099	850
	\$ 65,165	\$ 65,378

As at June 30, 2025, the Company held a 22.5%, 13.0%, and 6.8% equity interest (on a non-diluted basis) in NanoXplore Inc. ("NanoXplore"), AlumaPower Corporation ("AlumaPower"), and Equispheres Inc. ("Equispheres"), respectively. NanoXplore is a publicly listed company on the Toronto Stock Exchange trading under the ticker symbol GRA. It is a manufacturer and supplier of high-volume graphene powder for use in transportation and industrial markets providing customers with standard and custom graphene-enhanced plastic and composite products. NanoXplore is also a silicongraphene-enhanced Li-ion battery manufacturer for the electric vehicle and grid storage markets. AlumaPower is a private company developing aluminum air battery technology for a variety of end markets, including automotive. Equispheres is a private company developing technologies for the production and use of advanced materials in additive manufacturing.

The Company applies equity accounting to its equity investment in NanoXplore based on its most recently available financial statements, adjusted for any significant transactions that occur thereafter and up to the Company's reporting date, which represents a reasonable estimate of the change in the Company's interest. The shares in AlumaPower and Equispheres are classified as fair value through other comprehensive income. Accordingly, the shares are recorded at their fair value at the end of each reporting period, with the change in fair value recorded in other comprehensive income (loss).

Movement in equity-accounted investments is summarized as follows:

	Investment in common shares of NanoXplore
Net as of December 31, 2023	\$ 54,384
Share of loss for the period	(2,904)
Share of other comprehensive loss for the period	(18)
Net as of December 31, 2024	\$ 51,462
Share of loss for the period	(1,335)
Share of other comprehensive loss for the period	(127)
Net as of June 30, 2025	\$ 50,000

As at June 30, 2025, the stock market value of the shares held in NanoXplore by the Company was \$92,704.

7. PROVISIONS

	Restructuring	Claims and Litigation	Total
Net as of December 31, 2023	\$ 27,777 \$	2,115 \$	29,892
Net additions	12,644	2,097	14,741
Amounts used during the period	(35,505)	(2,200)	(37,705)
Foreign currency translation adjustment	232	(298)	(66)
Net as of December 31, 2024	\$ 5,148 \$	1,714 \$	6,862
Net additions	30,603	2,175	32,778
Amounts used during the period	(12,367)	(1,062)	(13,429)
Foreign currency translation adjustment	1,315	106	1,421
Net as of June 30, 2025	\$ 24,699 \$	2,933 \$	27,632

Additions to the restructuring provision during the six months ended June 30, 2025 totalled \$30,603 and represent employee-related severance resulting from the rightsizing of certain operations in Germany (\$24,487), Canada (\$2,873), Mexico (\$2,438), and the United States (\$805).

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

LONG-TERM DEBT 8.

The Company's interest-bearing loans and borrowings are measured at amortized cost. For more information about the Company's exposure to interest rate, foreign currency and liquidity risk, see note 15.

	June 30, 2025	December 31, 2024
Banking facility	\$ 906,515	\$ 963,556
Equipment loans	45,866	17,858
	952,381	981,414
Current portion	(14,869)	(10,445)
	\$ 937,512	\$ 970,969

Terms and conditions of outstanding loans, in Canadian dollar equivalents, are as follows:

	Currency	Nominal interest rate	Year of maturity	June 30, 2025 Carrying amount	December 31, 2024 Carrying amount
Banking facility	USD	SOFR + 1.70%	2027	\$ 473,623	\$ 556,297
	CAD	CORRA + 1.70%	2027	182,892	157,259
	CAD	CORRA + 1.95%	2027	250,000	250,000
Equipment loans	CAD	4.79%	2030	33,442	-
	CAD	2.54%	2026	6,550	9,113
	EUR	2.46%	2026	2,379	3,526
	EUR	1.40%	2026	1,764	3,059
	EUR	0.00%	2028	744	796
	EUR	3.72%	2035	481	451
	EUR	2.41%	2036	481	-
	EUR	0.26%	2025	25	24
	CAD	5.22%	2025	-	889
				\$ 952,381	\$ 981,414

On February 23, 2024, the Company's banking facility was amended to extend its maturity and enhance certain provisions of the facility. The primary terms of the amended banking facility, with now a syndicate of ten banks (down from eleven), include the following:

- an unaltered unsecured credit structure, with a \$100 million increase in total borrowing capacity;
- unchanged financial covenants, including a maximum net debt to trailing twelve months EBITDA ratio of 3.0x (excluding the impact of IFRS 16, Leases);
- a new non-amortizing term loan of \$250 million at variable interest rates;
- available revolving credit lines of \$350 million (down from \$500 million) and US \$520 million (similar to the previous facility);
- available asset based financing capacity of \$300 million, similar to the previous facility;
- accordion feature which provides the Company with the ability to increase the revolving credit facility by up to US \$300 million, similar to the previous facility;
- pricing terms at market rates including transitioning the interest rate benchmark of the Canadian revolving credit line from Bankers' Acceptance ("BA") to the Canadian Overnight Repo Rate Average ("CORRA");
- a maturity date extended to February 2027 (from April 2025); and
- no mandatory principal repayment provisions for the revolving credit lines, including the new non-amortizing term loan, similar to the previous facility.

