

MARTINREA INTERNATIONAL INC. INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE THREE AND SIX MONTHS ENDED JUNE 30, 2024

Table of Contents

| | | Page |
|------|---|------|
| Inte | rim Condensed Consolidated Balance Sheets | 1 |
| Inte | rim Condensed Consolidated Statements of Operations | 2 |
| Inte | rim Condensed Consolidated Statements of Comprehensive Income | 3 |
| Inte | rim Condensed Consolidated Statements of Changes in Equity | 4 |
| Inte | rim Condensed Consolidated Statements of Cash Flows | 5 |
| Not | es to the Interim Condensed Consolidated Financial Statements | |
| 1. | Basis of preparation | 6 |
| 2. | Trade and other receivables | 7 |
| 3. | Inventories | 7 |
| 4. | Property, plant and equipment | 8 |
| 5. | Right-of-use assets | 8 |
| 6. | Investments | 9 |
| 7. | Trade and other payables | 10 |
| 8. | Provisions | 10 |
| 9. | Long-term debt | 10 |
| 10. | Lease liabilities | 12 |
| 11. | Income taxes | 13 |
| 12. | Capital stock | 13 |
| 13. | Earnings per share | 15 |
| 14. | Finance expense and other finance income (expense) | 15 |
| 15. | Operating segments | 16 |
| 16. | Financial instruments | 17 |
| 17. | Contingencies | 21 |
| 18. | Guarantees | 22 |

Interim Condensed Consolidated Balance Sheets

(in thousands of Canadian dollars) (unaudited)

| | Note | | June 30, 2024 | December 31, 202 |
|--|------|----|---------------|------------------|
| ASSETS | | | | |
| Cash and cash equivalents | | \$ | 181,438 | \$ 186,80 |
| Trade and other receivables | 2 | | 798,369 | 695,81 |
| Inventories | 3 | | 576,446 | 568,27 |
| Prepaid expenses and deposits | | | 33,446 | 33,90 |
| Income taxes recoverable | | | 37,020 | 11,08 |
| TOTAL CURRENT ASSETS | | | 1,626,719 | 1,495,89 |
| Property, plant and equipment | 4 | | 1,952,096 | 1,943,77 |
| Right-of-use assets | 5 | | 232,001 | 238,55 |
| Deferred tax assets | | | 199,160 | 192,30 |
| Intangible assets | | | 41,936 | 42,74 |
| Investments | 6 | | 66,798 | 60,17 |
| Pension assets | | | 15,136 | 16,30 |
| TOTAL NON-CURRENT ASSETS | | | 2,507,127 | 2,493,84 |
| TOTAL ASSETS | | \$ | 4,133,846 | \$ 3,989,73 |
| LIABILITIES | | | | |
| Trade and other payables | 7 | \$ | 1,196,186 | \$ 1,176,57 |
| Provisions | 8 | Ψ | 11,545 | 29,89 |
| Income taxes payable | | | 28,905 | 25,01 |
| Current portion of long-term debt | 9 | | 11,009 | 12,77 |
| Current portion of lease liabilities | 10 | | 51,615 | 48,50 |
| TOTAL CURRENT LIABILITIES | - | | 1,299,260 | 1,292,77 |
| Long-term debt | 9 | | 1,022,577 | 956,45 |
| Lease liabilities | 10 | | 200,596 | 210,46 |
| Pension and other post-retirement benefits | | | 38,334 | 37,26 |
| Deferred tax liabilities | | | 26,378 | 27,58 |
| TOTAL NON-CURRENT LIABILITIES | | | 1,287,885 | 1,231,77 |
| TOTAL LIABILITIES | | | 2,587,145 | 2,524,54 |
| EQUITY | | | | |
| Capital stock | 12 | | 617,922 | 645,25 |
| Contributed surplus | | | 45,907 | 45,90 |
| Accumulated other comprehensive income | | | 141,392 | 95,75 |
| Retained earnings | | | 741,480 | 678,26 |
| TOTAL EQUITY | | | 1,546,701 | 1,465,18 |
| TOTAL LIABILITIES AND EQUITY | | \$ | 4,133,846 | <u> </u> |

Contingencies (note 17)

See accompanying notes to the interim condensed consolidated financial statements.

On behalf of the Board:

| "Robert Wildeboer" | Director |
|--------------------|----------|
| "Terry Lyons" | Director |

Interim Condensed Consolidated Statements of Operations (in thousands of Canadian dollars, except per share amounts) (unaudited)

| | Note | _ | hree months ended June 30, 2024 | Three months ended June 30, 2023 | Six months ended June 30, 2024 | Six months ended June 30, 2023 |
|---|------|----|---------------------------------------|--|--------------------------------------|--------------------------------------|
| SALES | | \$ | 1,301,793 | \$ 1,361,055 | \$ 2,625,706 | \$ 2,664,944 |
| Cost of sales (excluding depreciation of property, plant and equipment and right-of-use assets) | | | (1,041,483) | (1,116,313) | (2,115,892) | (2,182,510) |
| Depreciation of property, plant and equipment and right-of-use assets (production) | | | (76,680) | (71,153) | (153,647) | (141,459) |
| Total cost of sales | | | (1,118,163) | (1,187,466) | (2,269,539) | (2,323,969) |
| GROSS MARGIN | | | 183,630 | 173,589 | 356,167 | 340,975 |
| Research and development costs | | | (10,208) | (9,351) | (21,185) | (18,629) |
| Selling, general and administrative | | | (86,557) | (77,449) | , , | (155,972) |
| Depreciation of property, plant and equipment and right-of-use assets (non-production) | | | (4,187) | (4,379) | | (8,745) |
| Gain (loss) on disposal of property, plant and equipment | | | (1,115) | 26 | (1,227) | (16) |
| Restructuring costs | 8 | | (5,355) | - | (11,610) | - |
| OPERATING INCOME | | | 76,208 | 82,436 | 149,140 | 157,613 |
| Share of loss of equity investments | 6 | | (823) | (652) | (1,457) | (2,030) |
| Net gain on disposal of equity investments | | | - | - | - | 5,273 |
| Finance expense | 14 | | (19,488) | (19,686) | (39,661) | (38,732) |
| Other finance income (expense) | 14 | | 1,613 | (568) | 7,056 | (344) |
| INCOME BEFORE INCOME TAXES | | | 57,510 | 61,530 | 115,078 | 121,780 |
| Income tax expense | 11 | | (16,531) | (11,630) | (30,449) | (23,709) |
| NET INCOME FOR THE PERIOD | | \$ | 40,979 | , , | , , , | , , , |
| Basic earnings per share | 13 | \$ | 0.54 | \$ 0.62 | \$ 1.10 | \$ 1.22 |
| Diluted earnings per share | 13 | \$ | 0.54 | • | • | • |

Interim Condensed Consolidated Statements of Comprehensive Income

(in thousands of Canadian dollars) (unaudited)

| | | ree months ended ne 30, 2024 | Three months ended June 30, 2023 | Six months ended June 30, 2024 | Six months ended June 30, 2023 |
|--|----|------------------------------------|--|--------------------------------------|--------------------------------------|
| NET INCOME FOR THE PERIOD | \$ | 40.979 | \$ 49.900 | \$ 84,629 | \$ 98,071 |
| Other comprehensive income (loss), net of tax: | Ψ | 10,010 | 10,000 | Ψ 01,020 | Ψ 00,071 |
| Items that may be reclassified to net income | | | | | |
| Foreign currency translation differences for foreign operations | | 14,287 | (33,648) | 45,678 | (31,027) |
| Items that will not be reclassified to net income | | | | | |
| Share of other comprehensive loss of equity investments (note 6) | | (27) | (7) | (39) | (18) |
| Remeasurement of defined benefit plans | | (108) | 2,071 | (1,136) | 2,446 |
| Other comprehensive income (loss), net of tax | | 14,152 | (31,584) | 44,503 | (28,599) |
| TOTAL COMPREHENSIVE INCOME FOR THE PERIOD | \$ | 55,131 | \$ 18,316 | \$ 129,132 | \$ 69,472 |