As at June 30, 2025, the Company had drawn US \$346,000 (December 31, 2024 - US \$386,000) on the U.S. revolving credit line, \$185,000 (December 31, 2024 - \$160,000) on the Canadian revolving credit line, and \$250,000 (December 31, 2024 - \$250,000) on the Canadian non-amortizing term loan. At June 30, 2025, the weighted average effective interest rate of the banking facility was 5.5% (December 31, 2024 - 5.9%). The facility requires the maintenance of certain financial ratios with which the Company was in compliance as at June 30, 2025.

Deferred financing fees of \$2,108 (December 31, 2024 - \$2,741) have been netted against the carrying amount of the long-term debt.

On March 4, 2025, the Company finalized a five-year equipment loan in the amount of \$35,000, repayable in monthly installments commencing in 2025 at a fixed annual interest rate of 4.79%.

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

On May 8, 2025, the Company finalized an eleven-year equipment loan with total borrowing capacity of €857 (\$1,374), repayable in bi-annual installments commencing in 2028 at a fixed annual interest rate of 2.41%.

Future annual minimum principal repayments as at June 30, 2025 are as follows:

	Scheduled principal repayments	Scheduled amortization of deferred financing fees	Carrying amount of outstanding loans
Within one year	\$ 16,134	\$ (1,265) \$	14,869
One to two years	916,901	(843)	916,058
Two to three years	7,280	-	7,280
Three to four years	7,792	-	7,792
Thereafter	6,382	-	6,382
	\$ 954,489	\$ (2,108) \$	952,381

Movement in long-term debt is summarized as follows:

	Total
Net as of December 31, 2023	\$ 969,236
Net repayments	(22,759)
Equipment loan proceeds	442
Equipment loan repayments	(13,990)
Deferred financing fee additions	(2,600)
Amortization of deferred financing fees	1,226
Foreign currency translation adjustment	49,859
Net as of December 31, 2024	\$ 981,414
Net repayments	(28,841)
Equipment loan proceeds	35,469
Equipment loan repayments	(7,848)
Amortization of deferred financing fees	633
Foreign currency translation adjustment	(28,446)
Net as of June 30, 2025	\$ 952,381

LEASE LIABILITIES 9.

The Company enters into lease agreements for land and buildings, manufacturing equipment and other assets as a part of regular operations as a means of efficiently utilizing capital and managing the Company's cash flows.

Movement in lease liabilities is summarized as follows:

	Total
Net as of December 31, 2023	\$ 258,976
Net additions	16,005
Lease modifications	5,808
Principal payments of lease liabilities	(52,330)
Foreign currency translation adjustment	14,952
Net as of December 31, 2024	\$ 243,411
Net additions	2,783
Lease modifications	10,852
Principal payments of lease liabilities	(28,132)
Foreign currency translation adjustment	(3,532)
Net as of June 30, 2025	\$ 225,382

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

The maturity of contractual undiscounted lease liabilities as at June 30, 2025 is as follows:

	Total
Within one year	\$ 64,134
One to two years	58,827
Two to three years	44,120
Three to four years	27,713
Thereafter	61,206
Total undiscounted lease liabilities at June 30, 2025	\$ 256,000
Interest on lease liabilities	(30,618)
Total present value of minimum lease payments	\$ 225,382
Current portion	(54,673)
	\$ 170,709

10. **INCOME TAXES**

The components of income tax expense are as follows:

	Thre	ee months ended June 30, 2025	Three months ended June 30, 2024	Six months ended June 30, 2025	Six months ended June 30, 2024
Current income tax expense	\$	(26,526)	\$ (14,646) \$	(39,192) \$	(31,030)
Deferred income tax recovery (expense)		11,322	(1,885)	16,073	581
Total income tax expense	\$	(15,204)	\$ (16,531) \$	(23,119) \$	(30,449)

11. **CAPITAL STOCK**

Common shares outstanding:	Number	Amount
Balance as of December 31, 2023	78,141,440 \$	645,256
Exercise of stock options	25,000	350
Repurchase of common shares under normal course issuer bid	(3,352,588)	(27,684)
Balance as of June 30, 2024	74,813,852	617,922
Repurchase of common shares under normal course issuer bid	(2,026,004)	(16,734)
Balance as of December 31, 2024 and June 30, 2025	72,787,848 \$	601,188

The Company is authorized to issue an unlimited number of common shares. The Company's shares have no par value.

Repurchase of capital stock:

On April 29, 2024, the Company renewed the NCIB receiving approval from the TSX to acquire for cancellation up to an additional 6,435,000 common shares of the Company. The renewed bid commenced on May 2, 2024 and spans a 12-month period.

During 2024, the Company purchased for cancellation an aggregate of 5,378,592 common shares for an aggregate purchase price of \$62,497 resulting in a reduction to capital stock of \$44,418 and a decrease to retained earnings of \$18,079. The shares were purchased and cancelled directly under the NCIB.

On May 23, 2025, the Company renewed the NCIB receiving approval from the TSX to acquire for cancellation up to an additional 7,110,571 common shares of the Company. The renewed bid commenced on May 27, 2025 and spans a 12-month period. As at June 30, 2025, no common shares were purchased and cancelled under the NCIB.

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

Stock options

The following is a summary of the activity of the outstanding share purchase options:

	Six	Six Months ended June 30, 2025		Six Months ended June 30, 2024		
	Number of options	Weighted average exercise price	Number of options	Weighted average exercise price		
Balance, beginning of period	2,245,000	\$ 13.22	2,328,500	\$ 13.56		
Exercised during the period	-	-	(25,000)	10.80		
Cancelled during the period	(175,000)	15.24	-	-		
Expired during the period	(75,000)	13.87	(58,500)	12.63		
Balance, end of period	1,995,000	\$ 13.02	2,245,000	\$ 13.62		
Options exercisable, end of period	1,480,000	\$ 14.01	2,040,000	\$ 13.56		

The following is a summary of the issued and outstanding common share purchase options as at June 30, 2025:

	Number		
Range of exercise price per share	outstanding	Date of grant	Expiry
\$10.00 - 12.99	525,000	2022 - 2024	2032 - 2034
\$13.00 - 16.99	1,470,000	2018 - 2020	2028 - 2030
Total share purchase options	1,995,000		

For the three and six months ended June 30, 2025, the Company expensed \$177 (2024 - \$42) and \$354 (2024 - \$84), respectively, to reflect stockbased compensation expense, as derived using the Black-Scholes-Merton option valuation model.

Deferred Share Unit ("DSU") Plan

The following is a summary of the issued and outstanding DSUs as at June 30, 2025 and 2024:

	Six months ended June 30, 2025	Six months ended June 30, 2024
Outstanding, beginning of period	1,056,743	836,505
Granted and reinvested dividends	151,030	103,312
Redeemed	-	-
Outstanding, end of period	1,207,773	939,817

The DSUs granted during the six months ended June 30, 2025 and 2024 had a weighted average fair value per unit of \$7.21 and \$12.03, respectively, on the date of grant. For the three and six months ended June 30, 2025, DSU compensation expense reflected in the interim condensed consolidated statement of operations, including changes in fair value during the period, amounted to \$1,804 (2024 - \$884) and \$146 (2024 - \$292), respectively, recorded in selling, general and administrative expense.

Unrecognized DSU compensation expense as at June 30, 2025 was \$1,055 (June 30, 2024 - \$1,442 and December 31, 2024 - \$1,118) and will be recognized in profit or loss over the remaining vesting period.

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

Performance Restricted Share Unit ("PSU" and "RSU") Plan

The following is a summary of the issued and outstanding RSUs and PSUs for the six months ended June 30, 2025 and 2024:

	RSUs	PSUs	Total
Outstanding, December 31, 2023	809,190	644,195	1,453,385
Granted and reinvested dividends	170,753	128,082	298,835
Redeemed	-	-	-
Cancelled	(3,854)	(3,047)	(6,901)
Outstanding, June 30, 2024	976,089	769,230	1,745,319
Granted and reinvested dividends	333,569	285,932	619,501
Redeemed	(368,170)	(287,815)	(655,985)
Cancelled	(10,712)	(11,153)	(21,865)
Outstanding, December 31, 2024	930,776	756,194	1,686,970
Granted and reinvested dividends	245,263	190,194	435,457
Redeemed	-	-	-
Cancelled	(8,394)	(21,821)	(30,215)
Outstanding, June 30, 2025	1,167,645	924,567	2,092,212

The RSUs and PSUs granted during the six months ended June 30, 2025 and 2024 had a weighted average fair value per unit of \$7.38 and \$12.51, respectively, on the date of grant. For the three and six months ended June 30, 2025, RSU and PSU compensation expense reflected in the interim condensed consolidated statement of operations, including changes in fair value during the period, amounted to an expense of \$3,409 (2024 - \$2,668) and \$1,981 (2024 - \$3,076), respectively, recorded in selling, general and administrative expense.

Unrecognized RSU and PSU compensation expense as at June 30, 2025 was \$4,559 (June 30, 2024 - \$6,396 and December 31, 2024 - \$5,801) and will be recognized in profit or loss over the remaining vesting period.