Interim Condensed Consolidated Statements of Changes in Equity

(in thousands of Canadian dollars) (unaudited)

| | | | Accumulated | | |
|---|---------------|--------------|-------------------------|------------------|--------------|
| | | Contributed | other | Retained | |
| | Capital stock | surplus | comprehensive income | earnings | Total equity |
| BALANCE AT DECEMBER 31, 2022 | \$ 663,646 | \$ 45,558 | \$ 124,065 | \$ 543,636 \$ | 1,376,905 |
| Net income for the period | - | - | - | 98,071 | 98,071 |
| Compensation expense related to stock options | - | 221 | - | - | 221 |
| Dividends (\$0.10 per share) | - | - | - | (7,999) | (7,999) |
| Exercise of employee stock options | 358 | (97) | - | - | 261 |
| Repurchase of common shares (note 12) | (6,733) | - | - | (3,307) | (10,040) |
| Other comprehensive income (loss) net of tax | | | | | |
| Remeasurement of defined benefit plans | - | - | - | 2,446 | 2,446 |
| Foreign currency translation differences | - | - | (31,027) | - | (31,027) |
| Share of other comprehensive loss of equity investments | - | - | (18) | - | (18) |
| BALANCE AT JUNE 30, 2023 | 657,271 | 45,682 | 93,020 | 632,847 | 1,428,820 |
| Net income for the period | - | - | - | 55,594 | 55,594 |
| Compensation expense related to stock options | - | 221 | - | - | 221 |
| Dividends (\$0.10 per share) | - | - | - | (7,847) | (7,847) |
| Repurchase of common shares (note 12) | (12,015) | - | - | (7,014) | (19,029) |
| Other comprehensive income net of tax | | | | | |
| Remeasurement of defined benefit plans | - | - | - | 4,689 | 4,689 |
| Foreign currency translation differences | - | - | 2,733 | - | 2,733 |
| BALANCE AT DECEMBER 31, 2023 | 645,256 | 45,903 | 95,753 | 678,269 | 1,465,181 |
| Net income for the period | - | - | - | 84,629 | 84,629 |
| Compensation expense related to stock options | - | 84 | - | - | 84 |
| Dividends (\$0.10 per share) | - | - | - | (7,582) | (7,582) |
| Exercise of employee stock options | 350 | (80) | - | - | 270 |
| Repurchase of common shares (note 12) | (27,684) | - | - | (12,700) | (40,384) |
| Other comprehensive income (loss) net of tax | | | | | |
| Remeasurement of defined benefit plans | - | - | - | (1,136) | (1,136) |
| Foreign currency translation differences | - | - | 45,678 | - | 45,678 |
| Share of other comprehensive loss of equity investments | | | (39) | _ | (39) |
| BALANCE AT JUNE 30, 2024 | \$ 617,922 | \$ 45,907 | \$ 141,392 | \$ 741,480 \$ | 1,546,701 |

Interim Condensed Consolidated Statements of Cash Flows

(in thousands of Canadian dollars) (unaudited)

| | | nded | Three months ended | | x months ended | | ix months ended |
|---|----------|---------------|--------------------|------|-------------------|-----|--------------------|
| | June 30, | 2024 | June 30, 2023 | June | e 30, 2024 | Jun | e 30, 2023 |
| CASH PROVIDED BY (USED IN): | | | | | | | |
| OPERATING ACTIVITIES: | | 070 | 40.000 | • | 0.4.000 | • | 00.074 |
| Net income for the period | \$ 40 | ,979 | \$ 49,900 | \$ | 84,629 | \$ | 98,071 |
| Adjustments for: | 0.0 | | 75 500 | | 101.001 | | 450.004 |
| Depreciation of property, plant and equipment and right-of-use assets | | ,867 | 75,532 | | 161,904 | | 150,204 |
| Amortization of development costs | | 2,594 | 2,670 | | 5,088 | | 5,283 |
| Unrealized loss (gain) on foreign exchange forward contracts | | ,265 | 4,701 | | 3,469 | | (83) |
| Finance expense | | ,488 | 19,686 | | 39,661 | | 38,732 |
| Income tax expense | | 5,531 | 11,630 | | 30,449 | | 23,709 |
| Loss (gain) on disposal of property, plant and equipment | | ,115 | (26 | • | 1,227 | | 16 |
| Deferred and restricted share units expense | 3 | 3,552 | 1,775 | | 3,368 | | 7,211 |
| Stock options expense | | 42 | 111 | | 84 | | 221 |
| Share of loss of equity investments | | 823 | 652 | | 1,457 | | 2,030 |
| Net gain on disposal of equity investments | | - | - | | - | | (5,273) |
| Pension and other post-retirement benefits expense | | 567 | 700 | | 1,131 | | 1,394 |
| Contributions made to pension and other post-retirement benefits | | (600) | (597 | | (1,168) | | (1,220) |
| | 170 | ,223 | 166,734 | | 331,299 | | 320,295 |
| Changes in non-cash working capital items: | | | | | | | |
| Trade and other receivables | | 3,376 | 4,872 | | (84,836) | | (126,996) |
| Inventories | (14 | ,869) | 20,080 | | 3,738 | | (1,895) |
| Prepaid expenses and deposits | (1 | ,046) | 2,190 | | 937 | | 5,449 |
| Trade, other payables and provisions | (32 | 2,995) | (28,108 |) | (11,599) | | 79,318 |
| | 154 | ,689 | 165,768 | | 239,539 | | 276,171 |
| Interest paid | (22 | 2,789) | (24,464 |) | (43,467) | | (47,763) |
| Income taxes paid | | ,566) | (31,206 |) | (48,684) | | (63,783) |
| NET CASH PROVIDED BY OPERATING ACTIVITIES | \$ 108 | 3,334 | \$ 110,098 | \$ | 147,388 | \$ | 164,625 |
| FINANCING ACTIVITIES: | | | | | | | |
| Increase (decrease) in long-term debt (net of deferred financing fees) | (1 | ,523) | (11,763 |) | 47,941 | | 35,331 |
| Equipment loan repayments | (1 | ,860) | (4,336 |) | (4,570) | | (8,576) |
| Principal payments of lease liabilities | (13 | 3,432) | (11,933 |) | (25,756) | | (22,887) |
| Dividends paid | (3 | 3,839) | (4,019 |) | (7,746) | | (8,038) |
| Exercise of employee stock options | | 270 | 261 | | 270 | | 261 |
| Repurchase of common shares | (24 | ,012) | (10,040 |) | (39,922) | | (10,040) |
| NET CASH USED IN FINANCING ACTIVITIES | \$ (44 | ,396) | \$ (41,830 |) \$ | (29,783) | \$ | (13,949) |
| INVESTING ACTIVITIES: | | | | | | | |
| Purchase of property, plant and equipment (excluding capitalized interest)* | (52 | 2,594) | (76,440 |) | (110,867) | | (159,856) |
| Capitalized development costs | , | 2,099) | (2,436 | , | (3,144) | | (4,201) |
| Increase in investments (note 6) | (- | -,000 | (1,000 | • | (8,130) | | (1,000) |
| Proceeds on disposal of property, plant and equipment | | 211 | 255 | | 1,189 | | 386 |
| NET CASH USED IN INVESTING ACTIVITIES | \$ (54 | ,482) | | | (120,952) | \$ | (164,671) |
| Effect of foreign exchange rate changes on cash and cash equivalents | | ,712) | 523 | | (2,019) | Ψ | (1,905) |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS | , | ,744 | (10,830 |) | (5,366) | | (15,900) |
| , | | ,744 3,694 | 156,585 | , | 186,804 | | |
| CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD | | | | | | ¢ | 161,655 |
| CASH AND CASH EQUIVALENTS, END OF PERIOD | \$ 181 | ,438 | \$ 145,755 | Ф | 181,438 | Ф | 145,755 |

^{*}As at June 30, 2024, \$56,992 (December 31, 2023 - \$75,800) of purchases of property, plant and equipment remain unpaid and are recorded in trade and other payables.

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

Martinrea International Inc. ("Martinrea" or the "Company") was formed by the amalgamation under the Ontario Business Corporations Act of several predecessor Corporations by articles of amalgamation dated May 1, 1998. The Company is a diversified and global automotive supplier engaged in the design, development and manufacturing of highly engineered, value-added Lightweight Structures and Propulsion Systems.

1. BASIS OF PREPARATION

(a) Statement of compliance

These interim condensed consolidated financial statements have been prepared in accordance with International Accounting Standard 34, 'Interim Financial Reporting' ("IAS" 34) as issued by the International Accounting Standards Board ("IASB"), and on a basis consistent with the accounting policies disclosed in the Company's annual audited consolidated financial statements for the year ended December 31, 2023.

(b) Basis of presentation

These interim condensed consolidated financial statements include the accounts of Martinrea International Inc. and its subsidiaries. The notes presented in these interim condensed consolidated financial statements include in general only significant changes and transactions occurring since the Company's last year end, and are not fully inclusive of all disclosures required by IFRS Accounting Standards for annual financial statements. These interim condensed consolidated financial statements should be read in conjunction with the Company's annual audited consolidated financial statements, including the notes thereto, for the year ended December 31, 2023.

(c) Presentation currency

These interim condensed consolidated financial statements are presented in Canadian dollars, which is the Company's presentation currency. All financial information presented in Canadian dollars has been rounded to the nearest thousand, except per share amounts and where otherwise indicated.

(d) Recently adopted accounting standards and policies

Amendments to IFRS 16, Leases - Lease Liability in a sale and Leaseback

On September 22, 2022, the IASB issued Lease Liability in a Sale and Leaseback (Amendments to IFRS 16). The amendments introduce a new accounting model which impacts how a seller-lessee accounts for variable lease payments that arise in a sale-and-leaseback transaction. The amendments clarify that on initial recognition, the seller-lessee includes variable lease payments when it measures a lease liability arising from a sale-and-leaseback transaction. After initial recognition, the seller-lessee applies the general requirements for subsequent accounting of the lease liability such that it recognises no gain or loss relating to the right of use it retains.

The Company adopted the amendments to IFRS 16 effective January 1, 2024. The adoption of amendments to IFRS 16 did not have a material impact on the interim condensed consolidated financial statements.

Amendments to IAS 1, Non-current Liabilities with Covenants

On October 31, 2022, the IASB issued Non-current Liabilities with Covenants (Amendments to IAS 1). The amendments specify that covenants to be complied with after the reporting date do not affect the classification of debts as current or non-current at the reporting date. Instead, the amendments require a company to disclose information about these covenants in the notes to the consolidated financial statements.

The Company adopted the amendments to IAS 1 effective January 1, 2024. The adoption of amendments to IAS 1 did not have a material impact on the interim condensed consolidated financial statements.