The key assumptions, on a weighted average basis, used in the valuation of PSUs granted during the six months ended June 30, 2025 and 2024 are shown in the table below:

	Six months ended June 30, 2025	Six months ended June 30, 2024
Expected life (years)	2.61	2.62
Risk free interest rate	2.51%	4.32%

12. **EARNINGS PER SHARE**

Details of the calculations of earnings per share are set out below:

	Three	months ended June 30, 2025	Three months ended June 30, 2024		
	Weighted average number of shares	Per common share amount	Weighted average number of shares	Per common share amount	
Basic	72,787,848	\$ 0.52	76,060,436	\$ 0.54	
Effect of dilutive securities:					
Stock options	-	-	1,921	-	
Diluted	72,787,848	\$ 0.52	76,062,357	\$ 0.54	
	Six months ended Six months end June 30, 2025 June 30, 20			months ended June 30, 2024	
	Weighted average number of	Per common	Weighted average	D	
	shares	share amount	number of shares	Per common share amount	
Basic		share amount		share amount	
Basic Effect of dilutive securities:	shares	share amount	shares	share amount	
	shares	share amount	shares	share amount	

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The average market value of the Company's shares for purposes of calculating the dilutive effect of share options was based on quoted market prices for the period during which the options were outstanding.

For the three and six months ended June 30, 2025, 1,995,000 (2024 - 2,220,000) and 1,995,000 (2024 - 1,720,000) options, respectively, were excluded from the diluted weighted average per share calculation as they were anti-dilutive.

13. FINANCE EXPENSE AND OTHER FINANCE INCOME (EXPENSE)

	Thre	e months ended June 30, 2025	Three months ended June 30, 2024	Six months ended June 30, 2025	Six months ended June 30, 2024
Debt interest, gross	\$	(15,964)	\$ (20,229)	\$ (32,108) \$	(41,281)
Interest on lease liabilities		(2,749)	(2,784)	(5,354)	(5,541)
Capitalized interest - at an average rate of 5.6% , 5.7% (2024 - 7.1% , 7.4%)		1,953	3,525	4,014	7,161
Finance expense	\$	(16,760)	\$ (19,488)	\$ (33,448) \$	(39,661)

	months ended June 30, 2025	Three months ended June 30, 2024	;	Six months ended June 30, 2025	Six months ended June 30, 2024
Net foreign exchange gain (loss)	\$ (1,735)	\$ 1,851	\$	(3,852) \$	6,781
Other income (expense), net	(10)	(238)		(124)	275
Other finance income (expense)	\$ (1,745)	\$ 1,613	\$	(3,976) \$	7,056

OPERATING SEGMENTS 14.

The Company is a diversified and global automotive supplier engaged in the design, development and manufacturing of highly engineered, value-added Lightweight Structures and Propulsion Systems. It conducts its operations through divisions, which function as autonomous business units, following a corporate policy of functional and operational decentralization. The Company's offerings include a wide array of products, assemblies and systems for small and large cars, crossovers, pickups and sport utility vehicles.

The Company defines its operating segments as components of its business where separate financial information is available and routinely evaluated by management. The Company's chief operating decision maker ("CODM") is the Chief Executive Officer. Given the differences among the regions in which the Company operates, Martinrea's operations are segmented on a geographic basis between North America, Europe and Rest of the World.

The accounting policies of the segments are the same as those described in the Company's annual consolidated financial statements for the year ended December 31, 2024. The Company uses operating income as the basis for the CODM to evaluate the performance of each of the Company's reportable segments.

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	Three months ended June 30, 2025				
	Pro	oduction Sales	Tooling Sales	Total Sales	Operating Income (Loss)
North America					
Canada	\$	115,558 \$	27,288 \$	142,846	
USA		347,402	10,855	358,257	
Mexico		496,543	36,675	533,218	
Eliminations		(41,943)	(12,017)	(53,960)	
	\$	917,560 \$	62,801 \$	980,361	\$ 80,864
Europe					
Germany		184,409	7,131	191,540	
Spain		54,605	4,804	59,409	
Slovakia		17,552	173	17,725	
Eliminations		(7)	-	(7)	
	\$	256,559 \$	12,108 \$	268,667	\$ (9,894
Rest of the World		30,091	1,727	31,818	1,368
Eliminations		(4,977)	(334)	(5,311)	-
	\$	1,199,233 \$	76,302 \$	1,275,535	\$ 72,338

	Three months ended June 30, 2024				
	Pro	duction Sales	Tooling Sales	Total Sales	Operating Income
North America					
Canada	\$	145,956 \$	11,396 \$	157,352	
USA		385,321	3,594	388,915	
Mexico		490,135	10,326	500,461	
Eliminations		(51,363)	(10,786)	(62,149)	
	\$	970,049 \$	14,530 \$	984,579 \$	67,155
Europe					
Germany		193,340	15,724	209,064	
Spain		58,508	8,453	66,961	
Slovakia		13,520	233	13,753	
Eliminations		(226)	(2,592)	(2,818)	
	\$	265,142 \$	21,818 \$	286,960 \$	6,946
Rest of the World		33,940	3,260	37,200	2,107
Eliminations		(5,435)	(1,511)	(6,946)	-
	\$	1,263,696 \$	38,097 \$	1,301,793 \$	76,208