(e) Recently issued accounting standards

The IASB issued the following new standards:

IFRS 18, Presentation and Disclosure in Financial Statements

On April 9, 2024, the IASB issued IFRS 18, Presentation and Disclosure in Financial Statements (replacement to IAS 1). The new accounting standard introduces three sets of new requirements to improve companies' reporting of financial performance and give investors a better basis for analyzing and comparing companies:

- improved comparability in the statement of profit or loss by introducing three defined categories for income and expenses (operating, investing and financing) and requiring companies to provide new defined subtotals, including operating profit;
- enhanced transparency of management-defined performance measures by requiring companies to disclose explanations of those company-specific measures that are related to the income statement; and

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

• enhanced guidance on how companies group information in the financial statements, including guidance on whether information is included in the primary financial statements or is further disaggregated in the notes.

The new standard is effective for annual periods beginning on or after January 1, 2027. The Company is currently assessing the impact of the new standard on the consolidated financial statements.

Amendments to IFRS 9 and IFRS 7, Classification and Measurements of Financial Instruments

On May 30, 2024, the IASB issued Amendments to the Classification and Measurement of Financial Instruments (Amendments to IFRS 9 and IFRS 7). The amendments include:

- clarifying the requirements for the timing of recognition and derecognition of some financial assets and liabilities, with a new
 exception for some financial liabilities settled through an electronic cash transfer system;
- clarifying and adding further guidance for assessing whether a financial asset meets the solely payments of principal and interest criterion:
- adding new disclosures for certain instruments with contractual terms that can change cash flows (such as some instruments with features linked to the achievement of environment, social and governance targets); and
- · updating the disclosures for equity instruments designated at fair value through other comprehensive income.

The amendments are effective for annual periods beginning on or after January 1, 2026. The adoption of amendments to IFRS 9 and IFRS 7 is not expected to have a material impact on the consolidated financial statements.

2. TRADE AND OTHER RECEIVABLES

| | June 30, 2024 | December 31, 2023 |
|---|---------------|-------------------|
| Trade receivables | \$ 750,428 | \$ 643,959 |
| Other receivables | 47,941 | 47,923 |
| Foreign exchange forward contracts not accounted for as hedges (note 16(d)) | - | 3,937 |
| | \$ 798,369 | \$ 695,819 |

The Company's exposures to credit and currency risks, and impairment losses related to trade and other receivables, are disclosed in note 16.

On March 27, 2024, Martinrea entered into an accounts receivable program agreement to sell up to \$100,000 in trade receivables without recourse and on an uncommitted basis, subject to predetermined limits for certain customers. Under the agreement, the receivables are sold on a fully serviced basis, so that the Company continues to administer the collection of such receivables. The Company derecognizes the trade receivables sold under the program when it transfers substantially all the risks and rewards of ownership of the receivables. As at June 30, 2024, \$43,667 (US \$31,922) of receivables were sold under the program, of which \$12,227 (US \$8,938) was held back from the sale proceeds, to be settled when the funds are received from the customers, in accordance with the provisions of the program, with the net proceeds being used primarily to support the Company's supply base.

3. INVENTORIES

| | June 30, 2024 | December 31, 2023 |
|--|---------------|-------------------|
| Raw materials | \$ 267,569 | \$ 256,038 |
| Work in progress | 71,587 | 69,474 |
| Finished goods | 54,148 | 51,202 |
| Tooling work in progress and other inventory | 183,142 | 191,560 |
| | \$ 576,446 | \$ 568,274 |

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

4. PROPERTY, PLANT AND EQUIPMENT

| | | Jı | une 30, 2024 | | Dece | ember 31, 2023 | |
|--------------------------|-----------------|----|--|-------------------|--------------------|--|-------------------|
| | Cost | | Accumulated amortization and impairment losses | Net book value | Cost | Accumulated amortization and impairment losses | Net book value |
| Land and buildings | \$ 251,060 | \$ | (52,687) \$ | 198,373 | \$ 240,789 \$ | (47,664) \$ | 193,125 |
| Leasehold improvements | 89,533 | | (62,195) | 27,338 | 86,038 | (58,881) | 27,157 |
| Manufacturing equipment | 3,290,113 | | (1,890,410) | 1,399,703 | 3,131,621 | (1,751,642) | 1,379,979 |
| Tooling and fixtures | 42,320 | | (33,682) | 8,638 | 38,627 | (34,302) | 4,325 |
| Other assets | 94,472 | | (63,283) | 31,189 | 87,808 | (59,052) | 28,756 |
| Construction in progress | 286,855 | | - | 286,855 | 310,429 | - | 310,429 |
| | \$ 4,054,353 | \$ | (2,102,257) \$ | 1,952,096 | \$ 3,895,312 \$ | (1,951,541) \$ | 1,943,771 |

Movement in property, plant and equipment is summarized as follows:

| | | | | | | | nstruction | | |
|---|-----------------------|------------------------|----|---------------------------|----------------------|--------------|------------|----------------|-----------|
| | Land and buildings | Leasehold improvements | | anufacturing equipment | Tooling and fixtures | Other assets | | in progress | Total |
| Net as of December 31, 2022 | \$ 173,433 | \$ 30,205 | \$ | 1,310,227 | \$ 5,145 | \$ 30,675 | \$ | 399,088 \$ | 1,948,773 |
| Additions | 25 | - | | 5,115 | 6 | 886 | | 287,066 | 293,098 |
| Disposals | - | - | | (986) | - | (223) |) | (135) | (1,344) |
| Depreciation | (7,003) | (4,362) |) | (239,027) | (779) | (9,760) |) | - | (260,931) |
| Impairment | - | - | | (666) | - | - | | - | (666) |
| Transfers from construction in progress | 30,797 | 1,619 | | 328,984 | 19 | 7,477 | | (368,896) | - |
| Foreign currency translation adjustment | (4,127) | (305) |) | (23,668) | (66) | (299) |) | (6,694) | (35,159) |
| Net as of December 31, 2023 | \$ 193,125 | \$ 27,157 | \$ | 1,379,979 | \$ 4,325 | \$ 28,756 | \$ | 310,429 \$ | 1,943,771 |
| Additions | 31 | - | | 182 | - | 535 | | 98,472 | 99,220 |
| Disposals | - | - | | (1,780) | - | (122) |) | (514) | (2,416) |
| Depreciation | (3,635) | (2,246) |) | (126,286) | (535) | (4,175) |) | - | (136,877) |
| Transfers from construction in progress | 2,844 | 1,978 | | 113,738 | 4,740 | 5,666 | | (128,966) | - |
| Foreign currency translation adjustment | 6,008 | 449 | | 33,870 | 108 | 529 | | 7,434 | 48,398 |
| Net as of June 30, 2024 | \$ 198,373 | \$ 27,338 | \$ | 1,399,703 | \$ 8,638 | \$ 31,189 | \$ | 286,855 \$ | 1,952,096 |

5. **RIGHT-OF-USE ASSETS**

| | J | une 30, 2024 | | De | cember 31, 2023 | |
|--------------------------------|------------------|--|-------------------|------------------|--|-------------------|
| | Cost | Accumulated amortization and impairment losses | Net book value | Cost | Accumulated amortization and impairment losses | Net book value |
| Leased buildings | \$ 326,932 \$ | (161,693) \$ | 165,239 | \$ 316,314 \$ | (141,483) \$ | 174,831 |
| Leased manufacturing equipment | 118,321 | (53,165) | 65,156 | 107,162 | (44,985) | 62,177 |
| Leased other assets | 5,802 | (4,196) | 1,606 | 5,364 | (3,820) | 1,544 |
| | \$ 451,055 \$ | (219,054) \$ | 232,001 | \$ 428,840 \$ | (190,288) \$ | 238,552 |

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

Movement in right-of-use assets is summarized as follows:

| | Leased buildings | Leased manufacturing equipment | Leased other assets | Total |
|---|---------------------|--------------------------------------|---------------------|----------|
| Net as of December 31, 2022 | \$ 185,281 | \$ 67,320 \$ | 1,464 \$ | 254,065 |
| Additions | 10,626 | 12,022 | 1,017 | 23,665 |
| Lease modifications | 13,647 | 19 | 22 | 13,688 |
| Depreciation | (31,896) | (16,382) | (935) | (49,213) |
| Foreign currency translation adjustment | (2,827) | (802) | (24) | (3,653) |
| Net as of December 31, 2023 | \$ 174,831 | \$ 62,177 \$ | 1,544 \$ | 238,552 |
| Additions | 2,804 | 9,052 | 520 | 12,376 |
| Lease modifications | 910 | - | - | 910 |
| Depreciation | (17,201) | (7,345) | (481) | (25,027) |
| Foreign currency translation adjustment | 3,895 | 1,272 | 23 | 5,190 |
| Net as of June 30, 2024 | \$ 165,239 | \$ 65,156 \$ | 1,606 \$ | 232,001 |

6. **INVESTMENTS**

| | June 30, 2024 | December 31, 2023 |
|---|---------------|-------------------|
| Investment in common shares of NanoXplore Inc. | \$ 52,882 | \$ 54,384 |
| Investment in common shares and convertible debentures of AlumaPower Corporation. | 4,036 | 4,036 |
| Investment in common shares and convertible debentures of Equispheres Inc. | 9,030 | 1,000 |
| Other | 850 | 750 |
| | \$ 66,798 | \$ 60,170 |

As at June 30, 2024, the Company held 38,466,360 common shares of NanoXplore Inc. ("NanoXplore") representing a 22.5% equity interest in NanoXplore (on a non-diluted basis). NanoXplore is a publicly listed company on the Toronto Stock Exchange trading under the ticker symbol GRA. It is a manufacturer and supplier of high-volume graphene powder for use in industrial markets providing customers with a range of graphene-based solutions.

As a result of stock options exercised within NanoXplore, the Company's equity interest in NanoXplore decreased slightly to 22.5% from 22.7% during the three months ended June 30, 2024.

As at June 30, 2024, the Company held 14,952 class A shares, 14,952 class C shares, and 17,010 series A preferred shares of AlumaPower Corporation ("AlumaPower"), including 11,120 series A preferred shares resulting from the conversion of \$1,365 (US \$1,066) convertible debentures on January 12, 2024, representing a 13.1% equity interest in AlumaPower (on a non-diluted basis). AlumaPower is a private company developing aluminum air battery technology for a variety of end markets, including automotive.

As at June 30, 2024, the Company held 1,120,591 series B-3 preferred shares and 7,116,594 series B-4 preferred shares of Equispheres Inc. ("Equispheres"), including the acquisition of 7,116,594 series B-4 preferred shares pursuant to a private placement offering on March 1, 2024 for an aggregate purchase price of \$8,030, and the conversion of \$1,000 convertible debentures into 1,120,591 series B-3 preferred shares on the same date, representing approximately a 6.8% equity interest in Equispheres. Equispheres is a private company developing technologies for the production and use of advanced materials in additive manufacturing.

The Company applies equity accounting to its equity investment in NanoXplore based on NanoXplore's most recently available financial statements, adjusted for any significant transactions that occur thereafter and up to the Company's reporting date, which represents a reasonable estimate of the change in the Company's interest. The shares in AlumaPower and Equispheres are classified as fair value through other comprehensive income. Accordingly, the common shares are recorded at their fair value at the end of each reporting period, with the change in fair value recorded in other comprehensive income (loss).

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

Movement in equity-accounted investments is summarized as follows:

| | cc | Investment in ommon shares of NanoXplore |
|--|----|--|
| Net as of December 31, 2022 | \$ | 48,749 |
| Additions | | 8,452 |
| Share of loss for the period | | (2,799) |
| Share of other comprehensive loss for the period | | (18) |
| Net as of December 31, 2023 | \$ | 54,384 |
| Share of loss for the period | | (1,457) |
| Share of other comprehensive loss for the period | | (45) |
| Net as of June 30, 2024 | \$ | 52,882 |

As at June 30, 2024, the stock market value of the shares held in NanoXplore by the Company was \$95,012.

7. TRADE AND OTHER PAYABLES

| | June 30, 2024 | December 31, 2023 |
|---|-----------------|-------------------|
| Trade accounts payable and accrued liabilities | \$ 1,192,717 | \$ 1,176,579 |
| Foreign exchange forward contracts not accounted for as hedges (note 16(d)) | 3,469 | - |
| | \$ 1,196,186 | \$ 1,176,579 |

The Company's exposure to currency and liquidity risk related to trade and other payables is disclosed in note 16.

8. **PROVISIONS**

| | Restructuring | Claims and Litigation | Total |
|---|-----------------|--------------------------|----------|
| Net as of December 31, 2022 | \$ 4,380 \$ | 3,526 \$ | 7,906 |
| Net additions | 27,266 | 375 | 27,641 |
| Amounts used during the period | (3,444) | (1,944) | (5,388) |
| Foreign currency translation adjustment | (425) | 158 | (267) |
| Net as of December 31, 2023 | \$ 27,777 \$ | 2,115 \$ | 29,892 |
| Net additions | 11,610 | 1,049 | 12,659 |
| Amounts used during the period | (29,774) | (1,087) | (30,861) |
| Foreign currency translation adjustment | 68 | (213) | (145) |
| Net as of June 30, 2024 | \$ 9,681 \$ | 1,864 \$ | 11,545 |

Additions to the restructuring provision during the six months ended June 30, 2024 totaled \$11,610 and represent employee-related severance resulting from the rightsizing of certain operations in Germany (\$5,041), Mexico (\$3,910), Canada (\$1,995), and the United States (\$664).

9. **LONG-TERM DEBT**

The Company's interest-bearing loans and borrowings are measured at amortized cost. For more information about the Company's exposure to interest rate, foreign currency and liquidity risk, see note 16.

| | June 30, 2024 | December 31, 2023 |
|------------------|-----------------|-------------------|
| Banking facility | \$ 1,009,893 | \$ 938,129 |
| Equipment loans | 23,693 | 31,107 |
| | 1,033,586 | 969,236 |
| Current portion | (11,009) | (12,778) |
| | \$ 1,022,577 | \$ 956,458 |

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

Terms and conditions of outstanding loans, in Canadian dollar equivalents, are as follows:

| | Currency | Nominal interest rate | Year of maturity | June 30, 2024 Carrying amount | December 31, 2023 Carrying amount |
|------------------|----------|-----------------------|------------------|----------------------------------|--------------------------------------|
| Banking facility | USD | SOFR + 1.70% | 2027 | \$ 603,267 | \$ 529,496 |
| | CAD | CORRA + 1.70% | 2027 | 156,626 | 408,633 |
| | CAD | CORRA + 1.95% | 2027 | 250,000 | - |
| Equipment loans | CAD | 2.54% | 2026 | 11,643 | 14,142 |
| | EUR | 2.46% | 2026 | 4,661 | 5,818 |
| | EUR | 1.40% | 2026 | 4,347 | 5,677 |
| | CAD | 5.22% | 2025 | 1,754 | 2,598 |
| | EUR | 0.00% | 2028 | 777 | 870 |
| | EUR | 3.72% | 2035 | 440 | - |
| | EUR | 0.26% | 2025 | 71 | 72 |
| | EUR | 1.05% | 2024 | - | 1,930 |
| | | | | \$ 1,033,586 | \$ 969,236 |

On February 23, 2024, the Company's banking facility was amended to extend its maturity and enhance certain provisions of the facility. The primary terms of the amended banking facility, with now a syndicate of ten banks (down from eleven), include the following:

- an unaltered unsecured credit structure, with a \$100 million increase in total borrowing capacity;
- unchanged financial covenants, including a maximum net debt to trailing twelve months EBITDA ratio of 3.0x (excluding the impact of IFRS 16,
- a new non-amortizing term loan of \$250 million at variable interest rates;
- available revolving credit lines of \$350 million (down from \$500 million) and US \$520 million (similar to the previous facility);
- available asset based financing capacity of \$300 million, similar to the previous facility;
- accordion feature which provides the Company with the ability to increase the revolving credit facility by up to US \$300 million, similar to the previous facility;
- pricing terms at market rates including transitioning the interest rate benchmark of the Canadian revolving credit line from Bankers' Acceptance ("BA") to the Canadian Overnight Repo Rate Average ("CORRA");
- a maturity date extended to February 2027 (from April 2025); and
- no mandatory principal repayment provisions for the revolving credit lines, including the new non-amortizing term loan, similar to the previous facility.

As at June 30, 2024, the Company had drawn US \$441,000 (December 31, 2023 - US \$401,000) on the U.S. revolving credit line, \$160,000 (December 31, 2023 - \$410,000) on the Canadian revolving credit line, and \$250,000 (December 31, 2023 - \$nil) on the Canadian non-amortizing term loan. At June 30, 2024, the weighted average effective interest rate of the banking facility was 7.1% (December 31, 2023 - 7.1%). The facility requires the maintenance of certain financial ratios with which the Company was in compliance as at June 30, 2024.

Deferred financing fees of \$3,374 (December 31, 2023 - \$1,367) have been netted against the carrying amount of the long-term debt.

On May 23, 2024, the Company finalized an eleven-year equipment loan with total borrowing capacity of €1,092 (\$1,601), repayable in bi-annual installments commencing in 2028 at a fixed annual interest rate of 3.72%.

Future annual minimum principal repayments as at June 30, 2024 are as follows:

| | Scheduled principal repayments | Scheduled amortization of deferred financing fees | Carrying amount of outstanding loans |
|---------------------|--------------------------------------|--|---|
| Within one year | \$ 12,274 | \$ (1,265) \$ | 11,009 |
| One to two years | 9,265 | (1,265) | 8,000 |
| Two to three years | 1,014,786 | (844) | 1,013,942 |
| Three to four years | 291 | - | 291 |
| Thereafter | 344 | - | 344 |
| | \$ 1,036,960 | \$ (3,374) \$ | 1,033,586 |

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

Movement in long-term debt is summarized as follows:

| | Total |
|---|-----------------|
| Net as of December 31, 2022 | \$ 1,070,368 |
| Net repayments | (71,647) |
| Equipment loan repayments | (17,104) |
| Amortization of deferred financing fees | 1,022 |
| Foreign currency translation adjustment | (13,403) |
| Net as of December 31, 2023 | \$ 969,236 |
| Net drawdowns | 50,099 |
| Equipment loan proceeds | 442 |
| Equipment loan repayments | (4,570) |
| Deferred financing fee additions | (2,600) |
| Amortization of deferred financing fees | 593 |
| Foreign currency translation adjustment | 20,386 |
| Net as of June 30, 2024 | \$ 1,033,586 |

LEASE LIABILITIES 10.