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The following is a summary of selected data for each of the Company's operating segments:

	Six months ended June 30, 2025				
	Pr	oduction Sales	Tooling Sales	Total Sales	Operating Income (Loss)
North America					
Canada	\$	237,120 \$	37,136 \$	274,256	
USA		671,678	13,862	685,540	
Mexico		948,750	61,362	1,010,112	
Eliminations		(83,723)	(20,764)	(104,487)	
	\$	1,773,825 \$	91,596 \$	1,865,421	138,527
Europe					
Germany		366,788	12,762	379,550	
Spain		103,935	8,207	112,142	
Slovakia		31,876	444	32,320	
Eliminations		(7)	-	(7)	
	\$	502,592 \$	21,413 \$	524,005	(24,467)
Rest of the World		58,451	7,116	65,567	3,383
Eliminations		(9,974)	(1,253)	(11,227)	-
	\$	2,324,894 \$	118,872 \$	2,443,766	117,443

	Pro	oduction Sales	Tooling Sales	Total Sales	Operating Income (Loss)
North America					
Canada	\$	291,748 \$	21,413 \$	313,161	
USA		785,210	6,488	791,698	
Mexico		944,815	25,530	970,345	
Eliminations		(106,546)	(20,136)	(126,682)	
	\$	1,915,227 \$	33,295 \$	1,948,522	129,734
Europe					
Germany		409,748	56,391	466,139	
Spain		121,433	8,455	129,888	
Slovakia		26,848	1,067	27,915	
Eliminations		(380)	(2,592)	(2,972)	
	\$	557,649 \$	63,321 \$	620,970	19,941
Rest of the World		59,229	9,733	68,962	(535)
Eliminations		(10,906)	(1,842)	(12,748)	-
	\$	2 521 199 \$	104 507 \$	2 625 706 .9	149 140

Six months ended June 30, 2024

15. FINANCIAL INSTRUMENTS

The Company's financial instruments consist of cash and cash equivalents, trade and other receivables, investments, trade and other payables, longterm debt, and foreign exchange forward contracts.

Fair Value

IFRS 13, Fair Value Measurement, defines fair value as the exchange price that would be received to sell an asset or paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Valuation techniques used to measure fair value are required to maximize the use of observable inputs and minimize the use of unobservable inputs. The fair value hierarchy is based on three levels of inputs. The first two levels are considered observable and the last unobservable. These levels are used to measure fair values as follows:

Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities, either directly or indirectly.

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- Level 2 Inputs, other than Level 1 inputs that are observable for assets and liabilities, either directly or indirectly. Level 2 inputs include quoted market prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The following table summarizes the fair value hierarchy under which the Company's applicable financial instruments are valued:

	June 30, 2025						
	 Total	Level 1	Level 2	Level 3			
Cash and cash equivalents	\$ 160,030 \$	160,030 \$	- \$	-			
Investment in shares of AlumaPower (note 6)	4,036	-	-	4,036			
Investment in shares of Equispheres (note 6)	9,030	-	-	9,030			
Foreign exchange forward contracts not accounted for as hedges (note 2)	674	-	674				

	December 31, 2024					
	 Total	Level 1	Level 2	Level 3		
Cash and cash equivalents	\$ 167,951 \$	167,951 \$	- \$	-		
Investment in shares of AlumaPower (note 6)	4,036	-	-	4,036		
Investment in shares of Equispheres (note 6)	9,030	-	-	9,030		
Foreign exchange forward contracts not accounted for as hedges (note 2)	2,286	-	2,286	-		

Fair values versus carrying amounts

The fair values of financial assets and liabilities, together with the carrying amounts shown in the interim condensed consolidated balance sheets, are as follows:

June 30, 2025	th	Fair value rough profit or loss	Fair value hrough other mprehensive income	Financial assets at amortized cost	Amortized cost	Carrying amount	Fair value
FINANCIAL ASSETS:							
Trade and other receivables	\$	-	\$ -	\$ 764,750	\$ - \$	764,750 \$	764,750
Investment in shares of AlumaPower		-	4,036	-	-	4,036	4,036
Investment in shares of Equispheres		-	9,030	-	-	9,030	9,030
Foreign exchange forward contracts not accounted for as hedges		674	-	-	-	674	674
	\$	674	\$ 13,066	\$ 764,750	\$ - \$	778,490 \$	778,490
FINANCIAL LIABILITIES:							
Trade and other payables		-	-	-	(1,078,395)	(1,078,395)	(1,078,395)
Long-term debt		-	-	-	(952,381)	(952,381)	(952,381)
	\$	-	\$ -	\$ -	\$ (2,030,776) \$	(2,030,776) \$	(2,030,776)
Net financial assets (liabilities)	\$	674	\$ 13,066	\$ 764,750	\$ (2,030,776) \$	(1,252,286) \$	(1,252,286)

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(in thousands of Canadian dollars, except per share amounts)

December 31, 2024	Fair value ugh profit or loss	Fair value nrough other mprehensive income	Financial assets at amortized cost	Amortized cost	Carrying amount	Fair value
FINANCIAL ASSETS:						
Trade and other receivables	\$ -	\$ -	\$ 611,219	\$ - \$	611,219 \$	611,219
Investment in shares of AlumaPower	-	4,036	-	-	4,036	4,036
Investment in shares of Equispheres	-	9,030	-		9,030	9,030
Foreign exchange forward contracts not accounted for as hedges	2,286	_	-	-	2,286	2,286
	\$ 2,286	\$ 13,066	\$ 611,219	\$ - \$	626,571 \$	626,571
FINANCIAL LIABILITIES:						
Trade and other payables	-	-	-	(1,024,716)	(1,024,716)	(1,024,716)
Long-term debt	-	-	-	(981,414)	(981,414)	(981,414)
	\$ -	\$ -	\$ -	\$ (2,006,130) \$	(2,006,130) \$	(2,006,130)
Net financial assets (liabilities)	\$ 2,286	\$ 13,066	\$ 611,219	\$ (2,006,130) \$	(1,379,559) \$	(1,379,559)

The fair values of trade and other receivables and trade and other payables approximate their carrying amounts due to the short-term maturities of these instruments. The estimated fair value of long-term debt approximates its carrying amount since it is subject to terms and conditions similar to those available to the Company for instruments with comparable terms, and the interest rates are market-based.

Risk Management

The main risks arising from the Company's financial instruments are credit risk, liquidity risk, interest rate risk, and currency risk. These risks arise from exposures that occur in the normal course of business and are managed on a consolidated basis.

Credit risk

Credit risk refers to the risk of losses due to failure of the Company's customers or other counterparties to meet their payment obligations. Financial instruments that subject the Company to credit risk consist primarily of cash and cash equivalents, trade and other receivables, and foreign exchange forward contracts.

Credit risk associated with cash and cash equivalents is minimized by ensuring these financial assets are placed with financial institutions with high credit ratings.

The credit risk associated with foreign exchange forward contracts arises from the possibility that the counterparty to one of these contracts fails to perform according to the terms of the contract. Credit risk associated with foreign exchange forward contracts is minimized by entering into such transactions with major Canadian and U.S. financial institutions.

In the normal course of business, the Company is exposed to credit risk from its customers. The Company has three customers whose sales were 30.3%, 21.3%, and 8.3% of its production sales for the six months ended June 30, 2025 (2024 - 27.4%, 22.1%, and 12.1%). A substantial portion of the Company's trade receivables are with large customers in the automotive, truck and industrial sectors and are subject to normal industry credit risks. The level of trade receivables that were past due as at June 30, 2025 is within the normal payment pattern of the industry. The allowance for doubtful accounts is less than 1.0% of total trade receivables for all periods and movements in the period were minimal.

The aging of trade receivables at the reporting date was as follows:

	June 30, 2025	December 31, 2024
0-60 days	\$ 688,351	\$ 565,970
61-90 days	1,693	852
Greater than 90 days	2,114	4,251
	\$ 692,158	\$ 571,073

(b) Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations when they become due. The Company manages liquidity risk by monitoring sales volumes and collection efforts to ensure sufficient cash flows are generated from operations to meet its liabilities when they

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become due. Management monitors consolidated cash flows on a weekly basis covering a rolling 12-week period, quarterly through forecasting and annually through the Company's budget process. At June 30, 2025, the Company had cash of \$160,030 (December 31, 2024 - \$167,951) and banking facilities available as discussed in note 8. All of the Company's financial liabilities other than long-term debt have maturities of approximately 60 days.

A summary of contractual maturities of long-term debt is provided in note 8.

(c) Interest rate risk

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in the market interest rates. The Company is exposed to interest rate risk as a significant portion of the Company's long-term debt bears interest at rates linked to the US prime, Canadian prime, SOFR or the CORRA rates. The interest on the bank facility fluctuates depending on the achievement of certain financial debt ratios.

The interest rate profile of the Company's long-term debt was as follows:

	Carrying amount			
	June 30, 2025	December 31, 2024		
Variable rate instruments	\$ 906,515 \$	963,556		
Fixed rate instruments	45,866	17,858		
	\$ 952,381 \$	981,414		

Sensitivity analysis

An increase of 1.0% in all variable interest rate debt would, all else being equal, have an effect of \$2,411 (2024 - \$2,571) on the Company's interim condensed consolidated financial results for the three months ended June 30, 2025 and \$4,860 (2024 - \$5,057) for the six months ended June 30, 2025.