The Company enters into lease agreements for land and buildings, manufacturing equipment and other assets as a part of regular operations as a means of efficiently utilizing capital and managing the Company's cash flows.

Movement in lease liabilities is summarized as follows:

| | Total |
|---|---------------|
| Net as of December 31, 2022 | \$ 273,120 |
| Net additions | 23,665 |
| Lease modifications | 13,688 |
| Principal payments of lease liabilities | (47,204) |
| Termination of leases | (174) |
| Foreign currency translation adjustment | (4,119) |
| Net as of December 31, 2023 | \$ 258,976 |
| Net additions | 12,376 |
| Lease modifications | 910 |
| Principal payments of lease liabilities | (25,756) |
| Foreign currency translation adjustment | 5,705 |
| Net as of June 30, 2024 | \$ 252,211 |

The maturity of contractual undiscounted lease liabilities as at June 30, 2024 is as follows:

| | Total |
|---|---------------|
| Within one year | \$ 61,767 |
| One to two years | 56,984 |
| Two to three years | 51,529 |
| Three to four years | 37,844 |
| Thereafter | 80,877 |
| Total undiscounted lease liabilities at June 30, 2024 | \$ 289,001 |
| Interest on lease liabilities | (36,790) |
| Total present value of minimum lease payments | \$ 252,211 |
| Current portion | (51,615) |
| | \$ 200,596 |

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

INCOME TAXES 11.

The components of income tax expense are as follows:

| | Thr | ee months ended June 30, 2024 | Three months ended June 30, 2023 | Six months ended June 30, 2024 | Six months ended June 30, 2023 |
|------------------------------|-----|----------------------------------|-------------------------------------|-----------------------------------|-----------------------------------|
| Current income tax expense | \$ | (14,646) | \$ (13,409) \$ | (31,030) \$ | (46,808) |
| Deferred income tax recovery | | (1,885) | 1,779 | 581 | 23,099 |
| Total income tax expense | \$ | (16,531) | \$ (11,630) \$ | (30,449) \$ | (23,709) |

12. **CAPITAL STOCK**

| Common shares outstanding: | Number | Amount |
|--|---------------|----------|
| Balance as of December 31, 2022 | 80,387,095 \$ | 663,646 |
| Exercise of stock options | 25,000 | 358 |
| Repurchase of common shares under normal course issuer bid | (815,555) | (6,733) |
| Balance as of June 30, 2023 | 79,596,540 | 657,271 |
| Repurchase of common shares under normal course issuer bid | (1,455,100) | (12,015) |
| Balance as of December 31, 2023 | 78,141,440 | 645,256 |
| Exercise of stock options | 25,000 | 350 |
| Repurchase of common shares under normal course issuer bid | (3,352,588) | (27,684) |
| Balance as of June 30, 2024 | 74,813,852 \$ | 617,922 |

The Company is authorized to issue an unlimited number of common shares. The Company's shares have no par value.

Repurchase of capital stock:

On March 29, 2023, the Toronto Stock Exchange ("TSX") accepted a notice of intention of the Company to make a normal course issuer bid ("NCIB") permitting the Company to purchase for cancellation up to 5 million common shares over a 12-month period ending on or about April 3, 2024.

During 2023, after the commencement of the NCIB, the Company purchased for cancellation an aggregate of 2,270,655 common shares for an aggregate purchase price of \$29,069, resulting in a reduction to capital stock of \$18,748 and a decrease to retained earnings of \$10,321. The shares were purchased and cancelled directly under the NCIB.

On April 29, 2024, the Company renewed the NCIB receiving approval from the TSX to acquire for cancellation up to an additional 6,435,000 common shares of the Company. The renewed bid commenced on May 2, 2024 and spans a 12-month period.

During the six months ended June 30, 2024, the Company purchased for cancellation an aggregate of 3,352,588 common shares for an aggregate purchase price of \$40,384 resulting in a reduction to capital stock of \$27,684 and a decrease to retained earnings of \$12,700. The shares were purchased and cancelled directly under the NCIB.

Stock options

The following is a summary of the activity of the outstanding share purchase options:

| | Six | Six months ended June 30, 2024 | | months ended June 30, 2023 |
|------------------------------------|-------------------|-----------------------------------|-------------------|---------------------------------|
| | Number of options | Weighted average exercise price | Number of options | Weighted average exercise price |
| Balance, beginning of period | 2,328,500 | \$ 13.56 | 2,435,000 | \$ 13.50 |
| Exercised during the period | (25,000) | 10.80 | (25,000) | 10.44 |
| Cancelled during the period | - | - | (81,500) | 12.53 |
| Expired during the period | (58,500) | 12.63 | - | - |
| Balance, end of period | 2,245,000 | \$ 13.62 | 2,328,500 | \$ 13.56 |
| Options exercisable, end of period | 2,040,000 | \$ 13.56 | 1,809,500 | \$ 13.42 |

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

The following is a summary of the issued and outstanding common share purchase options as at June 30, 2024:

| | Number | | |
|-----------------------------------|-------------|---------------|-------------|
| Range of exercise price per share | outstanding | Date of grant | Expiry |
| \$10.00 - 12.99 | 525,000 | 2014 - 2022 | 2024 - 2032 |
| \$13.00 - 16.99 | 1,720,000 | 2015 - 2020 | 2025 - 2030 |
| Total share purchase options | 2,245,000 | | |

For the three and six months ended June 30, 2024, the Company expensed \$42 (2023 - \$111) and \$84 (2023 - \$221), respectively, to reflect stock-based compensation expense, as derived using the Black-Scholes-Merton option valuation model.

Deferred Share Unit ("DSU") Plan

The following is a summary of the issued and outstanding DSUs as at June 30, 2024 and 2023:

| | Six months ended June 30, 2024 | Six months ended June 30, 2023 |
|----------------------------------|-----------------------------------|-----------------------------------|
| Outstanding, beginning of period | 836,505 | 625,148 |
| Granted and reinvested dividends | 103,312 | 90,203 |
| Redeemed | - | - |
| Outstanding, end of period | 939,817 | 715,351 |

The DSUs granted during the six months ended June 30, 2024 and 2023 had a weighted average fair value per unit of \$12.03 and \$13.79, respectively, on the date of grant. For the three and six months ended June 30, 2024, DSU compensation expense reflected in the interim condensed consolidated statement of operations, including changes in fair value during the period, amounted to \$884 (2023 - \$545) and \$292 (2023 - \$1,881), respectively, recorded in selling, general and administrative expense.

Unrecognized DSU compensation expense as at June 30, 2024 was \$1,442 (June 30, 2023 - \$1,612 and December 31, 2023 - \$1,791) and will be recognized in profit or loss over the remaining vesting period.

Performance Restricted Share Unit ("PSU" and "RSU") Plan

The following is a summary of the issued and outstanding RSUs and PSUs for the six months ended June 30, 2024 and 2023:

| | RSUs | PSUs | Total |
|----------------------------------|-----------|-----------|-----------|
| Outstanding, December 31, 2022 | 558,474 | 478,624 | 1,037,098 |
| Granted and reinvested dividends | 140,552 | 100,046 | 240,598 |
| Redeemed | - | - | - |
| Cancelled | - | - | - |
| Outstanding, June 30, 2023 | 699,026 | 578,670 | 1,277,696 |
| Granted and reinvested dividends | 309,579 | 264,794 | 574,373 |
| Redeemed | (192,725) | (191,966) | (384,691) |
| Cancelled | (6,690) | (7,303) | (13,993) |
| Outstanding, December 31, 2023 | 809,190 | 644,195 | 1,453,385 |
| Granted and reinvested dividends | 170,753 | 128,082 | 298,835 |
| Redeemed | - | - | - |
| Cancelled | (3,854) | (3,047) | (6,901) |
| Outstanding, June 30, 2024 | 976,089 | 769,230 | 1,745,319 |

The RSUs and PSUs granted during the six months ended June 30, 2024 and 2023 had a weighted average fair value per unit of \$12.51 and \$15.25, respectively, on the date of grant. For the three and six months ended June 30, 2024, RSU and PSU compensation expense reflected in the interim condensed consolidated statement of operations, including changes in fair value during the period, amounted to \$2,668 (2023 - \$1,230) and \$3,076 (2023 - \$5,330), respectively, recorded in selling, general and administrative expense.

Unrecognized RSU and PSU compensation expense as at June 30, 2024 was \$6,396 (June 30, 2023 - \$6,191 and December 31, 2023 - \$9,765) and will be recognized in profit or loss over the remaining vesting period.

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

The key assumptions, on a weighted average basis, used in the valuation of PSUs granted during the six months ended June 30, 2024 and 2023 are shown in the table below:

| | Six months ended June 30, 2024 | Six months ended June 30, 2023 |
|-------------------------|-----------------------------------|-----------------------------------|
| Expected life (years) | 2.62 | 2.61 |
| Risk free interest rate | 4.32% | 3.84% |

13. **EARNINGS PER SHARE**

Details of the calculations of earnings per share are set out below:

| | Three months ended June 30, 2024 | | | months ended June 30, 2023 |
|--------------------------------|--|--------------------------------|------------|-------------------------------|
| | Weighted average number of shares | average umber of Per common | | Per common share amount |
| Basic | 76,060,436 | \$ 0.54 | 80,095,389 | \$ 0.62 |
| Effect of dilutive securities: | | | | |
| Stock options | 1,921 | - | 52,866 | - |
| Diluted | 76,062,357 | \$ 0.54 | 80,148,255 | \$ 0.62 |

| | Six months ended June 30, 2024 | | | x months ended June 30, 2023 |
|--------------------------------|--|---------|------------|---------------------------------|
| | Weighted average number of shares | average | | Per common share amount |
| Basic | 76,984,489 | \$ 1.10 | 80,241,242 | \$ 1.22 |
| Effect of dilutive securities: | | | | |
| Stock options | 20,671 | - | 51,633 | - |
| Diluted | 77,005,160 | \$ 1.10 | 80,292,875 | \$ 1.22 |

The average market value of the Company's shares for purposes of calculating the dilutive effect of share options was based on quoted market prices for the period during which the options were outstanding.