(d) Currency risk

Currency risk refers to the risk that the value of the financial instruments or cash flows associated with the instruments will fluctuate due to changes in foreign exchange rates. The Company undertakes revenue and purchase transactions in foreign currencies, and therefore is subject to gains and losses due to fluctuations in foreign currency exchange rates. The Company's foreign exchange risk management includes the use of foreign currency forward contracts to fix the exchange rates on certain foreign currency exposures.

At June 30, 2025, the Company had committed to the following foreign exchange contracts:

Foreign exchange forward contracts not accounted for as hedges and fair valued through profit or loss

Currency	Amount of U.S. dollars	Weighted average exchange rate of U.S. dollars	Maximum period in months
Buy Mexican Peso	\$ 15,386	19.4985	1

The aggregate value of these forward contracts as at June 30, 2025 was a pre-tax gain of \$674 and was recorded in trade and other receivables (December 31, 2024 - pre-tax gain of \$2,286 recorded in trade and other receivables).

The Company's exposure to foreign currency risk reported in the foreign currency was as follows:

June 30, 2025	USD	EURO	PESO	BRL	CNY
Trade and other receivables	\$ 389,139 €	106,421 \$	12,153 R\$	25,289 ¥	76,068
Trade and other payables	(440,591)	(170,885)	(769,930)	(63,030)	(73,217)
Long-term debt	(346,000)	(3,665)	-	-	-
	\$ (397,452) €	(68,129) \$	(757,777) R\$	(37,741) ¥	2,851

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December 31, 2024	USD	EURO	PESO	BRL	CNY
Trade and other receivables	\$ 314,371 €	77,985 \$	64,329 R\$	26,197 ¥	59,071
Trade and other payables	(406,531)	(171,618)	(718,970)	(66,613)	(87,903)
Long-term debt	(386,000)	(5,230)	-	-	-
	\$ (478,160) €	(98,863) \$	(654,641) R\$	(40,416) ¥	(28,832)

The following summary illustrates the fluctuations in the foreign exchange rates applied:

	Averaç	ge rate	Averaç	ge rate	Closing rate		
	Three months ended June 30, 2025	Three months ended June 30, 2024	Six months ended June 30, 2025	Six months ended June 30, 2024	June 30, 2025	December 31, 2024	
USD	1.4073	1.3621	1.4183	1.3536	1.3689	1.4412	
EURO	1.5540	1.4701	1.5221	1.4671	1.6030	1.5021	
PESO	0.0706	0.0809	0.0703	0.0797	0.0727	0.0709	
BRL	0.2456	0.2685	0.2428	0.2710	0.2495	0.2327	
CNY	0.1938	0.1886	0.1951	0.1882	0.1912	0.1977	

Sensitivity analysis

The Company does not have significant foreign currency exposure based on each subsidiary's functional currency. However, a 10% strengthening of the Canadian dollar against the following currencies at June 30, would give rise to a translation risk on net income and would have increased (decreased) equity, profit or loss and comprehensive income for the three and six months ended June 30, 2025 and 2024 by the amounts shown below, assuming all other variables remain constant:

	TI	hree months ended June 30, 2025	Three months ended June 30, 2024	Six months ended June 30, 2025	Six months ended June 30, 2024
USD	\$	(8,439) \$	(3,776) \$	(13,086) \$	(8,957)
EURO		897	(384)	2,141	(1,332)
BRL		18	125	74	167
CNY		(43)	(166)	(283)	104
	\$	(7,567) \$	(4,201) \$	(11,154) \$	(10,018)

A weakening of the Canadian dollar against the above currencies at June 30 would have had the equal but opposite effect on the above currencies to the amounts shown above, on the basis that all other variables remain constant.

(e) Capital risk management

The Company's objectives in managing capital are to ensure sufficient liquidity to pursue its strategy of organic growth combined with complementary acquisitions and to provide returns to its shareholders. The Company defines capital that it manages as the aggregate of its equity, which is comprised of issued capital, contributed surplus, accumulated other comprehensive income and retained earnings, and debt.

The Company manages its capital structure and makes adjustments in light of general economic conditions, the risk characteristics of the underlying assets and the Company's working capital requirements. In order to maintain or adjust its capital structure, the Company, upon approval from its Board of Directors, may issue or repay long-term debt, issue shares, repurchase shares, or undertake other activities as deemed appropriate under the specific circumstances. The Board of Directors reviews and approves any material transactions out of the ordinary course of business, including proposals on acquisitions or other major investments or divestitures, as well as annual capital and operating budgets.

In addition to debt and equity, the Company may use leases as additional sources of financing. The Company monitors debt leverage ratios as part of the management of liquidity and shareholders' return and to sustain future development of the business. The Company is not subject to externally imposed capital requirements and its overall strategy with respect to capital risk management remains unchanged from the prior year.

16. **CONTINGENCIES**

Contingencies

The Company has contingent liabilities relating to legal and tax proceedings arising in the normal course of its business. Known claims and litigation involving the Company or its subsidiaries were reviewed at the end of the reporting period. Based on the advice of legal counsel, all necessary provisions have been made to cover the related risks, however, there can be no assurance as to the final resolution of any claims and any resulting proceedings. If any claims and ensuing proceedings are determined adversely to the Company, the amounts the Company may be required to pay could be material and in excess of any amounts accrued. In addition, new proceedings may be initiated against the Company as a result of facts or

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(in thousands of Canadian dollars, except per share amounts)

circumstances unknown at the date of these interim condensed consolidated financial statements or for which the risk cannot yet be determined or quantified. Such proceedings could have a significant adverse impact on the Company's financial results.

Tax contingencies

The Company conducts business in various tax jurisdictions globally, and as a result, it is subject to tax audits and assessments in many of these iurisdictions. These audits are a regular part of the Company's operations and cover a range of subjective areas of taxation and significant judgement. including intercompany transactions, the deductibility of certain expenses, the application of tax treaties and value added tax ("VAT") credits claimed on certain purchases.

The Company's subsidiary in Brazil is currently being assessed by the State of Sao Paulo's tax authorities for certain historical VAT credits claimed on aluminum purchases from certain local suppliers that occurred prior to the acquisition of the Brazil subsidiary in 2011. The taxation system and regulatory environment in Brazil is characterized by numerous indirect taxes and frequently changing legislation subject to various interpretations by the various Brazilian regulatory authorities who are empowered to impose significant fines, penalties, and interest charges. The basis for the assessments stems from the classification of aluminum purchases, the registration status of the aluminum suppliers in question and the differing treatments between manufactured and unmanufactured aluminum for VAT purposes. The potential exposure under these assessments, based on the notices issued by the tax authorities and most recent developments surrounding the assessments, is approximately \$37,556 (BRL \$150,513) including interest and penalties to June 30, 2025 (December 31, 2024 - \$38,691 or BRL \$166,277). The assessments are at various stages in the process. Three assessments totaling \$21,312 (BRL \$85,412) including interest and penalties as at June 30, 2025, have entered the judicial litigation process. The Company's subsidiary may be required to present guarantees related to these assessments up to \$19,503 (BRL \$78,160) shortly through a pledge of assets, bank letter of credit or cash deposit.

The Company's subsidiaries in Mexico and Germany are currently being assessed by Federal and State Tax authorities for tax deductions taken mainly in respect of certain intercompany transactions. Based on the audit assessments issued by the tax authorities, the potential exposure, including interest and penalties to June 30, 2025, is approximately \$378,621 (MXN \$5,209,855) (December 31, 2024 - \$141,187 or MXN \$1,991,745) in Mexico for 2013 and 2015 to 2018 tax years, and \$33,287 (EURO €20,765) (December 31, 2024 - \$30,407 or EURO €20,243) in Germany for 2014 to 2016 tax years.

The Company has sought external legal advice and believes that it has complied, in all material respects, with the relevant legislation and will continue to vigorously defend against such assessments. No provision has been recorded by the Company in connection with the Brazilian and Mexican contingencies at this stage, as the Company has concluded that it is not probable that a liability will result from these matters. A provision related to the German contingency in the amount of \$450 has been recorded, which the Company believes is adequate for all open tax years based on its assessment of many factors, including interpretations of international tax laws and prior experience.

17. **GUARANTEES**

The Company is a quarantor under a tooling financing program. The tooling financing program involves a third party that provides tooling suppliers with financing subject to a Company guarantee. Payments from the third party to the tooling supplier are approved by the Company prior to the funds being advanced. The amounts loaned to the tooling suppliers through this financing arrangement do not appear on the Company's interim condensed consolidated balance sheet unless the sale on the corresponding tooling project has been recognized, at which point a tooling trade payable on the project is recorded. At June 30, 2025, the amount of the off-balance sheet program financing was \$11,330 (December 31, 2024 - \$9,948) representing the maximum amount of undiscounted future payments the Company could be required to make under the guarantee.

The Company would be required to perform under the guarantee in cases where a tooling supplier could not meet its obligations to the third party. Since the amount advanced to the tooling supplier is required to be repaid generally when the Company receives reimbursement from the final customer, and at this point the Company will in turn repay the tooling supplier, the Company views the likelihood of the tooling supplier default as remote. No such defaults occurred during 2024 or 2025. Moreover, if such an instance were to occur, the Company would obtain the tooling inventory. The term of the guarantee will vary from program to program, but typically range up to twenty-four months.



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