For the three and six months ended June 30, 2024, 2,220,000 (2023 - 1,720,000) and 1,720,000 (2023 - 1,720,000) options, respectively, were excluded from the diluted weighted average per share calculation as they were anti-dilutive.

FINANCE EXPENSE AND OTHER FINANCE INCOME (EXPENSE) 14.

| | Three | months ended June 30, 2024 | Three months ended June 30, 2023 | Six months ended June 30, 2024 | Six months ended June 30, 2023 |
|---|-------|-------------------------------|----------------------------------|-----------------------------------|-----------------------------------|
| Debt interest, gross | \$ | (20,229) | \$ (21,690) | \$ (41,281) \$ | (42,453) |
| Interest on lease liabilities | | (2,784) | (2,691) | (5,541) | (5,518) |
| Capitalized interest - at an average rate of 7.1%, 7.4% (2023 - 7.1%, 7.0%) | | 3,525 | 4,695 | 7,161 | 9,239 |
| Finance expense | \$ | (19,488) | \$ (19,686) | \$ (39,661) \$ | (38,732) |

| | Three | e months ended June 30, 2024 | Three months ended June 30, 2023 | | Six months ended June 30, 2023 |
|----------------------------------|-------|---------------------------------|----------------------------------|----------|-----------------------------------|
| Net foreign exchange gain (loss) | \$ | 1,851 | \$ (706) | \$ 6,781 | \$ (636) |
| Other income (expense), net | | (238) | 138 | 275 | 292 |
| Other finance income (expense) | \$ | 1,613 | \$ (568) | \$ 7,056 | \$ (344) |

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

15. **OPERATING SEGMENTS**

The Company is a diversified and global automotive supplier engaged in the design, development and manufacturing of highly engineered, value-added Lightweight Structures and Propulsion Systems. It conducts its operations through divisions, which function as autonomous business units, following a corporate policy of functional and operational decentralization. The Company's offerings include a wide array of products, assemblies and systems for small and large cars, crossovers, pickups and sport utility vehicles.

The Company defines its operating segments as components of its business where separate financial information is available and routinely evaluated by management. The Company's chief operating decision maker ("CODM") is the Chief Executive Officer. Given the differences among the regions in which the Company operates, Martinrea's operations are segmented on a geographic basis between North America, Europe and Rest of the World.

The accounting policies of the segments are the same as those described in the Company's annual consolidated financial statements for the year ended December 31, 2023. The Company uses operating income as the basis for the CODM to evaluate the performance of each of the Company's reportable segments.

| | Three months ended June 30, 2024 | | | | | | |
|-------------------|----------------------------------|----------------|---------------|-------------|------------------|--|--|
| | Pro | oduction Sales | Tooling Sales | Total Sales | Operating Income | | |
| North America | | | | | | | |
| Canada | \$ | 145,956 \$ | 11,396 \$ | 157,352 | | | |
| USA | | 385,321 | 3,594 | 388,915 | | | |
| Mexico | | 490,135 | 10,326 | 500,461 | | | |
| Eliminations | | (51,363) | (10,786) | (62,149) | | | |
| | \$ | 970,049 \$ | 14,530 \$ | 984,579 | \$ 67,155 | | |
| Europe | | | | | | | |
| Germany | | 193,340 | 15,724 | 209,064 | | | |
| Spain | | 58,508 | 8,453 | 66,961 | | | |
| Slovakia | | 13,520 | 233 | 13,753 | | | |
| Eliminations | | (226) | (2,592) | (2,818) | | | |
| | \$ | 265,142 \$ | 21,818 \$ | 286,960 | \$ 6,946 | | |
| Rest of the World | | 33,940 | 3,260 | 37,200 | 2,107 | | |
| Eliminations | <u> </u> | (5,435) | (1,511) | (6,946) | - | | |
| | \$ | 1,263,696 \$ | 38,097 \$ | 1,301,793 | \$ 76,208 | | |

| | Three months ended June 30, 2023 | | | | | |
|-------------------|----------------------------------|----------------|---------------|--------------|------------------|--|
| | Pro | oduction Sales | Tooling Sales | Total Sales | Operating Income | |
| North America | | | | | | |
| Canada | \$ | 183,962 \$ | 54,975 \$ | 238,937 | | |
| USA | | 391,300 | 31,144 | 422,444 | | |
| Mexico | | 443,967 | 52,839 | 496,806 | | |
| Eliminations | | (60,397) | (50,723) | (111,120) | | |
| | \$ | 958,832 \$ | 88,235 \$ | 1,047,067 \$ | 80,657 | |
| Europe | | | | | | |
| Germany | | 207,797 | 20,301 | 228,098 | | |
| Spain | | 47,444 | 1,077 | 48,521 | | |
| Slovakia | | 9,946 | 1,458 | 11,404 | | |
| | \$ | 265,187 \$ | 22,836 \$ | 288,023 \$ | 1,508 | |
| Rest of the World | | 35,168 | 1,398 | 36,566 | 271 | |
| Eliminations | | (8,070) | (2,531) | (10,601) | - | |
| | \$ | 1,251,117 \$ | 109,938 \$ | 1,361,055 \$ | 82,436 | |

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

The following is a summary of selected data for each of the Company's operating segments:

| | | | Six months ended Ju | ne 30, 2024 | |
|-------------------|-----|----------------|---------------------|--------------|-------------------------|
| | Pro | oduction Sales | Tooling Sales | Total Sales | Operating Income (Loss) |
| North America | | | | | |
| Canada | \$ | 291,748 \$ | 21,413 \$ | 313,161 | |
| USA | | 785,210 | 6,488 | 791,698 | |
| Mexico | | 944,815 | 25,530 | 970,345 | |
| Eliminations | | (106,546) | (20,136) | (126,682) | |
| | \$ | 1,915,227 \$ | 33,295 \$ | 1,948,522 \$ | 129,734 |
| Europe | | | | | |
| Germany | | 409,748 | 56,391 | 466,139 | |
| Spain | | 121,433 | 8,455 | 129,888 | |
| Slovakia | | 26,848 | 1,067 | 27,915 | |
| Eliminations | | (380) | (2,592) | (2,972) | |
| | \$ | 557,649 \$ | 63,321 \$ | 620,970 \$ | 19,941 |
| Rest of the World | | 59,229 | 9,733 | 68,962 | (535) |
| Eliminations | | (10,906) | (1,842) | (12,748) | - |
| | \$ | 2,521,199 \$ | 104,507 \$ | 2,625,706 \$ | 149,140 |

| Six months e | ided June | e 30. | . 2023 |
|--------------|-----------|-------|--------|
|--------------|-----------|-------|--------|

| | Pro | duction Sales | Tooling Sales | Total Sales | Operating Income |
|-------------------|-----|---------------|---------------|-------------|------------------|
| North America | | | <u> </u> | | |
| Canada | \$ | 374,101 \$ | 109,383 \$ | 483,484 | |
| USA | | 733,010 | 44,806 | 777,816 | |
| Mexico | | 897,965 | 70,194 | 968,159 | |
| Eliminations | | (124,039) | (84,361) | (208,400) | |
| | \$ | 1,881,037 \$ | 140,022 \$ | 2,021,059 | \$ 154,903 |
| Europe | | | | | |
| Germany | | 443,714 | 30,144 | 473,858 | |
| Spain | | 92,617 | 1,906 | 94,523 | |
| Slovakia | | 21,631 | 1,481 | 23,112 | |
| | \$ | 557,962 \$ | 33,531 \$ | 591,493 | \$ 519 |
| Rest of the World | | 66,788 | 3,660 | 70,448 | 2,191 |
| Eliminations | | (15,128) | (2,928) | (18,056) | - |
| | \$ | 2,490,659 \$ | 174,285 \$ | 2,664,944 | \$ 157,613 |

16. FINANCIAL INSTRUMENTS

The Company's financial instruments consist of cash and cash equivalents, trade and other receivables, investments, trade and other payables, longterm debt, and foreign exchange forward contracts.

Fair Value

IFRS 13, Fair Value Measurement defines fair value as the exchange price that would be received to sell an asset or paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Valuation techniques used to measure fair value are required to maximize the use of observable inputs and minimize the use of unobservable inputs. The fair value hierarchy is based on three levels of inputs. The first two levels are considered observable and the last unobservable. These levels are used to measure fair values as follows:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities, either directly or indirectly.
- Level 2 Inputs, other than Level 1 inputs that are observable for assets and liabilities, either directly or indirectly. Level 2 inputs include quoted market prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

Level 3 - Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The following table summarizes the fair value hierarchy under which the Company's applicable financial instruments are valued:

| | June 30, 2024 | | | | | | |
|---|---------------|------------|------------|---------|---------|--|--|
| | | Total | Level 1 | Level 2 | Level 3 | | |
| Cash and cash equivalents | \$ | 181,438 \$ | 181,438 \$ | - \$ | - | | |
| Investment in common shares of AlumaPower (note 6) | | 4,036 | - | - | 4,036 | | |
| Investment in common shares of Equispheres (note 6) | | 9,030 | - | - | 9,030 | | |
| Foreign exchange forward contracts not accounted for as hedges (note 7) | | (3,469) | - | (3,469) | - | | |

| | December 31, 2023 | | | | | | | |
|---|-------------------|------------|---------|---------|--|--|--|--|
| | Total | Level 1 | Level 2 | Level 3 | | | | |
| Cash and cash equivalents | \$ 186,804 \$ | 186,804 \$ | - \$ | - | | | | |
| Investment in common shares and convertible debentures of AlumaPower (note 6) | 4,036 | - | - | 4,036 | | | | |
| Investment in convertible debentures of Equispheres (note 6) | 1,000 | - | - | 1,000 | | | | |
| Foreign exchange forward contracts not accounted for as hedges (note 2) | 3,937 | - | 3,937 | - | | | | |

Fair values versus carrying amounts

The fair values of financial assets and liabilities, together with the carrying amounts shown in the interim condensed consolidated balance sheets, are as follows:

| June 30, 2024 | t | Fair value hrough profit or loss | Fair value hrough other mprehensive income | Financial assets at amortized cost | Amortized cost | Carrying amount | Fair value |
|--|----|--|---|---|----------------------|--------------------|-------------|
| | | | | | | | |
| FINANCIAL ASSETS: | | | | | | | |
| Trade and other receivables | \$ | - | \$ - | \$ 798,369 | \$ - \$ | 798,369 \$ | 798,369 |
| Investment in common shares of AlumaPower | | - | 4,036 | - | - | 4,036 | 4,036 |
| Investment in common shares of Equispheres | | - | 9,030 | - | - | 9,030 | 9,030 |
| | \$ | - | \$ 13,066 | \$ 798,369 | \$ - \$ | 811,435 \$ | 811,435 |
| FINANCIAL LIABILITIES: | | | | | | | |
| Trade and other payables | | - | - | - | (1,192,717) | (1,192,717) | (1,192,717) |
| Foreign exchange forward contracts not accounted for as hedges | | (3,469) | - | - | - | (3,469) | (3,469) |
| Long-term debt | | - | - | - | (1,033,586) | (1,033,586) | (1,033,586) |
| | \$ | (3,469) | \$ - | \$ - | \$ (2,226,303) \$ | (2,229,772) \$ | (2,229,772) |
| Net financial assets (liabilities) | \$ | (3,469) | \$ 13,066 | \$ 798,369 | \$ (2,226,303) \$ | (1,418,337) \$ | (1,418,337) |

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

| | | | | Fair value | Financial | | | |
|--|------|--------------------------------------|----|---|--------------------------------|----------------------|-----------------|-------------------|
| December 31, 2023 | thre | Fair value ough profit or loss | CO | through other emprehensive income | assets at amortized cost | Amortized cost | Carrying amount | Fair value |
| FINANCIAL ASSETS: | | | | | | | | |
| Trade and other receivables | \$ | - | \$ | - | \$ 691,882 | \$ - \$ | 691,882 | \$ 691,882 |
| Investment in common shares and convertible debentures of AlumaPower | | - | | 2,671 | - | 1,365 | 4,036 | 4,036 |
| Investment in convertible debentures of Equispheres | | - | | - | - | 1,000 | 1,000 | 1,000 |
| Foreign exchange forward contracts not accounted for as hedges | | 3,937 | | - | - | - | 3,937 | 3,937 |
| | \$ | 3,937 | \$ | 2,671 | \$ 691,882 | \$ 2,365 \$ | 700,855 | \$ 700,855 |
| FINANCIAL LIABILITIES: | | | | | | | | |
| Trade and other payables | | - | | - | - | (1,176,579) | (1,176,579) | (1,176,579) |
| Long-term debt | | - | | - | - | (969,236) | (969,236) | (969,236) |
| | \$ | - | \$ | - | \$ - | \$ (2,145,815) \$ | (2,145,815) | \$ (2,145,815) |
| Net financial assets (liabilities) | \$ | 3,937 | \$ | 2,671 | \$ 691,882 | \$ (2,143,450) \$ | (1,444,960) | \$ (1,444,960) |

The fair values of trade and other receivables and trade and other payables approximate their carrying amounts due to the short-term maturities of these instruments. The estimated fair value of long-term debt approximates its carrying amount since it is subject to terms and conditions similar to those available to the Company for instruments with comparable terms, and the interest rates are market-based.

Risk Management

The main risks arising from the Company's financial instruments are credit risk, liquidity risk, interest rate risk, and currency risk. These risks arise from exposures that occur in the normal course of business and are managed on a consolidated basis.

Credit risk

Credit risk refers to the risk of losses due to failure of the Company's customers or other counterparties to meet their payment obligations. Financial instruments that subject the Company to credit risk consist primarily of cash and cash equivalents, trade and other receivables, and foreign exchange forward contracts.

Credit risk associated with cash and cash equivalents is minimized by ensuring these financial assets are placed with financial institutions with high credit ratings.

The credit risk associated with foreign exchange forward contracts arises from the possibility that the counterparty to one of these contracts fails to perform according to the terms of the contract. Credit risk associated with foreign exchange forward contracts is minimized by entering into such transactions with major Canadian and U.S. financial institutions.

In the normal course of business, the Company is exposed to credit risk from its customers. The Company has three customers whose sales were 27.4%, 22.1%, and 12.1% of its production sales for the six months ended June 30, 2024 (2023 - 26.3%, 19.8%, and 16.1%). A substantial portion of the Company's trade receivables are with large customers in the automotive, truck and industrial sectors and are subject to normal industry credit risks. The level of trade receivables that were past due as at June 30, 2024 is within the normal payment pattern of the industry. The allowance for doubtful accounts is less than 1.0% of total trade receivables for all periods and movements in the period were minimal.

The aging of trade receivables at the reporting date was as follows:

| | June 30, 2024 | December 31, 2023 |
|----------------------|---------------|-------------------|
| 0-60 days | \$ 738,846 | \$ 633,984 |
| 61-90 days | 3,694 | 2,158 |
| Greater than 90 days | 7,888 | 7,817 |
| | \$ 750,428 | \$ 643,959 |

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

(b) Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations when they become due. The Company manages liquidity risk by monitoring sales volumes and collection efforts to ensure sufficient cash flows are generated from operations to meet its liabilities when they become due. Management monitors consolidated cash flows on a weekly basis covering a rolling 12-week period, quarterly through forecasting and annually through the Company's budget process. At June 30, 2024, the Company had cash of \$181,438 (December 31, 2023 - \$186,804) and banking facilities available as discussed in note 9. All of the Company's financial liabilities other than long-term debt have maturities of approximately 60 days.

A summary of contractual maturities of long-term debt is provided in note 9.

(c) Interest rate risk

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in the market interest rates. The Company is exposed to interest rate risk as a significant portion of the Company's long-term debt bears interest at rates linked to the US prime, Canadian prime, SOFR or the CORRA rates. The interest on the bank facility fluctuates depending on the achievement of certain financial debt ratios.

The interest rate profile of the Company's long-term debt was as follows:

| | Carrying | amount |
|---------------------------|-------------------|-------------------|
| | June 30, 2024 | December 31, 2023 |
| Variable rate instruments | \$ 1,009,893 | \$ 938,129 |
| Fixed rate instruments | 23,693 | 31,107 |
| | \$ 1,033,586 | \$ 969,236 |

Sensitivity analysis

An increase of 1.0% in all variable interest rate debt would, all else being equal, have an effect of \$2,571 (2023 - \$2,714) on the Company's interim condensed consolidated financial results for the three months ended June 30, 2024 and \$5,057 (2023 - \$5,406) for the six months ended June 30, 2024.

(d) Currency risk

Currency risk refers to the risk that the value of the financial instruments or cash flows associated with the instruments will fluctuate due to changes in foreign exchange rates. The Company undertakes revenue and purchase transactions in foreign currencies, and therefore is subject to gains and losses due to fluctuations in foreign currency exchange rates. The Company's foreign exchange risk management includes the use of foreign currency forward contracts to fix the exchange rates on certain foreign currency exposures.

At June 30, 2024, the Company had committed to the following foreign exchange contracts:

Foreign exchange forward contracts not accounted for as hedges and fair valued through profit or loss

| Currency | Amount of U.S. dollars | Weighted average exchange rate of U.S. dollars | Maximum period in months |
|------------------|---------------------------|--|--------------------------|
| Buy Mexican Peso | \$ 78,788 \$ | 17.7693 | 1 |

The aggregate value of these forward contracts as at June 30, 2024 was a pre-tax loss of \$3,469 and was recorded in trade and other payables (December 31, 2023 - pre-tax gain of \$3,937 recorded in trade and other receivables).

The Company's exposure to foreign currency risk reported in the foreign currency was as follows:

| June 30, 2024 | USD | EURO | PESO | BRL | CNY |
|-----------------------------|-------------------|-------------|---------------|------------|-----------|
| Trade and other receivables | \$ 397,973 € | 120,725 \$ | 122,442 R\$ | 43,392 ¥ | 115,660 |
| Trade and other payables | (503,459) | (195,933) | (750,925) | (68,669) | (101,231) |
| Long-term debt | (441,000) | (7,026) | - | - | - |
| | \$ (546,486) € | (82,234) \$ | (628,483) R\$ | (25,277) ¥ | 14,429 |

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

| December 31, 2023 | USD | EURO | PESO | BRL | CNY |
|-----------------------------|-------------------|--------------|---------------|------------|-----------|
| Trade and other receivables | \$ 355,463 € | 95,758 \$ | 94,082 R\$ | 34,796 ¥ | 104,647 |
| Trade and other payables | (491,150) | (215,929) | (570,269) | (71,276) | (111,242) |
| Long-term debt | (401,000) | (9,842) | - | - | - |
| | \$ (536,687) € | (130,013) \$ | (476,187) R\$ | (36,480) ¥ | (6,595) |

The following summary illustrates the fluctuations in the foreign exchange rates applied:

| | Average rate | | Average rate | | Closing rate | |
|------|----------------------------------|----------------------------------|-----------------------------------|-----------------------------------|---------------|-------------------|
| | Three months ended June 30, 2024 | Three months ended June 30, 2023 | Six months ended June 30, 2024 | Six months ended June 30, 2023 | June 30, 2024 | December 31, 2023 |
| USD | 1.3621 | 1.3562 | 1.3536 | 1.3519 | 1.3679 | 1.3204 |
| EURO | 1.4701 | 1.4701 | 1.4671 | 1.4545 | 1.4655 | 1.4598 |
| PESO | 0.0809 | 0.0750 | 0.0797 | 0.0729 | 0.0747 | 0.0781 |
| BRL | 0.2685 | 0.2672 | 0.2710 | 0.2629 | 0.2446 | 0.2729 |
| CNY | 0.1886 | 0.1958 | 0.1882 | 0.1957 | 0.1883 | 0.1859 |

Sensitivity analysis

The Company does not have significant foreign currency exposure based on each subsidiary's functional currency. However, a 10% strengthening of the Canadian dollar against the following currencies at June 30 would give rise to a translation risk on net income and would have increased (decreased) equity, profit or loss and comprehensive income for the three and six months ended June 30, 2024 and 2023 by the amounts shown below, assuming all other variables remain constant:

| | Three | months ended TI June 30, 2024 | hree months ended June 30, 2023 | Six months ended June 30, 2024 | Six months ended June 30, 2023 |
|------|-------|----------------------------------|------------------------------------|-----------------------------------|-----------------------------------|
| USD | \$ | (3,776) \$ | (5,539) \$ | (8,957) \$ | (11,449) |
| EURO | | (384) | (108) | (1,332) | 190 |
| BRL | | 125 | (51) | 167 | (121) |
| CNY | | (166) | 125 | 104 | 47 |
| | \$ | (4,201) \$ | (5,573) \$ | (10,018) \$ | (11,333) |

A weakening of the Canadian dollar against the above currencies at June 30 would have had the equal but opposite effect on the above currencies to the amounts shown above, on the basis that all other variables remain constant.

(e) Capital risk management

The Company's objectives in managing capital are to ensure sufficient liquidity to pursue its strategy of organic growth combined with complementary acquisitions and to provide returns to its shareholders. The Company defines capital that it manages as the aggregate of its equity, which is comprised of issued capital, contributed surplus, accumulated other comprehensive income and retained earnings, and debt.

The Company manages its capital structure and makes adjustments in light of general economic conditions, the risk characteristics of the underlying assets and the Company's working capital requirements. In order to maintain or adjust its capital structure, the Company, upon approval from its Board of Directors, may issue or repay long-term debt, issue shares, repurchase shares, or undertake other activities as deemed appropriate under the specific circumstances. The Board of Directors reviews and approves any material transactions out of the ordinary course of business, including proposals on acquisitions or other major investments or divestitures, as well as annual capital and operating budgets.

In addition to debt and equity, the Company may use leases as additional sources of financing. The Company monitors debt leverage ratios as part of the management of liquidity and shareholders' return and to sustain future development of the business. The Company is not subject to externally imposed capital requirements and its overall strategy with respect to capital risk management remains unchanged from the prior year.

17. CONTINGENCIES

Contingencies

The Company has contingent liabilities relating to legal and tax proceedings arising in the normal course of its business. Known claims and litigation involving the Company or its subsidiaries were reviewed at the end of the reporting period. Based on the advice of legal counsel, all necessary provisions have been made to cover the related risks, however, there can be no assurance as to the final resolution of any claims and any resulting

Notes to the Interim Condensed Consolidated Financial Statements

(in thousands of Canadian dollars, except per share amounts)

proceedings. If any claims and ensuing proceedings are determined adversely to the Company, the amounts the Company may be required to pay could be material and in excess of any amounts accrued. In addition, new proceedings may be initiated against the Company as a result of facts or circumstances unknown at the date of these interim condensed consolidated financial statements or for which the risk cannot yet be determined or quantified. Such proceedings could have a significant adverse impact on the Company's financial results.

Tax contingencies

The Company is subject to tax audits in various jurisdictions. Reviews by tax authorities generally focus on, but are not limited to, the validity of the Company's intra-company transactions, including financing and transfer pricing policies which may involve subjective areas of taxation and significant judgement, and value added tax ("VAT") credits claimed on certain purchases.

The Company's subsidiary in Brazil, Martinrea Honsel Brazil Fundicao e comercio de Pecas em Alumino Ltda., is currently being assessed by the State of Sao Paulo's tax authorities for certain historical VAT credits claimed on aluminum purchases from certain local suppliers that occurred prior to the acquisition of the Brazil subsidiary in 2011. The taxation system and regulatory environment in Brazil is characterized by numerous indirect taxes and frequently changing legislation subject to various interpretations by the various Brazilian regulatory authorities who are empowered to impose significant fines, penalties and interest charges. The basis for the assessments stems from the classification of aluminum purchases, the registration status of the aluminum suppliers in question and the differing treatments between manufactured and unmanufactured aluminum for VAT purposes. The potential exposure under these assessments, based on the notices issued by the tax authorities and most recent developments surrounding the assessments, is approximately \$39,712 (BRL \$162,348) including interest and penalties to June 30, 2024 (December 31, 2023 - \$42,539 or BRL \$155,897). The Company has sought external legal advice and believes that it has complied, in all material respects, with the relevant legislation and will continue to vigorously defend against the assessments. The amounts of certain assessments have decreased due to successful challenges by the Company's subsidiary at preliminary stages of the proceedings. The assessments are at various stages in the process. Three assessments totaling \$23,547 (BRL \$96,265) including interest and penalties as at June 30, 2024 have entered the judicial litigation process. The Company's subsidiary may be required to present guarantees related to these assessments up to \$22,398 (BRL \$91,564) shortly through a pledge of assets, bank letter of credit or cash deposit. No provision has been recorded by the Company in connection with this contingency as, at this stage, the Company has concluded that it is not probable that a liability will result from the matter.

The Company's subsidiary in Queretaro, Mexico, Martinrea Honsel Mexico, S.A. de C.V., is currently being assessed by the Mexican Federal Tax Authorities for tax deductions taken mainly in respect of certain intra-company transactions. The potential exposure under these assessments, based on the notices issued by the tax authorities, is approximately \$88,415 (MXN \$1,183,249) including interest and penalties to June 30, 2024 (December 31, 2023 - \$91,423 or MXN \$1,170,668). The Company has sought external legal advice and believes that it has complied, in all material respects, with the relevant legislation and will continue to vigorously defend against such assessments. No provision has been recorded by the Company in connection with this contingency as, at this stage, the Company has concluded that it is not probable that a liability will result from the matter.

The Company's subsidiary in Meschede, Germany, Martinrea Honsel Germany GmbH, is currently being assessed by the German Federal and State Tax Authorities for tax deductions taken mainly in respect of certain intra-company transactions for the years 2014 to 2016. The potential exposure under these assessments, based on the notices issued by the tax authorities, is approximately \$28,951 (EURO €19,755) including interest and penalties to June 30, 2024. The Company has sought external legal advice and believes that it has complied, in all material respects, with the relevant legislation and will continue to vigorously defend against such assessments. A small provision related to this matter in the amount of \$450 has been recorded, which the Company believes is adequate for all open tax years based on its assessment of many factors, including interpretations of international tax laws and prior experience.

GUARANTEES 18.

The Company is a guarantor under a tooling financing program. The tooling financing program involves a third party that provides tooling suppliers with financing subject to a Company guarantee. Payments from the third party to the tooling supplier are approved by the Company prior to the funds being advanced. The amounts loaned to the tooling suppliers through this financing arrangement do not appear on the Company's interim condensed consolidated balance sheet unless the sale on the corresponding tooling project has been recognized, at which point a tooling trade payable on the project is recorded. At June 30, 2024, the amount of the off-balance sheet program financing was \$23,593 (December 31, 2023 - \$16,457) representing the maximum amount of undiscounted future payments the Company could be required to make under the guarantee.

The Company would be required to perform under the guarantee in cases where a tooling supplier could not meet its obligations to the third party. Since the amount advanced to the tooling supplier is required to be repaid generally when the Company receives reimbursement from the final customer, and at this point the Company will in turn repay the tooling supplier, the Company views the likelihood of the tooling supplier default as remote. No such defaults occurred during 2023 or 2024. Moreover, if such an instance were to occur, the Company would obtain the tooling inventory. The term of the guarantee will vary from program to program, but typically range up to twenty-four months.